SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
QUARTERLY REPORT UNDER SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For quarter ended DECEMBER 27, 1997
Commission file number 1-9273

PILGRIM'S PRIDE CORPORATION
(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

75-1285071
(I.R.S. Employer Identification No.)

110 SOUTH TEXAS, PITTSBURG, TX (Address of principal executive offices) (Zip code)
(903) 855-1000
(Telephone number of principle executive offices)

NOT APPLICABLE
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

COMMON STOCK \$.01 PAR VALUE---27,589,250 SHARES AS OF FEBRUARY 6, 1998

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PART I. FINANCIAL INFORMATION
PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
ITEM 1: FINANCIAL STATEMENTS:

$$
\begin{gathered}
\text { December 27, } 1997 \quad \begin{array}{c}
\text { September 27, } 1997 \\
\text { (UNAUDITED) }
\end{array} \\
\text { (in thousands) }
\end{gathered}
$$

## ASSETS

| Current Assets: |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents \$ | 14,032 | \$ | 20,338 |
| Trade accounts and other receivables, |  |  |  |
| less allowance for doubtful accounts | 79,528 |  | 77,967 |
| Inventories | 125,365 |  | 146,180 |
| Deferred income taxes | 3,962 |  | 3,998 |
| Prepaid expenses | 5,823 |  | 2,353 |
| Other current assets | 311 |  | 311 |
| Total Current Assets | 229, 021 |  | 251, 147 |
| Other Assets | 18,313 |  | 18,094 |
| Property, Plant and Equipment | 525,380 |  | 510, 661 |
| Less accumulated depreciation | 208,103 |  | 200,778 |
|  | 317, 277 |  | 309, 883 |
| \$ | 564,611 | \$ | 579,124 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities:
Notes payable to banks $\quad \$ \quad-\quad$ -
Accounts payable

| 66,108 | 71,225 |
| ---: | ---: |
| 39,257 | 34,784 |
| 8,708 | 11,596 |
| 114,073 | 117,605 |
| 204,890 | 224,743 |
| 51,586 | 53,418 |
| 842 | 842 |

Accrued expenses
Current maturities of long-term debt Total Current Liabilities

Long-Term Debt, less current maturities
Deferred Income Taxes
842
842
Minority Interest in Subsidiary
$276 \quad 276$

| Common stock; \$.01 par value | 276 | 276 |
| :--- | ---: | ---: |
| Additional paid-in capital | 79,763 | 79,763 |
| Retained earnings | 113,181 | 102,477 |
| Total Stockholders' Equity | 193,220 | 182,516 |
|  |  | $\$ 564,611$ |

See notes to condensed consolidated financial statements.

> PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES
> CONSOLIDATED STATEMENTS OF INCOME (LOSS) (UNAUDITED)

THREE MONTHS ENDED
December 27, December 28, 19971996
(in thousands, except share and per share data)

| Net Sales | $\$$ | 337,887 |
| :---: | :---: | :---: |
| Costs and Expenses: |  |  |
| Cost of sales |  |  |
| Selling, general and administrative | 308,507 | 267,539 |
|  | 14,009 | 13,953 |
| Operating Income | 322,516 | 281,492 |
| Other Expense (Income): | 15,371 | 16,314 |
| Interest expense, net |  |  |
| Foreign exchange loss | 5,036 | 5,449 |
| Miscellaneous, net income | 528 | 437 |
|  | 5,101 | $[2,509]$ |
|  | 3,377 |  |


| Income before income taxes |  | 10,270 |  |
| :--- | ---: | :---: | :---: |
| Income tax (benefit) expense | [847] |  | 12,937 |
| Net income | $\$$ | 11,117 | $\$$ |
| 10,105 |  |  |  |
| Net income per common share | $\$$ | .40 | $\$$ |

See Notes to condensed consolidated financial statements.

