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        QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF
                THE SECURITIES EXCHANGE ACT OF }193
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        For the quarterly period ended JANUARY 1, 2000
            Commission file number 1-9273
            PILGRIM'S PRIDE CORPORATION
    (Exact name of registrant as specified in its charter)
DELAWARE
75-1285071
(State or other jurisdiction of
incorporation or organization)
(I.R.S. Employer
Identification No.)
110 SOUTH TEXAS, PITTSBURG, TX
75686-0093
(Address of principal executive offices) (Zip code)
(903) 855-1000
(Registrant's telephone number, including area code)
NOT APPLICABLE
Former name, former address and former fiscal year, if changed since last
report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date:
$27,589,250$ shares of the Registrant's Class B Common Stock, \$. 01 par value, were outstanding as of January 20, 2000.
$13,794,529$ shares of the Registrant's Class A Common Stock, \$.01 par value, were outstanding as of January 20, 2000.

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PILGRIM'S PRIDE CORPORATION

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PART I. FINANCIAL INFORMATION
ITEM 1: FINANCIAL STATEMENTS:
PILGRIM'S PRIDE CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

JANUARY 1, 2000 OCTOBER 2, 1999
(in thousands)

| ASSETS |  |  |  |
| :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |
| Cash and cash equivalents \$ | 12,803 | \$ | 15,703 |
| Trade accounts and other receivables, |  |  |  |
| less allowance for doubtful accounts | 92,403 |  | 84,368 |
| Inventories | 153,749 |  | 168, 035 |
| Deferred income taxes | 6,614 |  | 6,913 |
| Prepaid expenses and other |  |  |  |
| current assets | 5,046 |  | 3,376 |
| Total Current Assets | 270,615 |  | 278,395 |
| Other Assets | 12,425 |  | 13,632 |
| Property, Plant and Equipment | 636,251 |  | 622,334 |
| Less accumulated depreciation | 266,321 |  | 258,599 |
|  | 369,930 |  | 363,735 |
| \$ | 652,970 | \$ | 655,762 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |
| Current Liabilities: |  |  |  |
| Accounts payable | 81,749 |  | 81,587 |
| Accrued expenses | 36,104 |  | 38, 213 |
| Current maturities of long-term debt | 4,103 |  | 4,353 |
| Total Current Liabilities | 121,956 |  | 124,153 |
| Long-term Debt, less current maturities | 163,230 |  | 185,753 |
| Deferred Income Taxes | 58, 399 |  | 52,708 |
| Minority Interest in Subsidiary | 889 |  | 889 |
| Stockholders' Equity: |  |  |  |
| Preferred stock, \$.01 par value, authorized 5,000,000 shares; none issued |  |  |  |
| Common stock - Class A, \$.01 par value, authorized |  |  |  |
| 100,000,000 shares; 13,794,529 issued and outstanding |  |  |  |
| in 2000 and 1999 | 138 |  | 138 |
| Common stock - Class B, \$.01 par value, authorized |  |  |  |
| 60,000,000 shares; 27,589,250 issued and outstanding in |  |  |  |
| 2000 and 1999 | 276 |  | 276 |
| Additional paid-in capital | 79,625 |  | 79,625 |
| Retained earnings | 228,457 |  | 214, 220 |
| Total Stockholders' Equity | 308,496 |  | 294, 259 |
| \$ | 652,970 | \$ | 655,762 |

See Notes to Condensed Consolidated Financial Statements.

PILGRIM'S PRIDE CORPORATION CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

## QUARTER ENDED

| January 1, | January 2, |
| :---: | :---: |
| 2000 | 1999 |
| $(13$ weeks $)$ | (14 weeks) |

(in thousands, except share and per share data)


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    PILGRIM'S PRIDE CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
    (UNAUDITED)
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NOTE A--BASIS OF PRESENTATION
The accompanying unaudited condensed consolidated financial statements of Pilgrim's Pride Corporation ("Pilgrim's" or "the Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The Condensed Consolidated Balance Sheet as of October 2, 1999 has been derived from the audited financial statements as of that date. Operating results for the period ended January 1, 2000 are not necessarily indicative of the results that may be expected for the year ended September 30, 2000. For further information, refer to the consolidated financial statements and footnotes thereto included in Pilgrim's annual report on Form 10-K for the year ended October 2, 1999.

The consolidated financial statements include the accounts of Pilgrim's and its wholly and majority owned subsidiaries. Significant intercompany accounts and transactions have been eliminated.

