

Pilgrim's Pride Reports First Quarter 2022 Results with \$4.24 Billion in Net Sales and Operating Income Margin of 9.5%

April 27, 2022

GREELEY, Colo., April 27, 2022 (GLOBE NEWSWIRE) -- Pilgrim's Pride Corporation (NASDAQ: PPC), one of the world's largest poultry producers, reports its first quarter 2022 financial results.

First Quarter Highlights

- Net Sales of \$4.24 billion, up nearly 30% from prior year.
- Consolidated GAAP operating income margin of 9.5% with GAAP operating income margins of 13.8% in U.S., 14.7% in Mexico and -1.8% in Europe.
- GAAP Net Income of \$280.6 million and GAAP EPS of \$1.15. Adjusted Net Income of \$287.2 million or adjusted EPS of \$1.18.
- Adjusted EBITDA of \$501.8 million, or an 11.8% margin, 97.7% higher than a year ago.
- Our diversified portfolio across geographies, brands, and products coupled with our long-term investments in operational
 excellence, including automation, and focus on service for key customers continued to improve our results and drive further
 earnings resilience.
- Our US foodservice business improved year-over-year, achieving pre-pandemic sales volumes, while retail volumes
 remained strong. Our margins improved significantly within the commodity large bird deboning business, while we continue
 to face higher inputs, increased operating costs, and less than optimal product mix resulting from ongoing labor shortages
 in all our business.
- Brand momentum continues throughout US retail as *Just Bare*® was up 49%, *Pilgrim's* ® fully cooked grew over 150%, and e-commerce more than tripled year over year.
- We continue to grow in Mexico, especially in our branded product lines, while profitability followed the normal seasonality of the business.
- Our combined European business was severely impacted by ongoing labor shortages, increasing input costs and
 unprecedented inflation. Our live pork operations were also challenged by excess supply conditions throughout Europe.
 The UK teams are focused on leveraging the combined strengths of the businesses to drive operational improvements and
 capture synergies.
- Our liquidity position remains strong with an adjusted EBITDA net leverage ratio at 1.75x.

(Unaudited)	Three Months Ended							
		March 27, March 28, 2022 2021			Y/Y Change			
		(In millions, except per share and percentages)						
Net sales	\$	4,240.4	\$	3,273.4	+29.5%			
U.S. GAAP EPS	\$	1.15	\$	0.41	+180.5%			
Operating income	\$	402.0	\$	158.5	+153.6%			
Adjusted EBITDA ⁽¹⁾	\$	501.8	\$	253.8	+97.7%			
Adjusted EBITDA margin ⁽¹⁾		11.8%	,	7.8%	+4.0pts			

(1) Reconciliations for non-U.S. GAAP measures are provided in subsequent sections within this release.

"Throughout the first quarter, we focused on consistent execution of our strategy. As a result, first quarter net sales increased by almost 30% and Adjusted EBITDA nearly doubled from a year ago. Overall, I am very pleased with our team and their ability to navigate through volatile market conditions and grow our business both top and bottom line," said Fabio Sandri, Chief Executive Officer of Pilgrim's.

"Our US business led the way in performance as our retail demand remained stable and foodservice recovered to pre-COVID levels. Equally important, our momentum in the retail branded business continued as consumer demand remained resilient despite inflationary headwinds. We have continued to improve our operational staffing levels and to provide a better future for our team members through unprecedented wage increases the last two years and significant investments in our communities. Our team successfully managed through difficult circumstances by driving superior service levels to our Key Customers, improving overall mix, and combating inflation throughout our supply chain.

"Although our UK and European business has undertaken a variety of steps to improve profitability, we faced weak market conditions and rapid escalation of costs that have diluted efforts to improve margins. The teams are confident in their plans and are working in conjunction with Key Customers, while leveraging global supply chain partnerships to resume profitable growth.

"Mexico rebounded from the previous quarter as it experienced better than expected demand while managing through less than ideal grow out conditions and increasing grain costs. We continue to grow our branded business and invest in capacity expansion.

"Moving forward, we will need to remain vigilant given significant inflationary headwinds challenging our entire business. Costs have dramatically increased in commodities, labor, logistics, and other operational inputs. To ensure our business continues to grow and creates value for all stakeholders, we must mitigate these impacts through operational efficiencies and growing with our Key Customers. We will continue to monitor and adjust our business accordingly.

