

Investor Presentation

December 2017

Pilgrim's Pride Corporation (NASDAQ: PPC)

All about great taste.

Cautionary Notes and Forward-Looking Statements

- Statements contained in this presentation that share our intentions, beliefs, expectations or predictions for the future, denoted by the words "anticipate," "believe," "estimate," "should," "expect," "project," "plan," "imply," "intend," "foresee" and similar expressions, are forward-looking statements that reflect our current views about future events and are subject to risks, uncertainties and assumptions. Such risks, uncertainties and assumptions include the following matters affecting the chicken industry generally, including fluctuations in the commodity prices of feed ingredients and chicken; actions and decisions of our creditors; our ability to obtain and maintain commercially reasonable terms with vendors and service providers; our ability to maintain contracts that are critical to our operations; our ability to retain management and other key individuals; certain of our reorganization and exit or disposal activities, including selling assets, idling facilities, reducing production and reducing workforce, resulted in reduced capacities and sales volumes and may have a disproportionate impact on our income relative to the cost savings; risk that the amounts of cash from operations together with amounts available under our exit credit facility will not be sufficient to fund our operations; management of our cash resources, particularly in light of our substantial leverage; restrictions imposed by, and as a result of, our substantial leverage; additional outbreaks of avian influenza or other diseases, either in our own flocks or elsewhere, affecting our ability to conduct our operations and/or demand for our poultry products; contamination of our products, which has previously and can in the future lead to product liability claims and product recalls; exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; changes in laws or regulations affecting our operations or the application thereof; new immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause our costs of business to increase, cause us to change the way in which we do business or otherwise disrupt our operations; competitive factors and pricing pressures or the loss of one or more of our largest customers; currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations; disruptions in international markets and distribution channels; and the impact of uncertainties of litigation as well as other risks described herein and under "Risk Factors" in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC").
- Actual results could differ materially from those projected in these forward-looking statements as a result of these factors, among others, many of which are beyond our control. In making these statements, we are not undertaking, and specifically decline to undertake, any obligation to address or update each or any factor in future filings or communications regarding our business or results, and we are not undertaking to address how any of these factors may have caused changes to information contained in previous filings or communications. Although we have attempted to list comprehensively these important cautionary risk factors, we must caution investors and others that other factors may in the future prove to be important and affecting our business or results of operations.
- This presentation may include information that may be considered non-GAAP financial information as contemplated by SEC Regulation G, Rule 100, including EBITDA, Adjusted EBITDA, LTM EBITDA, Net Debt, Free Cash Flow, Adjusted EBITDA Margin and others. Accordingly, we have provided tables in the accompanying appendix and in our previous filings with the SEC that reconcile these measures to their corresponding GAAP-based measures and explain why these measures are useful to investors, which can be obtained from the Consolidated Statements of Income provided with our previous filings with the SEC. Our method of computation may or may not be comparable to other similarly titled measures used in filings with the SEC by other companies. See the consolidated statements of income and consolidated statements of cash flows included in our financial statements.

Our Vision to be the BEST Through Operational Excellence & Acquisitions

Closing GAPS



respected company in our industry creating the opportunity of a better future for our team members

Expanding TARGET

2011





















Highlights of Our Business



Largest poultry company in the world with a unique portfolio and geographic diversification

- Ombination with Moy Park creates a stronger, more diverse and safer global leader
- Balanced portfolio of fresh, prepared and value-added chicken products
- Broad, differentiated products to meet retail and foodservice customer demand growth
- Growing operation in Mexico Acquisitions and Greenfields



Chicken is the fastest growing protein both in U.S. and abroad

- Poultry industry in balance with demand
- Affordable and convenient product to consumers
- Supply growing in-line with Demand
- Favorable supply of key input (feed)



Operational focus on mix and efficiencies creating competitive advantage

- → Continuous operational improvement both mix and cost
- SG&A benchmark in the industry
- Zero-Based Budgeting resulting in accountability and disciplined management



Management team with proven track record

- Pilgrim's has a history of successfully identifying and rapidly realizing synergy opportunities
- Disciplined capital allocation and focus on profits and cash flows



Our Vision and Strategy



Become a more valued partner with our key customers



Safe people, safe products and healthy attitudes



Become the best and most respected company in our industry creating the opportunity of a better future for our team members.



Relentless pursuit of operational excellence



Unique portfolio of diverse, complementary business models



Industry Trends Remain Positive



Chicken is the fastest growing protein both in U.S. and abroad

- Poultry industry in balance with demand
- Increase in production to meet demand and inventories at adequate levels
- Poultry industry close to operational capacity



Increased demand for chicken across both foodservice and retail

- Demand across entire spectrum of products including large bird and small bird segments
- Growth in differentiated categories such as Organic and NAE
- Pricing for beef and pork continues to provide favorable value proposition for chicken despite higher availability



Export market adapted to global Al scenario

- Most markets have re-opened and government adopting regionalization policy
- Poultry continues to be the fast growing protein in the world and South/North America are the most competitive producers



