## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): February 14, 2018

## PILGRIM'S PRIDE CORPORATION

(Exact Name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)

1770 Promontory Circle
Greeley, CO
1-9273
(Commission File Number)
75-1285071
(IRS Employer Identification No.)

| 1770 Promontory Circle |  |
| :---: | :---: |
| Greeley, CO | $\mathbf{8 0 6 3 4 - 9 0 3 8}$ |
| (Address of principal executive offices) | (Zip Code) |

Registrant's telephone number, including area code: (970) 506-8000

## Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions: o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12 b 2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).

Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Attached hereto as Exhibit 99.1 is an overview of Pilgrim's Pride Corporation to be referenced during the Company's earnings conference call of February $15,2018$.

The information furnished in Item 7.01 and in Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any of Pilgrim's Pride Corporation's filings under the Securities Act of 1933, as amended, or the Exchange Act.

## Item 9.01 Financial Statements and Exhibits.

Exhibit 99.1Supplemental Historical Financial Information

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PILGRIM'S PRIDE CORPORATION

## Date: February 14, 2018

/s/ Fabio Sandri
Fabio Sandri
Chief Financial Officer


# Cautionary Notes and Forward-Looking Statements 

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Statements contained in this presentation that share our intentions, beliefs, expectations or predictions for the future, denoted by the words "anticipate," "believe," "estimate," "should," "expect," "project," "plan," "imply," "intend," "foresee" and similar expressions, are forward-looking statements that reflect our current views about future events and are subject to risks, uncertainties and assumptions. Such risks, uncertainties and assumptions include the following matters affecting the chicken industry generally, including fluctuations in the commodity prices of feed ingredients and chicken; actions and decisions of our creditors; our ability to obtain and maintain commercially reasonable terms with vendors and service providers; our ability to maintain contracts that are critical to our operations; our ability to retain management and other key individuals; certain of our reorganization and exit or disposal activities, including selling assets, idling facilities, reducing production and reducing workforce, resulted in reduced capacities and sales volumes and may have a disproportionate impact on our income relative to the cost savings; risk that the amounts of cash from operations together with amounts available under our exit credit facility will not be sufficient to fund our operations; management of our cash resources, particularly in light of our substantial leverage; restrictions imposed by, and as a result of, our substantial leverage; additional outbreaks of avian influenza or other diseases, either in our own flocks or elsewhere, affecting our ability to conduct our operations and/or demand for our poultry products; contamination of our products, which has previously and can in the future lead to product liability claims and product recalls; exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; changes in laws or regulations affecting our operations or the application thereof; new immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause our costs of business to increase, cause us to change the way in which we do business or otherwise disrupt our operations; competitive factors and pricing pressures or the loss of one or more of our largest customers; currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations; disruptions in international markets and distribution channels; and the impact of uncertainties of litigation as well as other risks described herein and under "Risk Factors" in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC").

- Actual results could differ materially from those projected in these forward-looking statements as a result of these factors, among others, many of which are beyond our control. In making these statements, we are not undertaking, and specifically decline to undertake, any obligation to address or update each or any factor in future filings or communications regarding our business or results, and we are not undertaking to address how any of these factors may have caused changes to information contained in previous filings or communications. Although we have attempted to list comprehensively these important cautionary risk factors, we must caution investors and others that other factors may in the future prove to be important and affecting our business or results of operations.
- This presentation may include information that may be considered non-GAAP financial information as contemplated by SEC Regulation G, Rule 100, including EBITDA, Adjusted EBITDA, LTM EBITDA, Net Debt, Free Cash Flow, Adjusted EBITDA Margin and others. Accordingly, we have provided tables in the accompanying appendix and in our previous filings with the SEC that reconcile these measures to their corresponding GAAP-based measures and explain why these measures are useful to investors, which can be obtained from the Consolidated Statements of Income provided with our previous filings with the SEC. Our method of computation may or may not be comparable to other similarly titled measures used in filings with the SEC by other companies. See the consolidated statements of income and consolidated statements of cash flows included in our financial statements..


## 2017 Pullet Placements +1.1\%



- Pullet placements were slightly up YOY to support decreased flock productivity and new plants for 2018/ 2019.


## Layer Growth Needed to Counter Decline in Egg Productivity



Egg Production per 100 Layers


- Hatching layers are up to counter less productive new breed and older flock, both of which generate fewer eggs per bird.