The Company reports on the basis of a $52 / 53$-week fiscal year, which ends on the Saturday closest to September 30. As a result, the Company's first quarter of fiscal year 2000 ended on January 1, 2000, and included 13 weeks, while the Company's first quarter of fiscal 1999, which ended on January 2, 1999, had 14 weeks.

The assets and liabilities of the foreign subsidiaries are translated at end-of-period exchange rates, except for any non-monetary assets, which are translated at equivalent dollar costs at dates of acquisition using historical rates. Operations of foreign subsidiaries are translated at average exchange rates in effect during the period.

Historical per share and weighted average shares outstanding amounts have been restated, where appropriate, to give effect to the July 1999 stock dividend.

Inventories consist of the following:

JANUARY 1, 2000
OCTOBER 2, 1999
(in thousands)

| Live chickens and hens | $\$$ | 43,623 | $\$$ | 68,116 |
| :--- | :--- | ---: | ---: | ---: |
| Feed, eggs and other |  | 51,047 | 48,021 |  |
| Finished chicken products |  | 59,079 | 51,898 |  |
|  | $\$ 153,749$ | $\$$ | 168,035 |  |

NOTE C--LONG-TERM DEBT
On December 14, 1999, the Company arranged for a $\$ 200$ million revolving/term borrowing facility secured by certain property, plant and equipment of the Company. The facility provides for $\$ 140$ million and $\$ 60$ million of 10 -year and 7 -year, respectively, commitments. Borrowings will be split pro-rata between the 10 -year and 7 -year maturities as they occur. Interest rates on outstanding balances are tied to the Company's debt-tocapitalization ratio. The current rates under the facility are LIBOR plus one and one-quarter percent for the 7 -year term and LIBOR plus one and three-eighths percent for the 10-year term. Upon closing the agreement on December 14, 1999, the Company paid off two of its term lenders who simultaneously became part of the bank group which provides the new revolving/term borrowing facility. As a result of this refinancing, the annual maturities of long-term debt for the five years subsequent to October 2, 1999 are adjusted as follows: 2000-\$4.1 million; 2001-\$4.7 million; 2002-\$5.0 million; 2003-\$99.2 million and 2004-\$5.6 million. As of January 20, 2000 there were no outstanding balances under this agreement.

NOTE D--RELATED PARTY TRANSACTIONS
Transactions with related entities are summarized as follows:
QUARTER ENDED
JANUARY 1, 2000 JANUARY 2, 1999
(13 weeks)
(in thousands)

Contract egg grower fees to major stockholder
Chick, feed and other sales to major stockholder Live chicken purchases from major stockholder
\$ 1,345 \$ 903
26,555 23,050
9,360 12,565

## GENERAL

Profitability in the chicken industry can be materially affected by the commodity prices of chicken, chicken parts and feed ingredients. Those commodity prices are determined largely by supply and demand. As a result, the chicken industry as a whole has been characterized by cyclical earnings. These cyclical fluctuations in earnings of individual chicken companies can be mitigated somewhat by:

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Business strategy;
Product mix;
Sales and marketing plans; and
Operating efficiencies.
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In an effort to reduce price volatility and to generate higher, more consistent profit margins, we have concentrated on the production and marketing of prepared food products. Prepared food products generally have higher profit margins than our other products. Also, the production and sale in the U.S. of prepared food products reduces the impact of the costs of feed ingredients on our profitability. Feed ingredient purchases are the single largest component of our cost of goods sold, representing approximately $30.9 \%$ of our cost of goods sold in 1999. The production of feed ingredients is positively or negatively affected primarily by weather patterns throughout the world, the global level of supply inventories and the agricultural policies of the United States and foreign governments. As further processing is performed, feed ingredient costs become a decreasing percentage of a product's total production costs, thereby reducing their impact on our profitability.

The Company's accounting cycle resulted in 13 weeks of operations in the first quarter of fiscal 2000 compared to 14 weeks in the first quarter of fiscal 1999.