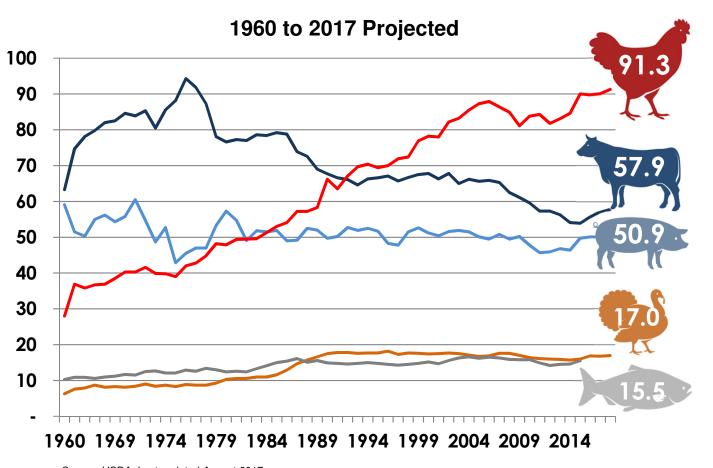
Record corn and soybean crop have created a global surplus, reducing the cost of inputs

- Rising corn crops in the U.S. and world-wide have pushed global stocks to over 200 million tons
- Record crops in major growing regions contributing to record global stocks for oilseeds, continuing to drive pricing lower despite some volatility



U.S. Per Capita Chicken Consumption Continues to Rise

Annual Pounds-Per-Person Chicken Consumption:



- Due to growth in retail and foodservice
- Millennials, Gen Z AND people (40-69) are consuming more chicken than consumers of the same age range 30 years ago
- Chicken preferred for health/sustainable attributes

Source: USDA Last updated August 2017



A U.S. Market Share Leader in Ready-to-Cook Pounds



Source: Watt Poultry USA March 2017, PPC.



Geographic and Business Diversification in U.S.



8+ LBS **LARGE**

6–7 LBS

RETAIL

4-5 LBS

SMALL

BUSINESS UNITS

CASE READY
SMALL BRID
BIG BIRD/COMMERCIAL
PREPARED FOODS
FRESH FOODSERVICE
PROTEIN CONVERSION

26 FEED MILLS

PROCESSING PLANTS

33 HATCHERIES

~32K

TEAM MEMBERS ~33M BIRDS PER WEEK

9+B LBS PER YEAR

4 PROTEIN CONVERSION

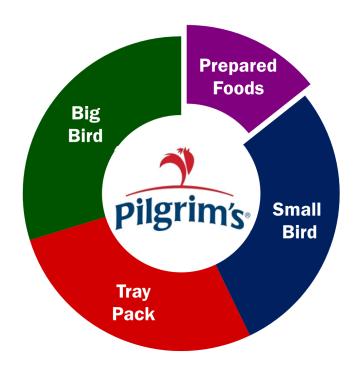
4 PET FOOD



GNP

Broad Portfolio With Commodity Upside and Market Downside Protection

- 8+ Lbs. Live Weight
- Commodity Price Correlation
- Foodservice/Industrial
- 6 Lbs. Live Weight
- Program Pricing
- Retail/Consumer Brands

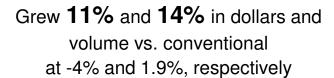


- Partially Fried/Fully Cooked
- List Pricing
- Foodservice/Retail/Deli
- 4 Lbs. Live Weight
- Contract Pricing
- Foodservice/Deli



Delivering Higher Order Attributes to Meet Growing Consumer Needs





2nd highest sales growth claim (28.7%), after organic (44%)

76% of retailers report success with converting shoppers

61% of consumers willing to pay 5 cents/lb. more, **37%** \$1/lb. more



Organic Claims #1 CAGR over Past 5 Years

(Compounded Annual Growth Rate)

>30%
CAGR \$ Growth

23%
CAGR Volume Growth



92.6% of consumers find it very important to purchase humanely raised meats

American Humane Certified has **highest brand awareness** of certifiers; almost 50% perceive it to be the best

On average, consumers willing to pay **5.7% more** for meats products that are humane certified; Millennials **6.5% more**

Source: 2016 and 2017 Power of Meat, 2012 and 2016, Consumer Reports Surveys, 2016 National Chicken Council U.S. Chicken Consumption Report, MeatingPlace; 2014 Humane Heartland Farm Animal Welfare Survey, American Humane Association, November 2014; 2016 Animal Welfare Research/Qualtrics.