Hatchery Utilization


## +2.9\% Increase in Egg Sets Required to Offset Lower Hatch

## Chicken Egg Sets

by Week - USDA


Chicken Hatchability by Week - USDA


## Chicken Broiler Placed

 by Week- USDA

## After Recent Stability, Expect Slight Shift into Jumbo Bird in 2018 on New Capacity

Head Processed by Size


## Cold Storage Inventories Starting to Decline

## Total Chicken Inventories



- Overall inventories rose in Dec mostly driven by large increase in "Other" products; Breast Meat and LQ ended the month down vs. Dec 2016.


# 2017 Cutout Ended Close to Seasonality, Prices in 2018 are In-line with Last Year 



## Wings Trending Similar to Seasonal Norms in New Year; LQ and Tenders Pacing Above Previous 2 Years



USDA Leg Quarters


5 Year Range $2016=2017=2018-=-=-5$ Year Average
USDA Whole Wings NE


## Small Bird Stronger than Last Year and In-line with 5 year Average

EMI WOG 2.5-4.0 LBS


## Corn Stocks to Remain at High Levels in '17/18



- After record stocks in 2016, 2017 stocks projected slightly lower but market remains well supplied.
- USDA tightens global stocks-to-use for 2017.


# Global Soybean Inventories Increasing 



Global Soybean Stocks (Million MetricTons)

- Global inventories of soybeans remain at record high levels, with expected growth in 2017.
- USDA forecasts continued growth in oilseed demand in 2018.


## Fourth Quarter 2017 Financial Review

| Main Indicators (\$M)** | Q4-17 | Q4-16 |
| :--- | :---: | :---: |
| Net Revenue | $2,742.4$ | $2,370.9$ |
| Gross Profit | 261.8 | 228.9 |
| SG\&A | 106.8 | 81.9 |
| Operating Income | 155.0 | 147.0 |
| Net Interest | 36.7 | 16.9 |
| Net Income | 134.3 | 70.6 |
| Earnings Per Share <br> (EPS) | 0.54 | 0.28 |
| Adjusted EBITDA* | 241.0 | 205.4 |
| Adjusted EBITDA <br> Margin* | $8.8 \%$ | $8.7 \%$ |
| *This is a non-GAAP measurement considered by management to be <br> useful in understanding our results. Please see the appendix and most <br> recent SEE financial filings for definition of this measurement and <br> reconciliation to GAAP. <br> ** Consolidated results include full-quarter of Moy Park, in accordance to <br> U.S. GAAP. |  |  |

- US business units solid; GNP significantly improved with margins onpar with legacy, MX challenged due to weather events, UK/Europe stable.
- SG\&A higher due to addition of GNP and Moy Park, brand investments in US and MX, and increase in bonus accrual.
- Adjusted Q4-17 EBITDA improvement vs Q4-16 shows strength and diversity of portfolio despite market conditions.

| In \$M | U.S. | EU | MX |
| :--- | :---: | :---: | :---: |
| Net Revenue | $1,886.1$ | 522.5 | 333.8 |
| GAAP Operating <br> Income | 122.4 | 25.2 | 7.4 |
| Adjusted Operating <br> Income* | 135.5 | 26.0 | 13.5 |

All about great taste.

## Fourth Quarter 2017 Capital Spending

## Capex (US\$M)



- Strong Free Cash Flow generation has enabled us to direct more capital spending towards identified projects with rapid payback and structural projects.
- New strategic projects will support key customers growth and de-emphasize our exposure to commodity markets by yielding a more differentiated portfolio.

| Investor Relations: | Dunham Winoto <br> Director, Investor Relations |
| :--- | :--- |
| E-mail: | IRPPC@pilgrims.com |
| Address: | 1770 Promontory Circle <br> Greeley, CO 80634 USA |
| Website: | www.pilgrims.com |

## APPENDIX

## Appendix: EBITDA Reconciliation

"EBITDA" is defined as the sum of net income (loss) plus interest, taxes, depreciation and amortization. "Adjusted EBITDA" is calculated by adding to EBITDA certain items of expense and deducting from EBITDA certain items of income that we believe are not indicative of our ongoing operating performance consisting of: (i) income (loss) attributable to non-controlling interests, (ii) restructuring charges, (iii) reorganization items, (iv) losses on early extinguishment of debt and (v) foreign currency transaction losses (gains). EBITDA is presented because it is used by management and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with accounting principles generally accepted in the US ("GAAP"), to compare the performance of companies. We believe investors would be interested in our Adjusted EBITDA because this is how our management analyzes EBITDA. The Company also believes that Adjusted EBITDA, in combination with the Company's financial results calculated in accordance with GAAP, provides investors with additional perspective regarding the impact of certain significant items on EBITDA and facilitates a more direct comparison of its performance with its competitors. EBITDA and Adjusted EBITDA are not measurements of financial performance under GAAP. They should not be considered as an alternative to cash flow from operating activities or as a measure of liquidity or an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with GAAP.