The following table presents certain information regarding the Company's U.S. and Mexico operations.
Quarter Ended
January 1, 2000
January 2, 1999
$(13$ weeks $)$
$($ in thousands $)$

Net Sales to Unaffiliated
Customers:

| United States | $\$ 284,379$ | $\$ 266,954$ |
| :--- | ---: | ---: |
| Mexico | 70,446 | 69,134 |
| ating Income: |  |  |
| United States | 21,106 | 18,741 |
| Mexico | 4,116 | 7,445 |

The following table presents certain items as a percentage of net sales for the periods indicated.

|  | QUARTER ENDED |  |
| :--- | :---: | :---: |
| Net sales | JANUARY 1, 2000 | JANUARY 2, |
| Costs and expenses: | 1099 |  |
| Cost of sales |  | $100.0 \%$ |
| Gross profit | 87.2 |  |
| Selling, general and administrative | 12.8 | 86.9 |
| Operating Income | 5.7 | 13.1 |
| Interest expense | 7.1 | 5.3 |
| Income before income taxes | 1.1 | 7.8 |
| Net Income | 6.1 | 1.4 |

RESULTS OF OPERATIONS

FIRST QUARTER 2000 COMPARED TO FIRST QUARTER 1999:
NET SALES. Consolidated net sales were $\$ 354.8$ million for the first quarter of fiscal 2000, an increase of $\$ 18.7$ million, or $5.6 \%$ from the first quarter of fiscal 1999. The increase in consolidated net sales resulted from a $\$ 25.2$ million increase in U.S. chicken sales to $\$ 250.2$ million and a $\$ 1.3$ million increase in Mexico chicken sales to $\$ 70.4$ million offset by a $\$ 7.8$ million decrease of sales of other U.S. products to $\$ 34.2$ million. The increase in U.S. chicken sales was primarily due to an 8.5\% increase in total revenue per dressed pound and a $2.5 \%$ increase in dressed pounds produced. The increase in Mexico chicken sales was primarily due to a $2.2 \%$ increase in revenue per dressed pound partially offset by a
$.3 \%$ decrease in dressed pounds produced. The $\$ 7.8$ million decrease in sales of other U.S. products was primarily due to lower selling prices in the Company's commercial egg division.

Cost of Sales. CONSOLIDATED COST OF SALES WAS \$309.3 MILLION IN THE FIRST QUARTER OF FISCAL 2000, AN INCREASE OF \$17.2 MILLION, OR 5.9\% COMPARED TO THE FIRST QUARTER OF FISCAL 1999. THE INCREASE RESULTED PRIMARILY FROM A \$12.5 MILLION INCREASE IN THE COST OF SALES OF U.S. OPERATIONS AND BY A \$4.7 MILLION INCREASE IN THE COST OF SALES IN MEXICO OPERATIONS. THE COST OF SALES INCREASE IN U.S. OPERATIONS OF \$12.5 MILLION WAS DUE PRIMARILY TO INCREASED PRODUCTION OF HIGHER COST AND MARGIN PREPARED FOOD PRODUCTS AND BY A 2.5\% INCREASE IN DRESSED POUNDS PRODUCED. THE \$4.7 MILLION COST OF SALES INCREASE IN MEXICO OPERATIONS WAS PRIMARILY DUE TO A 8.4\% INCREASE IN AVERAGE COSTS OF SALES PER DRESSED POUND PRODUCED CAUSED PRIMARILY BY THE CONTINUED SHIFT OF PRODUCTION TO A HIGHER-VALUED PRODUCT MIX AND LIVE-PRODUCTION DIFFICULTIES EXPERIENCED DURING THE QUARTER.

Gross Profit. GROSS PROFIT WAS \$45.5 MILLION FOR THE FIRST QUARTER OF FISCAL 2000, AN INCREASE OF \$1.6 MILLION, OR 3.6\% OVER THE SAME PERIOD LAST YEAR. GROSS PROFIT AS A PERCENTAGE OF SALES DECREASED TO $12.8 \%$ IN THE FIRST QUARTER OF FISCAL 2000 FROM 13.1\% IN THE FIRST QUARTER OF FISCAL 1999. THE LOWER GROSS PROFIT RESULTED PRIMARILY FROM LOWER NET MARGINS ON A RICHER PRODUCT MIX IN MEXICO AND FROM HIGHER AVERAGE LIVE-PRODUCTION COST PER DRESSED POUND PRODUCED IN MEXICO.

BEGINNING IN THE FOURTH QUARTER OF FISCAL 1999, COMMODITY CHICKEN MARGINS HAVE BEEN UNDER PRESSURE DUE, IN PART, TO INCREASED LEVELS OF CHICKEN PRODUCTION IN THE U.S. AND MEXICO. TO THE EXTENT THAT THESE TRENDS

CONTINUE, SUBSEQUENT PERIOD'S GROSS MARGINS COULD BE NEGATIVELY AFFECTED TO THE EXTEND NOT OFFSET BY OTHER FACTORS SUCH AS THOSE DISCUSSED UNDER "GENERAL" ABOVE.