## PILGRIM'S PRIDE CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (UNAUDITED)

|  | $\begin{array}{r} \text { THREE MOI } \\ \text { December } 27 \\ 1997 \\ \text { (in th } \end{array}$ |  | ENDED $\begin{aligned} & \text { ember 28, } \\ & 1996 \\ & \text { ds) } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities: |  |  |  |
| Net income | \$ 11,117 | \$ | 10,105 |
| Adjustments to reconcile net income to cash |  |  |  |
| provided by operating activities: |  |  |  |
| Depreciation and amortization | 8, 052 |  | 7,135 |
| Loss on property disposals | 10 |  | 7 |
| Provision for doubtful accounts | 667 |  | [321] |
| Deferred income taxes | [1,796] |  | 3, 064 |
| Changes in operating assets and liabilities: |  |  |  |
| Accounts and other receivable | [2, 228] |  | [6, 843] |
| Inventories | 20,815 |  | 17,542 |
| Prepaid expenses | [3,474] |  | [170] |
| Accounts payable and accrued expenses | [643] |  | [13, 693] |
| Other | [91] |  | [171] |
| Net Cash Flows Provided By Operating Activ | ies: 32,429 |  | 16,655 |
| Investing Activities: |  |  |  |
| Acquisitions of property, plant and equipment | [15, 352] |  | [4, 195] |
| Proceeds from property disposals | 348 |  | 77 |
| Other, net | [459] |  | [34] |
| Net Cash Used In Investing Activities | [15, 463] |  | [4, 152] |
| Financing Activities: |  |  |  |
| Proceeds from notes payable to banks | - |  | 10,500 |
| Repayments of notes payable to banks | - |  | [21,500] |
| Proceeds from long-term debt | 1,117 |  | 0 |
| Payments on long-term debt | [23,895] |  | [1,702] |
| Cash dividends paid | [414] |  | [414] |
| Cash Used In Financing Activities | [23, 192] |  | [13, 116] |
| Effect of Exchange Rate Changes on |  |  |  |
| Cash and Cash Equivalents | [81] |  | 1 |
| Decrease in cash and cash equivalents | [6,307] |  | [612] |
| Cash and cash equivalents at beginning of year | 20, 339 |  | 18,040 |
| Cash and cash equivalents at end of period | \$ 14,032 | \$ | 17,428 |
| Supplemental disclosure information: |  |  |  |
| Cash paid during the period for: |  |  |  |
| Interest (net of amount capitalized) | \$ 2,890 | \$ | 2,983 |
| Income Taxes | \$ 413 | \$ | 333 |

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENT (Unaudited)

## NOTE A--BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation $S-X$. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the period ended December 27, 1997 are not necessarily indicative of the results that may be expected for the year ended September 26, 1998. For further information, refer to the consolidated financial statements and footnotes thereto included in Pilgrim's annual report on Form 10-K for the year ended September 27, 1997.

The consolidated financial statements include the accounts of Pilgrim's and its wholly and majority owned subsidiaries. Significant intercompany accounts and transactions have been eliminated.

The assets and liabilities of the foreign subsidiaries are translated at end-of-period exchange rates, except for any non-monetary assets which are translated at equivalent dollar costs at dates of acquisition using historical rates. Operations of foreign subsidiaries are translated at average exchange rates in effect during the period.

## NOTE B--NET INCOME PER COMMON SHARE

Earnings per share for the periods ended December 27, 1997 and December 28, 1996 are based on the weighted average shares outstanding for the periods.

## NOTE C--INVENTORIES

Inventories consist of the following:
DECEMBER 27, 1997 SEPTEMBER 27, 1997
(in thousands)

| Live chickens and hens | $\$$ | 47,730 | $\$$ | 68,034 |
| :--- | :--- | ---: | ---: | ---: |
| Feed, eggs and other |  | 44,474 | 43,878 |  |
| Finished chicken products |  | 33,161 | 34,268 |  |
|  | $\$ 125,365$ | $\$$ | 146,180 |  |

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL

Profitability in the chicken industry can be materially affected by the commodity prices of feed grains and the commodity prices of chicken and chicken parts, each of which are determined largely by supply and demand. As a result, the chicken industry as a whole has been characterized by cyclical earnings. Cyclical fluctuations in earnings of individual chicken companies can be mitigated somewhat by: (i) business strategy, (ii) product mix, (iii) sales and marketing plans, and (iv) operating efficiencies. In an effort to reduce price volatility and to generate higher, more consistent profit margins, the Company has concentrated on the production and marketing of prepared food products, which generally have higher margins than the Company's other products. Additionally, the production and sale in the U.S. of prepared foods products reduces the impact of feed grain costs on the Company's profitability. As further processing is performed, feed grain costs become a decreasing percentage of a product's total production costs.

In December 1994, the Mexican government changed its policy of defending the peso against the U.S. dollar and allowed it to float freely
on the currency markets. These events resulted in the Mexican peso exchange rate declining from 3.39 to 1 U.S. dollar at October 3, 1994 to a low of 8.50 to 1 U.S. dollar at October 28, 1997. The decline in the Mexican peso exchange rate affected the Company's operations directly and indirectly as a result of the related economic recession in Mexico in fiscal 1995. Similarly, the Company's results of operations were adversely affected by: (i) the continuation of the economic recession in Mexico in fiscal 1996, as well as, (ii) significantly higher feed grain costs in fiscal 1996 (which included record high corn prices).In fiscal 1997 and the first quarter of fiscal 1998, however, the Company benefited substantially from: (i) a rebounding economy in Mexico when compared to fiscal 1996 and 1995, and, (ii) the adjustment in the supply of poultry products in Mexico to the levels of demand existing after the economic recession. On February 5, 1998 the Mexican peso closed at 8.42 to 1 U.S. dollar. No assurance can be given as to the future valuation of the Mexican peso and how further movement in the Mexican peso could affect future earnings positively or negatively.