Diverse Channel Mix Drives Value to Key Customers; Addresses Multiple Consumer Needs





- Cut-up Parts
- Boneless Skinless
- Wings
- Whole Chickens



- Par-fried, Breaded
 - Breasts/Other Boneless
 - Wings/Other Bone-In



- Fully Cooked
 - Breaded
 - Glazed
 - Roasted



- Fully Cooked
 - Pulled & Diced Strips
 - Fajita Strips
- Chicken Salads



50%



- Whole Chicken
- Cut-up Parts
- Boneless Skinless
- Raw Value-Added



- Individually Frozen & Fresh
- Boneless Skinless Breasts, Tenders, Thighs
- Bone-in Parts
- Burgers





- Fully Cooked Frozen
- Breaded, Glazed & Roasted
- Par-fried Breaded
- Sausages & Meatballs



- Rotisserie Chickens
- 8-piece Cut-up
- Breaded, Roasted & Glazed
- Patties

MORE

PREP TIME, WORK, LABOR

LESS



Our Brands and Production Mix

BRANDS















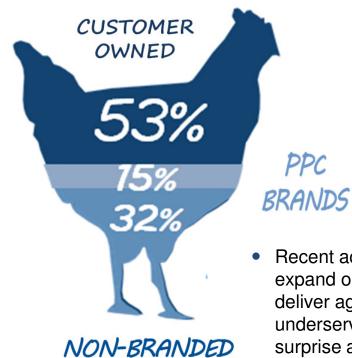








MIX*



* YE2016, U.S. only

- Recent acquisitions expand our ability to deliver against underserved consumers, surprise and delight
- Brands can gain share via differentiation, especially against Millennials



Our KEY Customer Strategy Drives Growth and Loyalty



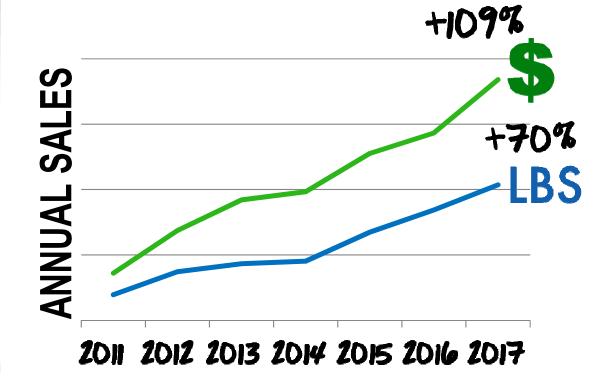












Also Growing in Alternative Channels

On-Line/Digital Grocery

5 X Growth over next decade

9%-20% CAGR predictions, 2016-2025

19% Buy SOME groceries online 70% WILL within 10 years

3 out of 5 Look at mobile devices for sales, coupons BEFORE going to store

TODAY

Online store sales equivalent growth

BY 2025

3,900

https://www.cnbc.com/2017/01/30/online-grocery-sales-set-surge-grabbing-20-percent-of-mhttps://www.cnbc.com/2017/06/21/dont-worry-wal-mart-amazon-buying-whole-foods-is-just-a-d



TSELLING
FRESH
CHICKEN
ITEM





Our Methods to Achieve Operational Excellence







Called "ZBB"ALL expenses justified for each new period

Starts from a ZERO base

- Built around what's NEEDED
 - Analyzes EVERY function
- Optimizes COSTS not just revenue

3-YR RESULTS

HOW

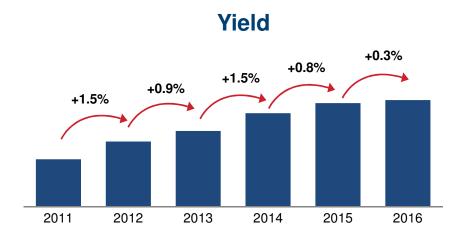
\$400 M
COST/EFFICIENCY
IMPROVEMENT

1.8K
FEWER POSITIONS DUE TO PERFECT STAFFING

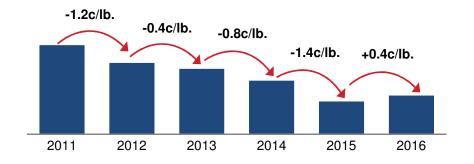
Optimizing EVERY Penny and EVERY Position



Creating Efficiencies in the Operation

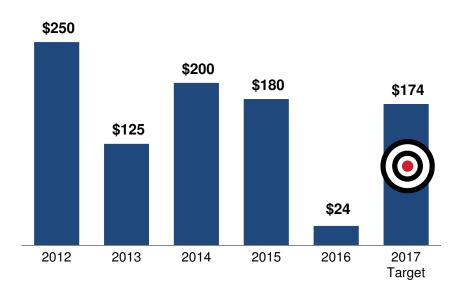


Plant Cost



Operational Improvement

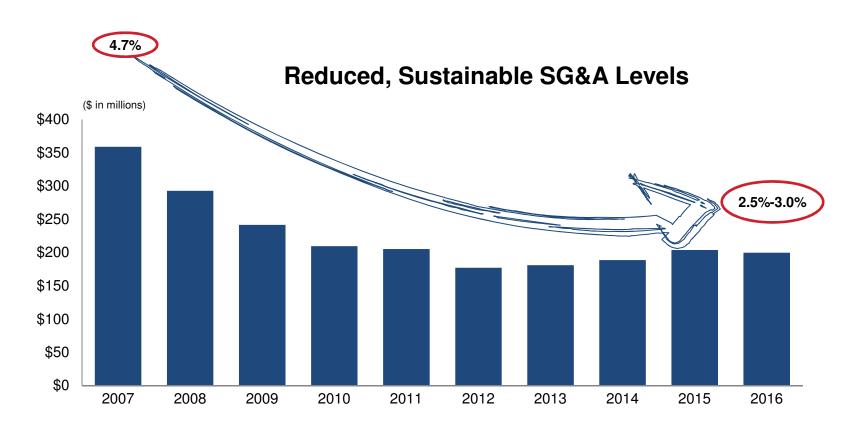




- >\$1.0bn cumulative operational improvements '11-'16
- 2016 impacted by portfolio mix changes
- \$174mm targeted for 2017
- Commitment at every level; using ZBB