Selling, General and Administrative Expenses. CONSOLIDATED SELLING, GENERAL AND ADMINISTRATIVE EXPENSES WERE \$20.3 MILLION IN THE FIRST QUARTER OF FISCAL 2000 AND \$17.7 MILLION IN THE FIRST QUARTER OF FISCAL 1999. CONSOLIDATED SELLING, GENERAL AND ADMINISTRATIVE EXPENSES AS A PERCENTAGE OF SALES INCREASED IN THE FIRST QUARTER OF FISCAL 2000 TO $5.7 \%$ COMPARED TO 5.3\% IN THE FIRST QUARTER OF FISCAL 1999 DUE PRIMARILY TO INCREASED RETIREMENT AND VARIABLE COMPENSATION COSTS WHICH ARE DEPENDENT UPON U.S. PROFITS AND OTHER ADMINISTRATIVE EXPENSES.

Operating Income. CONSOLIDATED OPERATING INCOME WAS \$25.2 MILLION FOR THE FIRST QUARTER OF FISCAL 2000, A DECREASE OF \$1.0 MILLION, OR 3.7\% WHEN COMPARED TO THE FIRST QUARTER OF FISCAL 1999, RESULTING PRIMARILY LOWER NET MARGINS ON A RICHER PRODUCT MIX IN MEXICO AND FROM INCREASED AVERAGE LIVEPRODUCTION COSTS PER DRESSED POUND PRODUCED IN MEXICO.

Interest Expense. CONSOLIDATED NET INTEREST EXPENSE DECREASED 17.5\% TO \$3.9 MILLION IN THE FIRST QUARTER OF FISCAL 2000, WHEN COMPARED TO \$4.7 MILLION FOR THE FIRST QUARTER OF FISCAL 1999, DUE TO LOWER AVERAGE OUTSTANDING DEBT LEVELS.

Income Tax Expense. CONSOLIDATED INCOME TAX EXPENSE IN THE FIRST QUARTER OF FISCAL 2000 INCREASED TO \$6.6 MILLION COMPARED TO AN EXPENSE OF \$5.5 MILLION IN THE FIRST QUARTER OF FISCAL 1999. THIS INCREASE RESULTED FROM HIGHER U.S. EARNINGS IN THE FIRST QUARTER OF FISCAL 2000 THAN IN THE FIRST QUARTER OF FISCAL 1999.

## LIQUIDITY AND CAPITAL RESOURCES

The Company maintains $\$ 70$ million in revolving credit facilities and \$200 million in secured-revolving/term borrowing facilities. The credit facilities provide for interest at rates ranging from LIBOR plus one and one-quarter percent to LIBOR plus one and three-eighths percent and are secured by inventory and fixed assets or are unsecured. As of January 20, 2000, $\$ 63.3$ million was available under the revolving credit facilities and \$200 million was available under the revolving/term borrowing facilities.

On December 14, 1999, the Company arranged for a $\$ 200$ million revolving/term borrowing facility secured by certain property, plant and equipment of the Company. The facility provides for $\$ 140$ million and $\$ 60$ million of 10-year and 7-year, respectively, commitments. Borrowings will be split pro-rata between the 10 -year and 7 -year maturities as they occur. Interest rates on outstanding balances are tied to the Company's debt-tocapitalization ratio. The current rates under the facility are LIBOR plus one and one-quarter percent for the 7 -year term and LIBOR plus one and three-eighths percent for the 10 -year term. Upon closing the agreement on December 14, 1999, the Company paid off two of its term lenders who simultaneously became part of the bank group which provides the new revolving/term borrowing facility. As a result of this refinancing, the annual maturities of long-term debt for the five years subsequent to October 2, 1999 are adjusted as follows: 2000-\$4.1 million; 2001-\$4.7 million; 2002-\$5.0 million; 2003-\$99.2 million and 2004-\$5.6 million. As of January 20, 2000 there were no outstanding balances under this agreement.