"I am very excited about our growth prospects with our synergies and scale in the U.S., Mexico and the United Kingdom. We are committed to being the best and most respected company in our industry, and I am confident that our team will perform to the best of their ability to manage this extremely volatile environment."

Conference Call Information

A conference call to discuss Pilgrim's quarterly results will be held tomorrow, April 28, at 7:00 a.m. MT (9 a.m. ET). Participants are encouraged to pre-register for the conference call using the link below. Callers who pre-register will be given a unique PIN to gain immediate access to the call and bypass the live operator. Participants may pre-register at any time, including up to and after the call start time.

To pre-register, go to: https://services.choruscall.com/links/ppc220428.html

You may also reach the pre-registration link by logging in through the investor section of our website at https://ir.pilgrims.com in the "Events & Presentations" section.

For those who would like to join the call but have not pre-registered, access is available by dialing +1 (844) 883-3889 within the US, or +1 (412) 317-9245 internationally, and requesting the "Pilgrim's Pride Conference."

Replays of the conference call will be available on Pilgrim's website approximately two hours after the call concludes and can be accessed through the "Investor" section of www.pilgrims.com.

About Pilgrim's Pride

Pilgrim's employs over 59,000 people and operates protein processing plants and prepared-foods facilities in 14 states, Puerto Rico, Mexico, the U.K., the Republic of Ireland and continental Europe. The Company's primary distribution is through retailers and foodservice distributors. For more information, please visit www.pilgrims.com.

Forward-Looking Statements

Statements contained in this press release that state the intentions, plans, hopes, beliefs, anticipations, expectations or predictions of the future of Pilgrim's Pride Corporation and its management are considered forward-looking statements. Without limiting the foregoing, words such as "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "should," "targets," "will" and the negative thereof and similar words and expressions are intended to identify forward-looking statements. It is important to note that actual results could differ materially from those projected in such forward-looking statements. Factors that could cause actual results to differ materially from those projected in such forward-looking statements include: the impact of the COVID-19 pandemic, efforts to contain the pandemic and resulting economic downturn on our operations and financial condition, including the risk that our health and safety measures at Pilgrim's Pride production facilities will not be effective, the risk that we may be unable to prevent the infection of our employees at these facilities, and the risk that we may need to temporarily close one or more of our production facilities; the risk that we may experience decreased production and sales due to the changing demand for food products; the risk that we may face a significant increase in delayed payments from our customers; and additional risks related to COVID-19 set forth in our most recent Form 10-K and Form 10-Q filed with the SEC; matters affecting the poultry industry generally; the ability to execute the Company's business plan to achieve desired cost savings and profitability; future pricing for feed ingredients and the Company's products; outbreaks of avian influenza or other diseases, either in Pilgrim's Pride's flocks or elsewhere, affecting its ability to conduct its operations and/or demand for its poultry products; contamination of Pilgrim's Pride's products, which has previously and can in the future lead to product liability claims and product recalls; exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; management of cash resources; restrictions imposed by, and as a result of, Pilgrim's Pride's leverage; changes in laws or regulations affecting Pilgrim's Pride's operations or the application thereof; new immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause the costs of doing business to increase, cause Pilgrim's Pride to change the way in which it does business, or otherwise disrupt its operations; competitive factors and pricing pressures or the loss of one or more of Pilgrim's Pride's largest customers; currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations; disruptions in international markets and distribution channels, including, but not limited to, the impacts of the Russia-Ukraine conflict; the risk of cyber-attacks, natural disasters, power losses, unauthorized access, telecommunication failures, and other problems on our information systems; and the impact of uncertainties of litigation and other legal matters described in our most recent Form 10-K and Form 10-Q, including the In re Broiler Chicken Antitrust Litigation, as well as other risks described under "Risk Factors" in the Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and subsequent filings with the Securities and Exchange Commission. The forward-looking statements in this release speak only as of the date hereof, and the Company undertakes no obligation to update any such statement after the date of this release, whether as a result of new information, future developments or otherwise, except as may be required by applicable law.