The following table presents certain information regarding the Company's U.S. and Mexican operations.
Net Sales
December 27, 1997 Months Ended
December 28, 1996

Sales to unaffiliated
customers:

| 259,576 | 231,538 |
| ---: | ---: |
| 78,311 | 66,268 |
|  |  |
| 2,472 | 10,369 |
| 12,899 | 5,945 |

The following table presents certain items as a percentage of net sales for the periods indicated.

|  | $\begin{aligned} & \text { Percentage } \\ & \text { THREE MC } \\ & \text { December } 27, \\ & 1997 \end{aligned}$ | of Net Sales HS ENDED December 28 1996 |
| :---: | :---: | :---: |
| Net sales 1 | 100.0\% | 100.0\% |
| Costs and expenses: |  |  |
| Cost of sales | 91.3\% | 89.8\% |
| Gross profit | 8.7\% | 10.2\% |
| Selling, general and administrative | ative 4.1\% | 4.7\% |
| Operating Income | 4.6\% | 5.5\% |
| Interest expense | 1.5\% | 1.8\% |
| Income before income taxes | 3.0\% | 4.3\% |
| Net Income | 3.3\% | 3.4\% |

FISCAL FIRST QUARTER 1998 COMPARED TO FISCAL FIRST QUARTER 1997:
NET SALES. Consolidated net sales were $\$ 337.9$ million for the first quarter of 1998, an increase of $\$ 40.1$ million, or $13.5 \%$, over the first quarter of fiscal 1997. The increase in consolidated net sales resulted from a $\$ 25.6$ million increase in U.S. chicken sales to $\$ 218.6$ million, a $\$ 12.0$ million increase in Mexican chicken sales to $\$ 78.3$ million and $\$ 2.5$ million increase of sales of other U.S. products to $\$ 41.0$ million. The increase in U.S. chicken sales was due primarily to a $19.0 \%$ increase in dressed pounds produced resulting primarily from the Company's expansion of existing facilities and the purchase of poultry producing assets capable of producing 650,000 chickens per week from Green Acre Foods, Inc. on April 15, 1997, offset partially by a $4.9 \%$ decrease in total revenue per dressed pound produced. The increase in Mexican chicken sales was due primarily to a $4.1 \%$ increase in total revenue per dressed pound and to a $13.6 \%$ increase in dressed pounds produced. Increased revenue per dressed pound produced in Mexico was primarily the result of higher sales prices as well as generally improved economic conditions in Mexico compared to the prior year. The increase in sales of other domestic products was primarily the result of increased sales of the company's
wholesale feed operations and chicken by-products groups.
COST OF SALES. Consolidated cost of sales was $\$ 308.5$ million in the first quarter of fiscal 1998, an increase of $\$ 41.0$ million, or $15.3 \%$, over the first quarter of fiscal 1997. The increase primarily resulted from a $\$ 36.8$ million increase in cost of sales of U.S. operations, and a $\$ 4.2$ million increase in the cost of sales in Mexican operations. The cost of sales increase in U.S. operations of $\$ 36.8$ million was due to a 19.0\% increase in dressed pounds produced and increased production of higher cost and margin products in prepared foods, partially offset by a $3.9 \%$ decrease in feed ingredient cost per pound when compared to the first quarter of fiscal 1997. The $\$ 4.2$ million cost of sales increase in Mexican operations was due primarily to a $13.6 \%$ increase in dressed pounds produced partially offset by a $5.5 \%$ decrease in average costs of sales per pound. The decrease in average costs of sales per pound was primarily the result of significantly improved performance and generally improved economic conditions in Mexico compared to the prior year.

GROSS PROFIT. Gross profit as a percentage of sales decreased to 8.7\% in the first quarter of fiscal 1998 from $10.2 \%$ in the first quarter of fiscal 1997. The decreased gross profit resulted mainly from lower margins in U.S. operations.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Consolidated selling, general and administrative expenses were constant at $\$ 14.0$ million in the first quarter of fiscal 1998, and the first quarter of fiscal 1997. Consolidated selling, general and administrative expenses as a percentage of sales decreased in the first quarter of fiscal 1998 to $4.1 \%$ compared to $4.7 \%$ in the first quarter of fiscal 1997. The decrease in selling, general and administrative expenses as a percent of sales was due primarily to increased sales, while selling, general and administrative expenses remained relatively constant.

OPERATING INCOME. Consolidated operating income was $\$ 15.4$ million for the first quarter of fiscal 1998, a decrease of $\$ .9$ million, or $5.8 \%$ when compared to the first quarter of fiscal 1997, resulting primarily from lower margins experienced in U.S. operations.