On June 29, 1999, the Camp County Industrial Development Corporation issued $\$ 25.0$ million of variable-rate environmental facilities revenue bonds supported by letters of credit obtained by the Company. The Company may draw from these proceeds over the construction period for new sewage and solid waste disposal facilities at a poultry by-products plant to be built in Camp County, Texas. The Company is not required to borrow the full amount of the proceeds from the bonds. All amounts borrowed from these funds will be due in 2029. Any amounts the Company does not borrow by June 2002 will not be available. The amounts borrowed by the Company will be reflected as debt when received from the Camp County Industrial Development Corporation. It is expected that the reflection of the bonds as debt will occur before June, 2002. The interest rates on amounts borrowed will closely follow the tax-exempt commercial paper rates.

On June 26, 1998 the Company entered into an asset sale agreement to sell up to $\$ 60$ million of accounts receivable. Under this agreement, the Company may sell, on a revolving basis, certain of its trade receivables to a special purpose corporation, wholly owned by us, which in turn may sell a percentage ownership interest to third parties. As of January 1, 2000, no sold trade receivables were outstanding and the entire facility was available for sales of interests in qualifying receivables.
$\$ 148.7$ million and 2.22 to 1 , respectively, compared to of $\$ 154.2$ million and 2.24 to 1, respectively, at October 2, 1999.

Trade accounts and other receivables were $\$ 92.4$ million at January 1, 2000, compared to $\$ 84.4$ million at October 2, 1999. The $9.5 \%$ increase between January 1, 2000 and October 2, 1999 was primarily due to an increase in sales of prepared food products, which normally have longer credit terms than fresh chicken sales.

Inventories were $\$ 153.7$ million at January 1, 2000, compared to $\$ 168.0$ million at October 2, 1999. The $\$ 14.3$ million, or $8.5 \%$ decrease in inventories between January 1, 2000 and October 2, 1999 was due primarily to lower costs in the live chicken and hen inventories resulting from lower feed ingredient costs and seasonal variations in sales of chicken and feed products to the Company's principal stockholder.

Capital expenditures were $\$ 14.4$ million and $\$ 12.8$ million for three months period ended January 1, 2000 and January 2, 1999, respectively, were primarily incurred to expand certain facilities, improve efficiencies, reduce costs and for the routine replacement of equipment. The Company has budgeted approximately $\$ 100.0$ million for capital expenditures in each of its next three fiscal years, primarily to increase capacity through either building or acquiring new facilities, to improve efficiencies and for the routine replacement of equipment. However, actual levels of capital expenditures in any fiscal year may be greater or less than those budgeted. We expect to finance such expenditures with available operating cash flows and long-term financing.

Cash flows provided by operating activities were $\$ 31.8$ million and $\$ 37.4$ million, for the three month periods ended January 1, 2000 and January 2, 1999, respectively. The decrease in cash flows provided by operating activities for the three months ended January 1, 2000 when compared to the three months ended January 2, 1999 was due primarily to increased prepaid expenses and decreased accounts payable and accrued expenses.

Cash flows used in financing activities were $\$ 21.4$ million and $\$ 16.2$ million for the three month periods ended January 1, 2000 and January 2, 1999, respectively. The cash used in financing activities primarily reflects the net proceeds (payments) from notes payable and long-term financing and debt retirement.

IMPACT OF YEAR 2000
THE YEAR 2000 ISSUE IS THE RESULT OF COMPUTER PROGRAMS BEING WRITTEN USING TWO DIGITS RATHER THAN FOUR TO DEFINE THE APPLICABLE YEAR. ANY OF THE COMPANY'S COMPUTER PROGRAMS THAT HAVE DATE-SENSITIVE SOFTWARE MAY RECOGNIZE A DATE USING "00" AS THE YEAR 1900 RATHER THAN THE YEAR 2000. THIS COULD RESULT IN A SYSTEM FAILURE OR MISCALCULATIONS CAUSING DISRUPTIONS OF OPERATIONS, INCLUDING AMONG OTHER THINGS, A TEMPORARY INABILITY TO PROCESS TRANSACTIONS, SEND INVOICES OR ENGAGE IN SIMILAR NORMAL BUSINESS ACTIVITIES.

THE COMPANY BEGAN ASSESSMENT OF ITS FUTURE BUSINESS SYSTEM REQUIREMENTS IN 1996. AS A PART OF THE COMPANY'S REVIEW, IT DETERMINED THAT IT WOULD BE REQUIRED TO MODIFY OR REPLACE PORTIONS OF ITS SOFTWARE AND HARDWARE SO THAT ITS COMPUTER SYSTEMS WILL FUNCTION PROPERLY WITH RESPECT TO DATES IN THE YEAR 2000 AND THEREAFTER.