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PILGRIM'S PRIDE CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

	•	(Offaudited)			
	Ma	rch 27, 2022	December 26, 2021		
		•	usands)		
Cash and cash equivalents	\$	725,540	\$	427,661	
Restricted cash and cash equivalents		30,258		22,460	
Trade accounts and other receivables, less allowance for credit losses		1,071,102		1,013,437	
Accounts receivable from related parties		1,079		1,345	
Inventories		1,708,995		1,575,658	
Income taxes receivable		14,407		27,828	
Prepaid expenses and other current assets		241,444		237,565	
Total current assets		3,792,825		3,305,954	
Deferred tax assets		5,191		5,314	
Other long-lived assets		32,069		32,410	
Operating lease assets, net		339,102		351,226	
Intangible assets, net		938,564		963,243	
Goodwill		1,320,100		1,337,252	
Property, plant and equipment, net		2,890,016		2,917,806	
Total assets	\$	9,317,867	\$	8,913,205	
Accounts payable	\$	1,440,802	\$	1,378,077	
Accounts payable to related parties	~	8,044	Ψ	22,317	
Revenue contract liabilities		21,522		22,321	
Accrued expenses and other current liabilities		815,259		859,885	
Income taxes payable		153,986		81,977	
Current maturities of long-term debt		36,162		26,246	
Total current liabilities		2,475,775		2,390,823	
Noncurrent operating lease liabilities, less current maturities		262,830		271,366	
Long-term debt, less current maturities		3,377,893		3,191,161	
Deferred tax liabilities		344,492		369,185	
Other long-term liabilities		63,271		101,736	
Total liabilities		6,524,261		6,324,271	
Common stock		2,616		2,614	
Treasury stock		(372,157)		(345,134)	
Additional paid-in capital		1,966,066		1,964,028	
Retained earnings		1,284,007		1,003,569	
5		(98,902)		(47,997)	
Accumulated other comprehensive loss		· · · /	-		
Total Pilgrim's Pride Corporation stockholders' equity		2,781,630		2,577,080	
Noncontrolling interest		11,976		11,854	
Total stockholders' equity		2,793,606		2,588,934	
Total liabilities and stockholders' equity	\$	9,317,867	\$	8,913,205	

PILGRIM'S PRIDE CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

		Three Months Ended				
	March 2	March 27, 2022				
	(In thousands, except per share data)					
Net sales	\$	4,240,395	\$	3,273,425		
Cost of sales		3,698,415		3,012,182		
Gross profit		541,980		261,243		
Selling, general and administrative expense		139,967		102,779		
Operating income		402,013		158,464		
Interest expense, net of capitalized interest		36,296		30,334		
Interest income		(1,274)		(2,366)		
Foreign currency transaction losses		11,536		2,514		
Miscellaneous, net		(324)		(7,844)		

Income before income taxes	355,779		135,826
Income tax expense	 75,219		35,358
Net income	280,560		100,468
Less: Net income attributable to noncontrolling interests	 122		260
Net income attributable to Pilgrim's Pride Corporation	\$ 280,438	\$	100,208
Weighted average shares of Pilgrim's Pride Corporation common stock outstanding:			
Basic	243,670		243,580
Effect of dilutive common stock equivalents	 630		278
Diluted	 244,300	====	243,858
Net income attributable to Pilgrim's Pride Corporation per share of common stock outstanding:			
Basic	\$ 1.15	\$	0.41
Diluted	\$ 1.15	\$	0.41

PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

Three Months Ended

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Amortization of premium related to Senior Notes — (167) Changes in operating assets and liabilities: — (147) Trade accounts and other receivables (66,669) (54,892) Inventories (146,035) (82,550) Prepaid expenses and other current assets (5,889) 20,228 Accounts payable, accrued expenses and other current liabilities (2,454) (240,183) Income taxes 84,780 25,440 Long-term pension and other postretirement obligations (1,101) (10,841) Other operating assets and liabilities (1,956) (11,722) Cash provided by (used in) operating activities 226,996 (143,551) Cash flows from investing activities 226,996 (143,551) Cash flows from investing activities (81,578) (102,167) Purchase of acquired business, net of cash acquired (4,847) — Proceeds from property disposals 849 13,074 Cash flows from financing activities 228,505 328,932 Payments on revolving line of credit and long-term borrowings and finance lease obligations (32,093) (235,292) <td>Accretion of discount related to Senior Notes</td> <td>429</td> <td></td> <td>246</td>	Accretion of discount related to Senior Notes	429		246		
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Accounts payable, accrued expenses and other current liabilities (2,454) (240,183) Income taxes 84,780 25,440 Long-term pension and other postretirement obligations (1,101) (10,841) Other operating assets and liabilities (1,956) (1,172) Cash provided by (used in) operating activities 226,996 (143,551) Cash flows from investing activities 226,996 (143,551) Acquisitions of property, plant and equipment (81,578) (102,167) Purchase of acquired business, net of cash acquired (4,847) — Proceeds from property disposals 849 13,074 Cash lows from financing activities (85,576) (89,093) Cash flows from financing activities 228,505 328,932 Proceeds from revolving line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payments of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilipim's Pride Corporation (1,961)	Inventories	(146,035)		(82,550)		
Income taxes 84,780 25,440 Long-term pension and other postretirement obligations (1,101) (10,841) Other operating assets and liabilities (1,956) (1,172) Cash provided by (used in) operating activities 226,996 (143,551) Cash flows from investing activities: 845,578 (102,167) Purchase of acquired business, net of cash acquired (4,847) — Proceeds from property disposals 849 13,074 Cash used in investing activities (85,576) (89,093) Cash used in investing activities (85,576) 89,093 Cash growing line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payment of capitalized loan cost	Prepaid expenses and other current assets	(5,889)		20,228		
Long-term pension and other postretirement obligations (1,101) (10,841) Other operating assets and liabilities (1,956) (1,172) Cash provided by (used in) operating activities 226,996 (143,551) Cash flows from investing activities: **** Acquisitions of property, plant and equipment (81,578) (102,167) Purchase of acquired business, net of cash acquired (4,847) — Proceeds from property disposals 849 13,074 Cash used in investing activities (85,576) (89,093) Cash flows from financing activities 228,505 328,932 Proceeds from revolving line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities (1,098) —	Accounts payable, accrued expenses and other current liabilities	(2,454)		(240,183)		
Other operating assets and liabilities (1,956) (1,172) Cash provided by (used in) operating activities 226,996 (143,551) Cash flows from investing activities: 326,996 (143,551) Acquisitions of property, plant and equipment (81,578) (102,167) Purchase of acquired business, net of cash acquired (4,847) — Proceeds from property disposals 849 13,074 Cash used in investing activities (85,576) (89,093) Cash flows from financing activities: 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash 305,677 (138,166)	Income taxes	84,780		25,440		
Cash provided by (used in) operating activities226,996(143,551)Cash flows from investing activities:(81,578)(102,167)Acquisitions of property, plant and equipment(81,578)(102,167)Purchase of acquired business, net of cash acquired(4,847)—Proceeds from property disposals84913,074Cash used in investing activities(85,576)(89,093)Cash flows from financing activities:228,505328,932Proceeds from revolving line of credit and long-term borrowings and finance lease obligations(32,093)(235,292)Purchase of common stock under share repurchase program(27,023)—Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation(1,961)(650)Payments of capitalized loan costs(1,098)—Cash provided by financing activities166,33092,990Effect of exchange rate changes on cash and cash equivalents(2,073)1,488Increase in cash, cash equivalents and restricted cash305,677(138,166)Cash, cash equivalents and restricted cash, beginning of period450,121548,406	Long-term pension and other postretirement obligations	(1,101)		(10,841)		
Cash flows from investing activities: Acquisitions of property, plant and equipment Purchase of acquired business, net of cash acquired Proceeds from property disposals Cash used in investing activities Cash used in investing activities Proceeds from financing activities: Proceeds from revolving line of credit and long-term borrowings Payments on revolving line of credit, long-term borrowings and finance lease obligations Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation Payments of capitalized loan costs Cash provided by financing activities Effect of exchange rate changes on cash and cash equivalents Increase in cash, cash equivalents and restricted cash, beginning of period (138,166) Cash, cash equivalents and restricted cash, beginning of period	Other operating assets and liabilities	 (1,956)		(1,172)		