Reducing Costs and Increasing Agility



- De-layering: Closer to customers
- Shared Service Center with JBS
- Zero-Based Budget
- Strategic Marketing



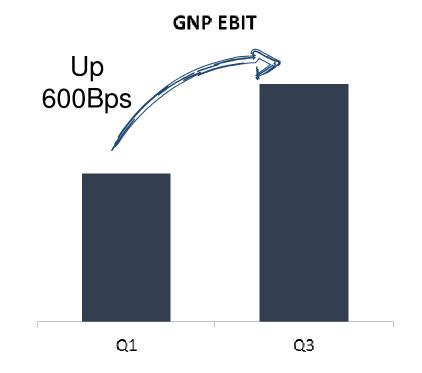
Growing in US and Integrating the Gold'n Plump Business

Expanded Geography

- Vertically Integrated, State-of-the-Art
- Operationally Excellent & Flexible
- 2 Primary Processing Plants
- 2 Hatcheries, 2 Feed Mills

Differentiated Brands

- Fresh and Frozen
- Multiple Channels
- Medium-size Bird for Retail Tray Pack
- Small-Bird Strategy for Deli & Foodservice





Exceeding
Expected Synergies
of \$30MM

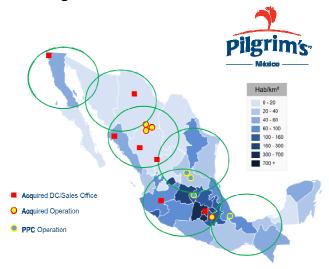




Growing in Mexico Through Acquisition and Greenfields

Geographic Diversity

- Strong player in central and north regions
- Demand growth for chicken



Growth Opportunity

 New complex in Veracruz – starting with 100K live birds/week growing to 500K in 2 years





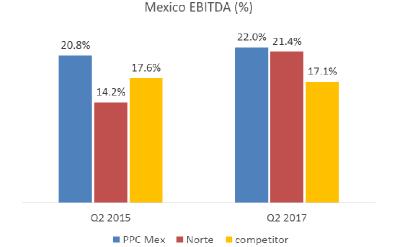
Product Diversity

 Diversified product mix from commodity to prepared branded products, including premium Pilgrim's brand





- Acquisition in Mexico at end of Q2 2015:
 - Initial estimate of \$30mm of synergies
 - Actual synergies of \$50mm and the acquired asset is performing at the same level as the legacy
 - Cross-learning and benchmarking benefiting both new and legacy asset results





Opening New Platforms for Growth – Moy Park



Increases Diversification

- Provides further geographic diversification with exposure to the European market
- Platform for growth in Europe and its export destinations



Improves Earnings Stability

- Attractive structural market dynamics in European fresh poultry
- Mitigated commodity exposure as a portion of sales are on long-term relationships



Strong Value-Add Portfolio

Expansion of prepared foods portfolio with addition of high value-added capabilities



Sharing of Innovation and Best Practices

- Access to a portfolio of innovative products and leading new product development platform
- Share best practices, operational excellence and management expertise



Value Creation

Significant synergy opportunities





Moy Park – A Leading Prepared Foods Platform

- Top 15 UK food company providing fresh, prepared, valueadded and locally farmed poultry and complementary convenience food products for more than 70 years
- Highly regarded and innovative manufacturer of convenience food products
 - Prepared foods represent approximately 50% of revenue
- Best-in-class and fully vertically integrated market-leading platform
 - 13 plants in the UK, Ireland, France and the Netherlands
 - 5.7mm birds processed per week (approximately 30%⁽¹⁾ of UK production)
 - More than 12,000 team members
- Stability in margin structure supported by prepared foods business model and long-term partnerships with customers
- 75% of revenues generated in the UK & Ireland; 25% in Continental Europe
- Supplies major UK supermarkets and major European Quickservice Restaurant Operators

^{1.} Poultry volume produced based on DEFRA calculations using egg placings and average mortality rates.