THE COMPANY HAS TESTED THE IDENTIFIED SYSTEMS AND UPDATED THOSE SYSTEMS IN THE U.S., INCLUDING THE SOFTWARE AND HARDWARE COMPONENTS DEEMED NECESSARY TO ENSURE THE UNINTERRUPTED FULFILLMENT OF THE COMPANY'S CORE BUSINESS PROCESSES AS THEY RELATE TO THE TIMELY, ACCURATE AND QUALITY PRODUCTION AND DELIVERY OF OUR PRODUCTS TO OUR CUSTOMERS, THE PROCESSING OF ACCOUNTING INFORMATION, AND THE ASSOCIATED PROCESSING AND REPORTING OF INFORMATION AS REQUIRED BY OUR BUSINESS PARTNERS, BANKS AND GOVERNMENT AGENCIES. THE COMPANY HAS UPDATED ITS CORE SYSTEMS IN MEXICO. THE COMPANY PRESENTLY BELIEVES THAT DUE IN-PART TO THESE MODIFICATIONS AND REPLACEMENTS, THE YEAR 2000 ISSUE DID NOT POSE SIGNIFICANT OPERATIONAL PROBLEMS FOR ITS COMPUTER SYSTEMS THROUGH JANUARY 20, 2000.

THE COMPANY HAS REVIEWED YEAR 2000 DISCLOSURES OF THE PACKAGED SOFTWARE APPLICATIONS IT USES TO ENSURE YEAR 2000 COMPLIANCE. THE SUPPLIERS OF THESE SOFTWARE PRODUCTS HAVE PROVIDED APPROACHES FOR THE COMPANY TO ENSURE COMPLIANCE OF CORE SOFTWARE, EITHER THROUGH PROGRAM OPTIONS, UPGRADES OR NEW PRODUCTS. THESE SOLUTIONS HAVE BEEN IMPLEMENTED AND ARE OPERATIONAL.

THE COMPANY REGULARLY UPGRADES AND REPLACES HARDWARE PLATFORMS SUCH AS dATABASE AND APPLICATION SERVERS AS WELL AS ITS TELEPHONE SYSTEMS. ALL OF THE COMPANY'S CRITICAL BUSINESS APPLICATION SERVERS ARE YEAR 2000 COMPLIANT AND 100\% OF OUR CORE PERSONAL COMPUTERS ARE YEAR 2000 COMPLIANT. THERE ARE 35 CORE TELEPHONE SWITCHING SYSTEMS, ALL OF WHICH ARE YEAR 2000 COMPLIANT.

THE EMBEDDED TECHNOLOGY IN THE PRODUCTION ENVIRONMENT, SUCH AS PROGRAMMABLE LOGIC CONTROLLERS, COMPUTER-CONTROLLED VALVES AND OTHER EQUIPMENT, HAS BEEN INVENTORIED AND ALL ISSUES IDENTIFIED HAVE BEEN RESOLVED. THERE WAS NO SIGNIFICANT EXPOSURE WITH REGARD TO PRODUCTION EQUIPMENT THROUGH JANUARY 20, 2000.

SYSTEMS ASSESSMENTS AND MINOR SYSTEM MODIFICATIONS WERE COMPLETED USING EXISTING INTERNAL RESOURCES AND, AS A RESULT, INCREMENTAL COSTS WERE MINIMAL. SYSTEM REPLACEMENT, CONSISTING PRIMARILY OF CAPITAL PROJECTS, WERE INITIATED FOR OTHER BUSINESS PURPOSES WHILE AT THE SAME TIME ACHIEVING YEAR 2000 COMPLIANCE. SYSTEM REPLACEMENT PROJECTS WERE COMPLETED PRIMARILY USING EXTERNAL RESOURCES. THE TOTAL COST OF THE YEAR 2000 PROJECT DID NOT have a material adverse effect on the company's results of operations.