Acquisitions of property, plant and equipment Purchase of acquired business, net of cash acquired Proceeds from property disposals Cash used in investing activities Cash flows from financing activities: Proceeds from revolving line of credit and long-term borrowings Payments on revolving line of credit, long-term borrowings and finance lease obligations Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation Payments of capitalized loan costs Cash provided by financing activities Effect of exchange rate changes on cash and cash equivalents Increase in cash, cash equivalents and restricted cash, beginning of period (102,167) (4,847) (89,093) (89,093) (89,093) (228,505) (32,093) (235,292) (27,023) (27,023) (27,023) (1,961) (650)	Cash provided by (used in) operating activities	 226,996		(143,551)		
Purchase of acquired business, net of cash acquired Proceeds from property disposals 849 13,074 Cash used in investing activities (85,576) (89,093) Cash flows from financing activities: Proceeds from revolving line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash beginning of period 450,121 548,406	Cash flows from investing activities:					
Proceeds from property disposals 849 13,074 Cash used in investing activities (85,576) (89,093) Cash flows from financing activities: Proceeds from revolving line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash, beginning of period 450,121 548,406	Acquisitions of property, plant and equipment	(81,578)		(102,167)		
Cash used in investing activities (85,576) (89,093) Cash flows from financing activities: Proceeds from revolving line of credit and long-term borrowings 228,505 328,932 Payments on revolving line of credit, long-term borrowings and finance lease obligations (32,093) (235,292) Purchase of common stock under share repurchase program (27,023) — Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash, beginning of period 450,121 548,406	Purchase of acquired business, net of cash acquired	(4,847)		_		
Cash flows from financing activities: Proceeds from revolving line of credit and long-term borrowings Payments on revolving line of credit, long-term borrowings and finance lease obligations Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation Payments of capitalized loan costs Cash provided by financing activities Effect of exchange rate changes on cash and cash equivalents Increase in cash, cash equivalents and restricted cash, beginning of period 228,505 328,932 228,505 328,932 228,505 328,932 228,505 328,932 247,023) — (7,023) — (1,961) (650) 650) 650) 650 650 650 650 65	Proceeds from property disposals	849		13,074		
Proceeds from revolving line of credit and long-term borrowings Payments on revolving line of credit, long-term borrowings and finance lease obligations Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation Payments of capitalized loan costs Cash provided by financing activities Effect of exchange rate changes on cash and cash equivalents Increase in cash, cash equivalents and restricted cash, beginning of period 228,505 328,932 (230,93) (235,292) (1,961) (650) (1,961) (650) (1,098) — (650) (1,098) (2,073) 1,488 (2,073) 1,488	Cash used in investing activities	 (85,576)		(89,093)		
Payments on revolving line of credit, long-term borrowings and finance lease obligations Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation Payments of capitalized loan costs (1,961) Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents Increase in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period (32,093) (235,292) (1,961) (650) (1,961)	Cash flows from financing activities:					
Purchase of common stock under share repurchase program Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) Payments of capitalized loan costs (1,098) Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 548,406	Proceeds from revolving line of credit and long-term borrowings	228,505		328,932		
Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and Pilgrim's Pride Corporation (1,961) (650) Payments of capitalized loan costs (1,098) — Cash provided by financing activities 166,330 92,990 Effect of exchange rate changes on cash and cash equivalents (2,073) 1,488 Increase in cash, cash equivalents and restricted cash 305,677 (138,166) Cash, cash equivalents and restricted cash, beginning of period 450,121 548,406	Payments on revolving line of credit, long-term borrowings and finance lease obligations	(32,093)		(235,292)		
Pilgrim's Pride Corporation(1,961)(650)Payments of capitalized loan costs(1,098)—Cash provided by financing activities166,33092,990Effect of exchange rate changes on cash and cash equivalents(2,073)1,488Increase in cash, cash equivalents and restricted cash305,677(138,166)Cash, cash equivalents and restricted cash, beginning of period450,121548,406	Purchase of common stock under share repurchase program	(27,023)		_		
Payments of capitalized loan costs(1,098)—Cash provided by financing activities166,33092,990Effect of exchange rate changes on cash and cash equivalents(2,073)1,488Increase in cash, cash equivalents and restricted cash305,677(138,166)Cash, cash equivalents and restricted cash, beginning of period450,121548,406	Payment of equity distribution under Tax Sharing Agreement between JBS USA Holdings and					
Cash provided by financing activities166,33092,990Effect of exchange rate changes on cash and cash equivalents(2,073)1,488Increase in cash, cash equivalents and restricted cash305,677(138,166)Cash, cash equivalents and restricted cash, beginning of period450,121548,406	Pilgrim's Pride Corporation	(1,961)		(650)		
Effect of exchange rate changes on cash and cash equivalents(2,073)1,488Increase in cash, cash equivalents and restricted cash305,677(138,166)Cash, cash equivalents and restricted cash, beginning of period450,121548,406	Payments of capitalized loan costs	 (1,098)				
Increase in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 305,677 (138,166) 450,121 548,406	Cash provided by financing activities	 166,330		92,990		
Cash, cash equivalents and restricted cash, beginning of period 450,121 548,406	Effect of exchange rate changes on cash and cash equivalents	(2,073)		1,488		
Cash, cash equivalents and restricted cash, beginning of period 450,121 548,406	Increase in cash, cash equivalents and restricted cash	305,677		(138,166)		
		450,121				
	Cash, cash equivalents and restricted cash, end of period	\$ 755,798	\$	410,240		