Legend Fresh Processing **UK Added-Value Processing EU Added-Value Processing Grandparent Breeding Grounds**

Significant Synergy and Growth Opportunities

PROVEN HISTORY OF EFFICIENT INTEGRATION

Pilgrim's has a history of successfully identifying and rapidly realizing synergy opportunities

- Synergies realized in Mexico postintegration exceeded original target and the acquired asset is performing at the same level as the legacy
- Synergies identified at GNP already exceed the initial target

UNIQUE OPPORTUNITY OF INNOVATION AND EFFICIENCY

OPERATIONAL EXCELLENCE

UNIQUE RESULT-ORIENTED CULTURE

- Production efficiencies
- Zero Based Budgeting
- Product portfolio optimization
- Long expertise in Organic and sustainable production

SOURCING

VALUE CHAIN EFFICIENCY

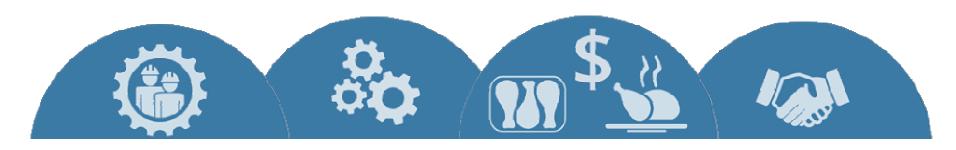
- Optimization of sourcing and production
- Live cost improvements
- Yield improvements
- Global management of feed sourcing

SG&A

FOCUS ON KEY CUSTOMERS AND DISCIPLINE

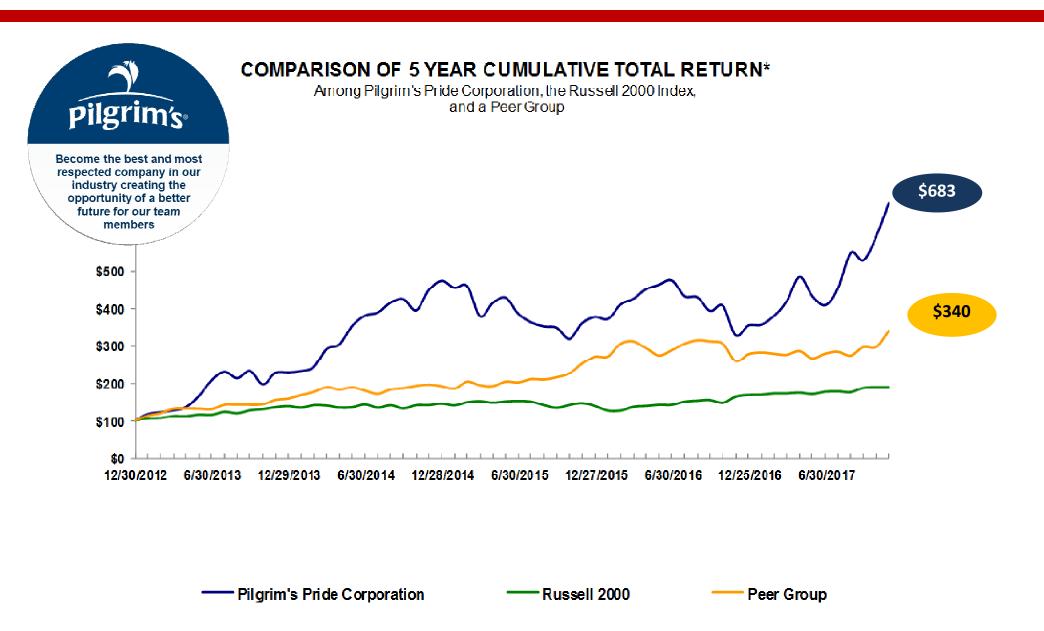
- Leverage marketing and sales infrastructure on export markets
- Accelerate Innovation for Key customers
- IT system integration





Financial Overview

Our Vision - Total Shareholder Return Growth

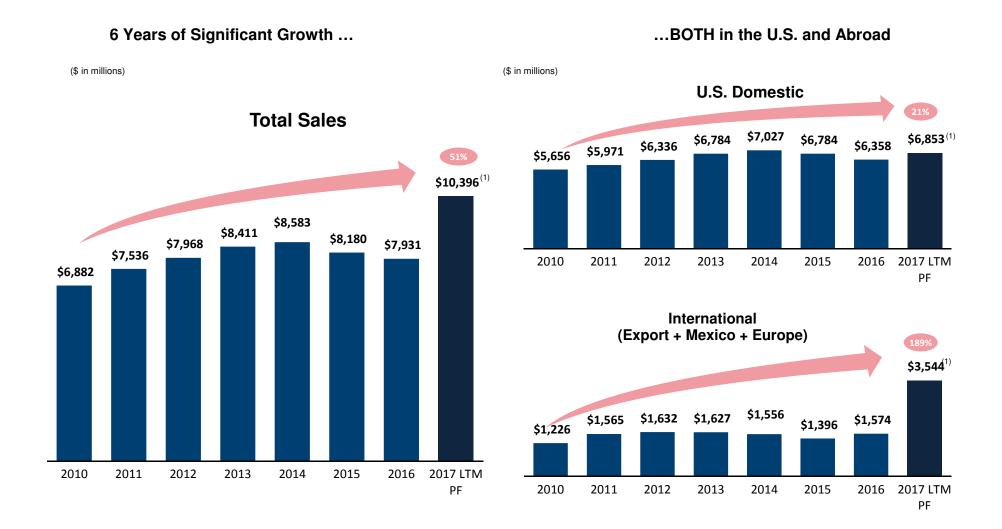


Note: Peer Group includes Hormel Foods Corp, Sanderson Farms Inc. and Tyson Foods Inc.