ADDITIONALLY, THE COMPANY INITIATED COMMUNICATIONS WITH ALL OF ITS SIGNIFICANT SUPPLIERS AND CERTAIN LARGE CUSTOMERS TO DETERMINE THE EXTENT TO WHICH THE COMPANY'S INTERFACE SYSTEMS ARE VULNERABLE TO THOSE THIRD PARTIES' FAILURE TO REMEDIATE THEIR OWN YEAR 2000 ISSUES. MOST OF OUR SIGNIFICANT SUPPLIERS, SUCH AS FUEL, ELECTRICAL, WATER, RAIL, GRAIN AND CONTAINER, RESPONDED FAVORABLY. OTHER KEY VENDOR AND CUSTOMER ASSESSMENTS WERE COMPLETED WITH FAVORABLE RESPONSES.

THE COMPANY INSTITUTED A TWO-FOLD APPROACH TO CONTINGENCY PLANNING; TECHNICAL AND BUSINESS CONTINUITY. THE TECHNICAL CONTINGENCY PLANNING TOOK PLACE IN CONJUNCTION WITH THE IMPLEMENTATION OF THE COMPANY'S NEW INFORMATION SYSTEMS IN THE U.S., AND CONTINUED THROUGH THE END OF 1999 PICKING UP THE NON-CORE HARDWARE AND SUPPORT TECHNOLOGY IN BOTH THE U.S. AND MEXICO. BUSINESS CONTINGENCY PLANNING IN THE END WAS MINIMAL BASED ON OUR SUPPLIER EVALUATIONS AND ASSESSMENT OF RISK.

AS OF JANUARY 20, 2000, THERE HAVE BEEN NO SIGNIFICANT BUSINESS INTERRUPTIONS RELATED TO THE YEAR 2000 ISSUE. THE COMPANY WILL CONTINUE TO MONITOR AND TEST ITS SYSTEMS AND THOSE OF OUR KEY VENDORS AND DEVELOP CONTINGENCY PLANS, IF NEEDED, SHOULD ANY ISSUES BE IDENTIFIED.

IMPACT OF INFLATION
DUE TO MODERATE INFLATION IN THE U.S. AND THE COMPANY'S RAPID INVENTORY TURNOVER RATE, THE RESULTS OF OPERATIONS HAVE NOT BEEN SIGNIFICANTLY AFFECTED BY INFLATION DURING THE PAST THREE-YEAR PERIOD.

STATEMENTS REGARDING FORWARD LOOKING COMMENTS
THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 PROVIDES A SAFE HARBOR FOR FORWARD-LOOKING STATEMENTS MADE BY (OR ON BEHALF OF) THE COMPANY. EXCEPT FOR HISTORICAL INFORMATION CONTAINED HEREIN, MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION OR OTHER DISCUSSIONS ELSEWHERE IN THIS FORM 10-Q CONTAINS FORWARD-LOOKING STATEMENTS THAT ARE DEPENDENT UPON A NUMBER OF RISKS AND UNCERTAINTIES THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN THE FORWARDLOOKING STATEMENT. THESE RISKS AND UNCERTAINTIES INCLUDE CHANGES IN COMMODITY PRICES OF FEED INGREDIENTS AND CHICKEN, THE COMPANY'S SUBSTANTIAL INDEBTEDNESS, RISKS ASSOCIATED WITH THE COMPANY'S FOREIGN OPERATIONS, INCLUDING CURRENCY EXCHANGE RATE FLUCTUATIONS, TRADE BARRIERS, EXCHANGE CONTROLS, EXPROPRIATION AND CHANGES IN LAWS AND PRACTICES, THE IMPACT OF CURRENT AND FUTURE LAWS AND REGULATIONS, AND THE OTHER RISKS DESCRIBED IN THE COMPANY'S SEC FILINGS. THE COMPANY DOES NOT INTEND TO PROVIDE UPDATED INFORMATION ABOUT THE MATTERS REFERRED TO IN THESE FORWARD LOOKING STATEMENTS, OTHER THAN IN THE CONTEXT OF MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION AND OTHER disclosures in the company's sec filings.

## ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes from the information provided in Item 7 of the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended October 2, 1999.

PART II
OTHER INFORMATION
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

## EXHIBIT NUMBER

10.26 Credit Agreement dated December 14, 1999 by and between Pilgrim's Pride Corporation and CoBank, ACB, individually and as agent, and the lenders from time to time parties thereto as lenders.

The Company did not file any reports on Form 8-K during the three months ended January 1, 2000.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PILGRIM'S PRIDE CORPORATION
/s/ Richard A. Cogdill
Date JANUARY 24, 2000
Richard A. Cogdill
Executive Vice President and Chief Financial Officer
Secretary and Treasurer in his respective capacity as such