PILGRIM'S PRIDE CORPORATION

Non-GAAP Financial Measures Reconciliation

(Unaudited)

"EBITDA" is defined as the sum of net income plus interest, taxes, depreciation and amortization. "Adjusted EBITDA" is calculated by adding to EBITDA certain items of expense and deducting from EBITDA certain items of income that we believe are not indicative of our ongoing operating performance consisting of: (1) foreign currency transaction losses, (2) transaction costs related to business acquisitions, (3) costs related to the DOJ agreement and litigation settlements, (4) initial insurance recoveries for Mayfield, Kentucky tornado property damage losses, (5) deconsolidation of subsidiary and (6) net income attributable to noncontrolling interests. EBITDA is presented because it is used by management and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with accounting principles generally accepted in the U.S. ("U.S. GAAP"), to compare the performance of companies. We believe investors would be interested in our Adjusted EBITDA because this is how our management analyzes EBITDA applicable to continuing operations. The Company also believes that Adjusted EBITDA, in combination with the Company's financial results calculated in accordance with U.S. GAAP, provides investors with additional perspective regarding the impact of certain significant items on EBITDA and facilitates a more direct comparison of its performance with its competitors. EBITDA and Adjusted EBITDA are not measurements of financial performance under U.S. GAAP. EBITDA and Adjusted EBITDA have limitations as analytical tools and should not be considered in isolation or as substitutes for an analysis of our results as reported under U.S. GAAP. In addition, other companies in our industry may calculate these measures differently limiting their usefulness as a comparative measure. Because of these limitations, EBITDA and Adjusted EBITDA should not be considered as an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with U.S. GAAP. These limitations should be compensated for by relying primarily on our U.S. GAAP results and using EBITDA and Adjusted EBITDA only on a supplemental basis.

PILGRIM'S PRIDE CORPORATION Reconciliation of Adjusted EBITDA (Unaudited)

		Three Months Ended				
	Mar	March 27, 2022				
		(In thou	sands)			
Net income	\$	280,560	\$ 100,468			
Add:						
Interest expense, net ^(a)		35,022	27,968			
Income tax expense		75,219	35,358			
Depreciation and amortization		102,142	86,532			
EBITDA		492,943	250,326			
Add:						
Foreign currency transaction losses ^(b)		11,536	2,514			
Transaction costs related to acquisitions(c)		717				
DOJ agreement and litigation settlements ^(d)		500	2,399			
Minus:						
Insurance recoveries for Mayfield tornado losses ^(e)		3,815	_			
Deconsolidation of subsidiary ^(f)		_	1,131			
Net income attributable to noncontrolling interest		122	260			
Adjusted EBITDA	\$	501,759	\$ 253,848			

- (a) Interest expense, net, consists of interest expense less interest income.
- (b) The Company measures the financial statements of its Mexico reportable segment as if the U.S. dollar were the functional currency. Accordingly, we remeasure assets and liabilities, other than nonmonetary assets, of the Mexico reportable segment at current exchange rates. We remeasure nonmonetary assets using the historical exchange rate in effect on the date of each asset's acquisition. Currency exchange gains or losses resulting from these remeasurements, as well as, from our U.K. and Europe reportable segment are included in the line item Foreign currency transaction losses in the Condensed Consolidated Statements of Income.
- (c) Transaction costs related to acquisitions includes those charges that are incurred in conjunction with business acquisitions.
- (d) On October 13, 2020, Pilgrims announced that we entered into a plea agreement (the "Plea Agreement") with the DOJ. As a result of the Plea Agreement, we recognized a fine of \$110.5 million. On February 23, 2021, the Colorado Court approved the Plea Agreement and assessed a fine of \$107.9 million. The difference between the original accrual and the payment is recorded in DOJ agreement and litigation settlements in the three months ended March 28, 2021.
- (e) This represents initial insurance recoveries for the property damage losses incurred as a result of the tornado in Mayfield, KY in December 2021
- (f) This represents a gain recognized as a result of deconsolidation of a subsidiary.