^{1. \$100} invested on 12/30/12 in stock or 12/31/12 in index, including reinvestment of dividends. Indexes calculated on month-end basis.



Progress Report – Growth

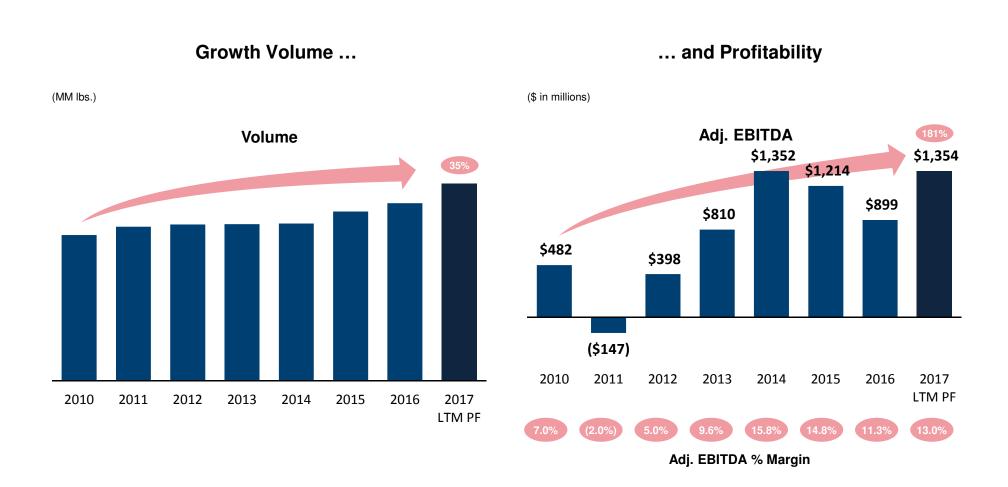


Note: 2012 sales adjusted to 52 weeks, figures may be off due to rounding.

^{1.} Comprised of \$8,460mm from Pilgrim's Pride, which is pro forma for a full year of GNP sales, and \$1,937mm (£1,527mm) from Moy Park.



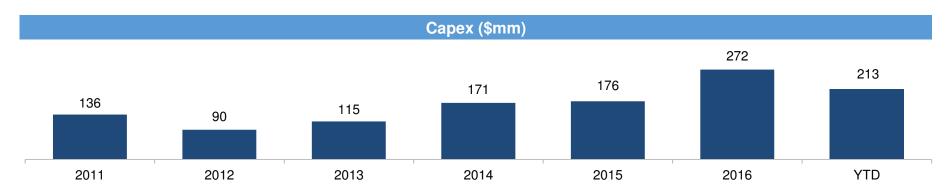
Progress Report – Results



Note: 2012 Lbs. adjusted to 52 weeks as fiscal 2012 contained 53 weeks. Adjustment was to reduce lbs. by 1/53rd.



Progress Report – Capital Spending



- Strong Free Cash Flow generation has enabled us to direct more capital spending towards identified projects with rapid payback and structural projects. \$1B invested in the last 6 years
- New strategic projects will support key customers growth and de-emphasize our exposure to commodity markets by bringing more differentiated portfolio.

Leading U.S. Certified Organic Chicken Supplier



- Controlled Atmosphere Gas Stunning
- Automated White Meat Deboning
- Automated Dark Meat Deboning
- Higher Order Attributes















Third Quarter 2017 Financial Results

Main Indicators (\$M)**	Q3-17	Q3-16
Net Revenue	2,793.9	2,495.3
Gross Profit	478.6	253.1
SG&A	106.4	76.3
Operating Income	372.2	176.8
Net Interest	22.5	18.9
Net Income	232.7	98.7
Earnings Per Share (EPS)	0.93	0.39
Adjusted EBITDA*	463.6	237.4
Adjusted EBITDA Margin*	16.6%	9.5%

^{*} This is a non-GAAP measurement considered by management to be useful in understanding our results. Please see the appendix and most recent SEC financial filings for definition of this measurement and reconciliation to GAAP.

- Strength across all US business units, GNP operations significantly improved, MX results above expectations.
- SG&A higher due to addition of GNP and Moy Park, investments in brands in USA and Mexico, and \$19MM nonrecurring acquisition/restructuring.
- Adjusted Q3-17 EBITDA well above Q3-16 and was among the top quarterly performance in the U.S.