## PILGRIM'S PRIDE CORPORATION

Reconciliation of Adjusted EBITDA

| (Unaudited) | Fourteen Weeks Ended |  | Thirteen Weeks Ended |  | $\begin{gathered} \text { Fifty-Three Weeks } \\ \text { Ended } \end{gathered}$ |  | Fifly-Two Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2017 |  | December 25, 2016 |  | December 31, 2017 |  | December 25, 2016 |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Net income | \$ | 133,925 | \$ | 85,432 | \$ | 718,167 | \$ | 480,117 |
| Add: |  |  |  |  |  |  |  |  |
| Interest expense, net |  | 36,738 |  | 16,855 |  | 99,453 |  | 73,335 |
| Income tax expense (benefit) |  | $(14,147)$ |  | 40,940 |  | 263,899 |  | 243,919 |
| Depreciation and amortization |  | 73,167 |  | 57,580 |  | 277,792 |  | 231,708 |
| Minus: |  |  |  |  |  |  |  |  |
| Amortization of capitalized financing costs |  | 2,839 |  | 2,465 |  | 5,968 |  | 5,324 |
| EBITDA |  | 226,844 |  | 198,342 |  | 1,353,343 |  | 1,023,755 |
| Add: |  |  |  |  |  |  |  |  |
| Foreign currency transaction losses (gains) |  | (159) |  | 5,824 |  | $(2,659)$ |  | 4,055 |
| Acquisition charges |  | 4,567 |  | - |  | 19,606 |  | - |
| Restructuring charges |  | 1,279 |  | 790 |  | 9,775 |  | 1,069 |
| Puerto Rico hurricane impact |  | 8,066 |  | - |  | 8,066 |  | - |
| Minus: |  |  |  |  |  |  |  |  |
| Net income (loss) attributable to noncontrolling interest |  | (412) |  | (469) |  | 102 |  | (803) |
| Adjusted EBITDA | \$ | 241,009 | \$ | 205,425 | \$ | 1,388,029 | \$ | 1,029,682 |
| All about great taste. |  |  |  |  |  |  | ur |  |

## Appendix: EBITDA Margin Reconciliation

EBITDA margins have been calculated by taking the relevant unaudited EBITDA figures, then dividing by Net Revenue for the applicable period.


## Appendix: Adjusted Operating Income Reconciliation

A reconciliation of GAAP operating income to adjusted operating income is as follows:

## PILGRIM'S PRIDE CORPORATION <br> Reconciliation of Adjusted Operating Income

(Unaudited)

|  | Fourteen Weeks <br> Ended <br> December 31, <br> 2017 |  | Thirteen Weeks <br> Ended <br> December 25, <br> 2016 |  | Fifty-Three Weeks Ended December 31, 2017 |  | Fifty-Two Weeks <br> Ended <br> December 25, <br> 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |  |  |
| GAAP operating income (US operations) | S | 122,370 | S | 92,279 | \$ | 841,491 | S | 572,559 |
| Administrative restructuring charges |  | 529 |  | 790 |  | 9,025 |  | 1,069 |
| Acquisition charges |  | 4,567 |  | - |  | 19,606 |  | - |
| Pucrto Rico hurricane impact |  | 8,066 |  | - |  | 8,066 |  | - |
| Adjusted operating income (US operations) | S | 135.532 | S | 93,069 | S | 878,188 | S | 573,628 |
| Adjusted operating income margin (US operations) |  | 7.19\% |  | 5.82\% |  | 11.80\% |  | 8.60\% |
| GAAP operating income (Mexico operations) | S | 7.390 | S | 32,000 | \$ | 153,631 | S | 140.856 |
| Forcign exchange |  | 6,100 |  | - |  | $(13,000)$ |  | - |
| Adjusted operating income (Mexico operations) | S | 13.490 | S | 32,000 | \$ | 140,631 | S | 140,856 |
| Adjusted operating income margin (Mexico operations) |  | 4.04\% |  | 10.35\% |  | 10.59\% |  | 11.18\% |
| GAAP operating income (Europe operations) | \$ | 25,231 | \$ | 22,731 | \$ | 77,105 | S | 78.572 |
| Administrative restructuring charges |  | 750 |  | - |  | 750 |  | - |
| Adjusted operating income (Europe operations) | S | 25,981 | S | 22,731 | S | 77,855 | S | 78,572 |
| Adjusted operating income margin (Europe operations) |  | 4.97\% |  | 4.91\% |  | 3.90\% |  | 4.03\% |

All about great taste.
Source: PPC

## Appendix: Segment and Geographic Data