The summary unaudited consolidated income statement data for the twelve months ended March 27, 2022 (the LTM Period) have been calculated by subtracting the applicable unaudited consolidated income statement data for the three months ended March 28, 2021 from the sum of (1) the

applicable audited consolidated income statement data for the year ended December 26, 2021 and (2) the applicable unaudited consolidated income statement data for the three months ended March 27, 2022.

PILGRIM'S PRIDE CORPORATION Reconciliation of LTM Adjusted EBITDA (Unaudited)

	Three Months Ended						LTM Ended			
		June 27, 2021	• •		December 26, 2021		March 27, 2022		March 27, 2022	
					(In	thousands)		_		
Net income (loss)	\$	(166,503)	\$	60,835	\$	36,468	\$	280,560	\$	211,360
Add:										
Interest expense, net		49,809		28,589		33,370		35,022		146,790
Income tax expense (benefit)		(9,812)		30,385		5,191		75,219		100,983
Depreciation and amortization		95,728		92,076		106,488		102,142		396,434
EBITDA		(30,778)		211,885		181,517		492,943		855,567
Add:										
Foreign currency transaction losses (gains)		4,145		2,359		(18,400)		11,536		(360)
Transaction costs related to acquisitions		2,545		6,773		9,540		717		19,575
DOJ agreement and litigation settlements		395,886		126,000		131,940		500		654,326
Restructuring activities		_		_		5,802		_		5,802
Hometown Strong commitment		_		_		1,000		_		1,000
Charge for fair value markup of acquired inventory		_		_		4,974		_		4,974
Minus:										
Insurance recoveries for Mayfield tornado losses		_		_		_		3,815		3,815
Net income (loss) attributable to noncontrolling interest		184		110		(286)		122		130
Adjusted EBITDA	\$	371,614	\$	346,907	\$	316,659	\$	501,759	\$	1,536,939

EBITDA margins have been calculated by taking the relevant unaudited EBITDA figures, then dividing by net sales for the applicable period. EBITDA margins are presented because they are used by management and we believe it is frequently used by securities analysts, investors and other interested parties, as a supplement to our results prepared in accordance with U.S. GAAP, to compare the performance of companies.

PILGRIM'S PRIDE CORPORATION Reconciliation of EBITDA Margin (Unaudited)

		Three Months Ended			Three Months Ended			
	Mar	ch 27, 2022	Mar	ch 28, 2021	March 27, 2022	Ма	rch 28, 2021	
	(In thousands)							
Net income	\$	280,560	\$	100,468	6.62%		3.07%	
Add:								
Interest expense, net		35,022		27,968	0.83%		0.85%	
Income tax expense		75,219		35,358	1.77%		1.08%	
Depreciation and amortization		102,142		86,532	2.40%		2.64%	
EBITDA		492,943		250,326	11.62%		7.64%	
Add:								
Foreign currency transaction losses		11,536		2,514	0.27%		0.07%	
Transaction costs related to business acquisitions		717		_	0.02%		- %	
DOJ agreement and litigation settlements		500		2,399	0.01%		0.07%	
Minus:								
Insurance recoveries for Mayfield tornado losses		3,815		_	0.09%		- %	
Deconsolidation of subsidiary		_		1,131	- %		0.03%	
Net income attributable to noncontrolling interest		122		260	%		0.01%	
Adjusted EBITDA	\$	501,759	\$	253,848	11.83%	=	7.74%	
Net sales	\$	4,240,395	\$	3,273,425	\$ 4,240,395	\$	3,273,425	