In \$M	U.S.	EU	MX
Net Revenue	1,938.5	514.3	341.0
Adjusted Operating Income*	322.0	21.3	45.7
Adjusted Operating Income Margin*	16.6%	4.1%	13.4%

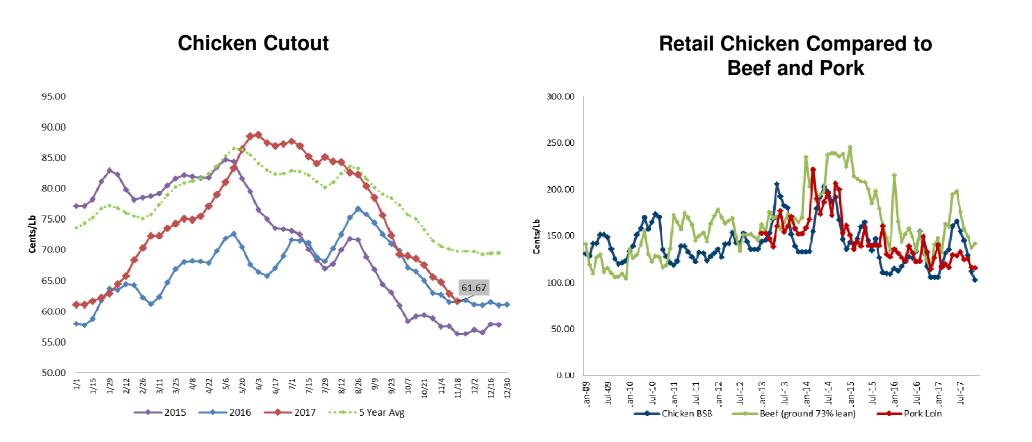


^{**} Consolidated results include full-quarter of Moy Park, in accordance to U.S. GAAP.



Appendix

Historical Chicken Prices



Source: USDA-WASDE



EBITDA Reconciliation

"EBITDA" is defined as the sum of net income (loss) plus interest, taxes, depreciation and amortization. "Adjusted EBITDA" is calculated by adding to EBITDA certain items of expense and deducting from EBITDA certain items of income that we believe are not indicative of our ongoing operating performance consisting of: (i) income (loss) attributable to non-controlling interests, (ii) restructuring charges, (iii) reorganization items, (iv) losses on early extinguishment of debt and (v) foreign currency transaction losses (gains). EBITDA is presented because it is used by management and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with accounting principles generally accepted in the US ("GAAP"), to compare the performance of companies. We believe investors would be interested in our Adjusted EBITDA because this is how our management analyzes EBITDA. The Company also believes that Adjusted EBITDA, in combination with the Company's financial results calculated in accordance with GAAP, provides investors with additional perspective regarding the impact of certain significant items on EBITDA and facilitates a more direct comparison of its performance with its competitors. EBITDA and Adjusted EBITDA are not measurements of financial performance under GAAP. They should not be considered as an alternative to cash flow from operating activities or as a measure of liquidity or an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with GAAP.

PILGRIM'S PRIDE CORPORATION Reconciliation of Adjusted EBITDA

(Unaudited)		Thirteen V	Veeks	Ended	Thirty-Nine Weeks Ended				
	Se	eptember 24, 2017		September 25, 2016	5	September 24, 2017	S	eptember 25, 2016	
				(In the	ousan	ds)			
Net income	\$	238,313	\$	101,965	\$	584,242	\$	394,685	
Add:									
Interest expense, net		22,508		18,866		62,715		56,480	
Income tax expense		113,396		53,819		278,046		202,979	
Depreciation and amortization		71,763		58,718		204,625		174,128	
Minus:									
Amortization of capitalized financing costs		1,181		970		3,129		2,859	
EBITDA		444,799		232,398		1,126,499		825,413	
Add:									
Foreign currency transaction loss (gains)		(888)		4,569		(2,500)		(1,769)	
Acquisition charges		15,039		_		15,039		_	
Restructuring charges		4,147		279		8,496		279	
Minus:									
Net income (loss) attributable to noncontrolling									
interest		(460)		(130)		514		(334)	
Adjusted EBITDA	\$	463,557	\$	237,376	\$	1,147,020	\$	824,257	



EBITDA Margin Reconciliation

EBITDA margins have been calculated by taking the relevant unaudited EBITDA figures, then dividing by Net Revenue for the applicable period.

PILGRIM'S PRIDE CORPORATION Reconciliation of EBITDA Margin

(Unaudited)	-	Thirteen V September 24, 2017	 September 25, 2016	_	Thirty-Nine September 24, 2017	-		September 24, 2017	September 25, 2016	Thirty-Nine September 24, 2017	September 25, 2016	
Net income from							(III tilou	isanus)				
continuing operations	\$	238,313	\$ 101,965	\$	584,242	\$	394,685	8.53 %	4.09 %	7.28 %	5.26 %	
Add:												
Interest expense, net		22,508	18,866		62,715		56,480	0.81 %	0.76 %	0.78 %	0.75 %	
Income tax expense		113,396	53,819		278,046		202,979	4.06 %	2.16 %	3.46 %	2.70 %	
Depreciation and amortization		71,763	58,718		204,625		174,128	2.57 %	2.35 %	2.55 %	2.32 %	
Minus: Amortization of capitalized financing costs		1,181	970		3,129		2,859	0.04 %	0.04 %	0.04 %	0.04 %	
EBITDA	_	444,799	232,398	_	1,126,499	_	825,413	15.92 %	9.32 %	14.03 %	10.99 %	
Add:												
Foreign currency transaction gains		(888)	4,569		(2,500)		(1,769)	(0.03)%	0.18 %	(0.03)%	(0.02)%	
Acquisition charges		15,039	_		15,039		_	0.54 %	— %	0.19 %	— %	
Restructuring charges		4,147	279		8,496		279	0.15 %	0.01 %	0.11 %	— %	
Minus: Net income (loss) attributable to noncontrolling interest		(460)	(130)		514		(334)	(0.02)%	(0.01)%	0.01 %	%	
Adjusted EBITDA	\$	463,557	\$ 237,376	\$	1,147,020	\$	824,257	16.59 %	9.52 %	14.28 %	10.98 %	
Net Revenue:	\$	2,793,885	\$ 2,495,281	\$	8,025,511	\$	7,507,681	\$ 2,793,885	\$ 2,495,281	\$ 8,025,511	\$ 7,507,681	