INTEREST EXPENSE. Consolidated net interest expense decreased to $\$ 5.0$ million, or $7.6 \%$ in the first quarter of fiscal 1998, when compared to $\$ 5.5$ million in the first quarter of fiscal 1997, due to slightly lower average interest rates and increased interest income, which is netted against interest expense, in the first quarter of fiscal 1998. As a percentage of sales, interest expense decreased to $1.5 \%$ in the first quarter of fiscal 1998 compared to $1.8 \%$ in the first quarter of fiscal 1997.

MISCELLANEOUS EXPENSE. Consolidated miscellaneous, net, a component of "Other Expense (Income)", was (\$.5) million in the first quarter of fiscal 1998, a $\$ 2.1$ million decrease, or $81.5 \%$, when compared to (\$2.5) million for the first quarter of fiscal 1997, which included a $\$ 2.2$ million final settlement of claims resulting from the January 8, 1992 fire at the Company's prepared foods plant in Mt. Pleasant, Texas.

INCOME TAX EXPENSE. Consolidated income tax expense decreased in the first quarter of fiscal 1998 to a benefit of $\$ .8$ million compared to an expense of $\$ 2.8$ million in the first quarter of fiscal 1997. This reduction resulted from lower U.S. earnings than in the prior year in contrast to higher consolidated income resulting from increased Mexican earnings that are not currently subject to income taxes.

## LIQUIDITY AND CAPITAL RESOURCES:

At December 27, 1997, the Company's working capital was $\$ 115.0$ million and a current ratio was 2.01 to 1 compared with working capital of $\$ 133.5$ million and a current ratio of 2.14 to 1 at September 27, 1997. The decreases in working capital and current ratio from December 28, 1996 to September 27, 1997 were due primarily to lower seasonal inventories.

Trade accounts and other receivables were $\$ 79.5$ million at December 27, 1997, a $\$ 1.6$ million increase from September 27, 1997. The 2.0\% increase was due primarily to increased sales volumes. Inventories were $\$ 125.4$ million at December 27, 1997 compared to $\$ 146.2$ million at September 27, 1997. The $\$ 20.8$ million decrease between December 27, 1996 to September 27, 1997 was due primarily to seasonal variations in sales of chicken and feed products to the Company's principal stockholder. Prepaid expenses were $\$ 5.8$ million at December 27, 1997 a $\$ 3.5$ million increase from September 27, 1997. The $147.5 \%$ increase was primarily due to higher prepaid expenses in Mexico. Accounts payable were \$66.1 million at December 27, 1997 a $\$ 5.1$ million decrease from September 27, 1997. The 7.2\% decrease was due to lower feed ingredient costs
experienced during the period. Accrued expenses were $\$ 39.3$ million at December 27, 1997, a $\$ 4.5$ million increase from September 27, 1997. The 12.9\% increase was primarily due to increased Construction in Progress items.

Capital expenditures for the first quarter of fiscal 1998 were $\$ 15.4$ million and were incurred primarily to acquire or expand production capacities in the U.S., improve efficiencies, reduce costs and for the routine replacement of equipment. The Company anticipates that it will spend approximately $\$ 55.0$ million for capital expenditures in fiscal year 1998 and expects to finance such expenditures with available operating cash flows and long-term financing.

At December 27, 1997, the Company's stockholder's equity increased to $\$ 193.2$ million from $\$ 182.5$ million at September 27, 1997. Total debt to capitalization decreased to $52.5 \%$ at December 27, 1997 compared to $56.4 \%$ at September 27, 1997. The Company maintains $\$ 110$ million in revolving credit facilities and $\$ 45$ million in secured term borrowing facilities. The credit facilities provide for interest at rates ranging from LIBOR plus one and three-eighths percent to LIBOR plus two and three-eighths percent and are secured by inventory, trade accounts receivable and fixed assets. At December 27, 1997, $\$ 102$ million was available under the revolving credit facilities and $\$ 25$ million was available under the term borrowing facilities.

IMPACT OF INFLATION:
Due to moderate inflation and the Company's rapid inventory turnover rate, the results of operations have not been adversely affected by inflation during the past three-year period.

PART II
OTHER INFORMATION
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
The Company did not file any reports on Form 8-K during the three months ended December 27, 1997.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PILGRIM'S PRIDE CORPORATION

Richard A. Cogdill
Executive Vice President and
Chief Financial Officer Secretary and Treasurer in his respective capacity as such
3-MOS
SEP-26-1998
DEC-27-1997
14032
79528
4490
125365
229021
208103
564611
114073
204890
0
0
276
564611
192944
337887
337887
3787
308507
322516
65
667
5036
10270
(847)
11117
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.40