Adjusted net income attributable to Pilgrim's Pride Corporation ("Pilgrim's") is calculated by adding to Net income attributable to Pilgrim's certain items of expense and deducting from Net income attributable to Pilgrim's certain items of income, as shown below in the table. Adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is presented because it is used by management, and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with U.S. GAAP, to

compare the performance of companies. Management also believe that this non-U.S. GAAP financial measure, in combination with our financial results calculated in accordance with U.S. GAAP, provides investors with additional perspective regarding the impact of such charges on net income attributable to Pilgrim's Pride Corporation per common diluted share. Adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is not a measurement of financial performance under U.S. GAAP, has limitations as an analytical tool and should not be considered in isolation or as a substitute for an analysis of our results as reported under U.S. GAAP. Management believes that presentation of adjusted net income attributable to Pilgrim's provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of net income attributable to Pilgrim's Pride Corporation per common diluted share to adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is as follows:

PILGRIM'S PRIDE CORPORATION Reconciliation of Adjusted Net Income (Unaudited)

	Three Months Ended					
	March 27, 2022 March 2			ch 28, 2021		
	(In thousands, except per share data)					
Net income attributable to Pilgrim's	\$	280,438	\$	100,208		
Add:						
Foreign currency transaction losses		11,536		2,514		
Transaction costs related to acquisitions		717		_		
DOJ agreement and litigation settlements		500		2,399		
Minus:						
Insurance recoveries for Mayfield tornado losses		3,815		_		
Deconsolidation of subsidiary				1,131		
Adjusted net income attributable to Pilgrim's before tax impact of adjustments		289,376		103,990		
Net tax impact of adjustments ^(a)		(2,226)		(942)		
Adjusted net income attributable to Pilgrim's	\$	287,150	\$	103,048		
Weighted average diluted shares of common stock outstanding		244,300		243,858		
Adjusted net income attributable to Pilgrim's per common diluted share	\$	1.18	\$	0.42		

⁽a) Net tax expense (benefit) of adjustments represents the tax impact of all adjustments shown above.

Adjusted EPS is calculated by dividing the adjusted net income attributable to Pilgrim's stockholders by the weighted average number of diluted shares. Management believes that Adjusted EPS provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of U.S. GAAP to non-U.S. GAAP financial measures is as follows:

PILGRIM'S PRIDE CORPORATION Reconciliation of GAAP EPS to Adjusted EPS (Unaudited)

		Three Months Ended				
	Marc	h 27, 2022	March 28, 2021			
	(In t	housands, exce	pt per share	e data)		
GAAP EPS	\$	1.15	\$	0.41		
Add:						
Foreign currency transaction losses		0.06		0.01		
Transaction costs related to acquisitions		_		_		
DOJ agreement and litigation settlements		_		_		
Minus:						
Insurance recoveries for Mayfield tornado losses		0.02				
Adjusted EPS before tax impact of adjustments		1.19		0.42		
Net tax impact of adjustments ^(a)		(0.01)				
Adjusted EPS	<u>\$</u>	1.18	\$	0.42		
Weighted average diluted shares of common stock outstanding		244,300		243,858		

(a) Net tax impact of adjustments represents the tax impact of all adjustments shown above.

	March 27, 2022		March 28, 2021		
		ousands)			
Sources of net sales by geographic region of origin:					
U.S.	\$	2,581,208	\$	1,999,559	
U.K. and Europe		1,191,982		854,734	
Mexico		467,205		419,132	
Total net sales	\$	4,240,395	\$	3,273,425	
Sources of cost of sales by geographic region of origin:					
U.S.	\$	2,159,204	\$	1,866,700	
U.K. and Europe		1,152,903		816,926	
Mexico		386,322		328,570	
Elimination		(14)		(14)	
Total cost of sales	\$	3,698,415	\$	3,012,182	
Sources of gross profit by geographic region of origin:					
U.S.	\$	422,004	\$	132,859	
U.K. and Europe		39,079		37,808	
Mexico		80,883		90,562	
Elimination		14		14	
Total gross profit	\$	541,980	\$	261,243	
Sources of operating income (loss) by geographic region of origin:					
U.S.	\$	355,075	\$	68,125	
U.K. and Europe		(21,640)		10,495	
Mexico		68,564		79,830	
Elimination		14		14	

\$

402,013 \$

158,464

Three Months Ended



Total operating income

Source: Pilgrim's Pride Corporation