Reconciliation of Adjusted Earnings

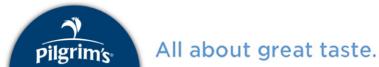
A reconciliation of net income (loss) attributable to Pilgrim's Pride Corporation per common diluted share to adjusted net income (loss) attributable to Pilgrim's Pride Corporation per common diluted share is as follows:

PILGRIM'S PRIDE CORPORATION

Reconciliation of Adjusted Earnings

(Unaudited)

		Thirteen V	Veek	xs Ended	_	Thirty-Nine	eks Ended	
		September 24, 2017		September 25, 2016		September 24, 2017	_	September 25, 2016
				(In thousands, exc				
Net income attributable to Pilgrim's Pride Corporation	\$	232,680	\$	98,657	\$	560,242	\$	369,914
Loss on early extinguishment of debt		_		_		_		_
Acquisition and restructuring charges, net of taxes		12,988		_		15,980		_
Foreign currency transaction gains	_	(888)		4,569		(2,500)		(1,769)
Income before loss on early extinguishment of debt and foreign currency transaction gains		244,780		103,226		573,722		368,145
Weighted average diluted shares of common stock outstanding		248,988	_	254,920	_	248,962	_	255,037
Income before loss on early extinguishment of debt and foreign currency transaction gains per common diluted share	<u>\$</u>	0.98	<u>\$</u>	0.41	<u>\$</u>	2.30	<u>\$</u>	1.44



Adjusted EPS Bridge

A reconciliation of GAAP earnings per share (EPS) to adjusted earnings per share (EPS) is as follows:

PILGRIM'S PRIDE CORPORATION

Reconciliation of GAAP EPS to Adjusted EPS

(Unaudited)

		Thirteen V	Veeks	s Ended		Thirty-Nine	Weeks Ended		
	Septen	nber 24, 2017	Se	eptember 25, 2016	Sept	ember 24, 2017	Sep	tember 25, 2016	
				(In thousands, exc	ept pe				
GAAP EPS	\$	0.93	\$	0.39	\$	2.25	\$	1.45	
Loss on early extinguishment of debt		_		_		_		_	
Acquisition and restructuring charges, net of taxes		0.05		_		0.06		_	
Foreign currency transaction gains				0.02		(0.01)		(0.01)	
Adjusted EPS	\$	0.98	\$	0.41	\$	2.30	\$	1.44	
Weighted average diluted shares of common stock outstanding		248,988		254,920		248,962		255,037	



Segment and Geographic Data

PILGRIM'S PRIDE CORPORATION

Supplementary Selected Segment and Geographic Data

		Thirteen V	Veeks	Ended	_	Thirty-Nine Weeks Ended				
	Sep	otember 24, 2017 (Unaudited)		September 25, 2016	September 24, 2017			September 25, 2016		
				(In the	ousan	ıds)				
Sources of net sales by country of origin:										
US:	\$	1,938,542	\$	1,724,625	\$	5,557,089	\$	5,072,351		
Mexico:		341,018		307,096		994,568		950,622		
Europe:		514,325		463,560		1,473,854		1,484,708		
Total net sales:	\$	2,793,885	\$	2,495,281	\$	8,025,511	<u>\$</u>	7,507,681		
Sources of cost of sales by country of origin:										
US:	\$	1,561,333	\$	1,545,289	\$	4,656,825	\$	4,470,648		
Mexico:		286,617		276,366		822,822		818,749		
Europe:		467,374		420,590		1,336,123		1,343,242		
Elimination:		(23)		(24)		(69)		(71)		
Total cost of sales:	<u>\$</u>	2,315,301	\$	2,242,221	\$	6,815,701	\$	6,632,568		
Sources of gross profit by country of origin:										
US:	\$	377,209	\$	179,336	\$	900,262	\$	601,703		
Mexico:		54,401		30,730		171,745		131,874		
Europe:		46,951		42,970		137,734		141,466		
Elimination:		23		24		69		70		
Total gross profit:	\$	478,584	\$	253,060	\$	1,209,810	<u>\$</u>	875,113		
Sources of operating income by country of origin:										
US:	\$	307,962	\$	141,195	\$	719,121	\$	480,280		
Mexico:		45,692		22,603		146,241		108,856		
Europe:		18,569		13,027		51,874		55,841		
Elimination:		23		23	_	69		71		
Total operating income:	\$	372,246	\$	176,848	\$	917,305	\$	645,048		



Source: PPC



