SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For quarter ended March 31, 2001
Commission file number 1-9273
PILGRIM'S PRIDE CORPORATION
(Exact name of registrant as specified in its charter)
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DELAWARE
(State or other jurisdiction of incorporation or organization) 110 SOUTH TEXAS, PITTSBURG, TX (Address of principal executive offices)

75-1285071
(I.R.S. Employer Identification No.)

75686-0093
(Zip code)
(903) 855-1000
(Telephone number of principal executive offices)

Not Applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes XNo

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
$27,589,250$ shares of the Registrant's Class B Common Stock, $\$ .01$ par value, were outstanding as of May 14, 2001.
$13,523,429$ shares of the Registrant's Class A Common Stock, \$. 01 par value, were outstanding as of May 14, 2001.

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PART I. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS
PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

ASSETS
March 31, 2001 September 30, 2000
Current Assets:

| Cash and cash equivalents | $\$ 4,745$ | $\$ 28,060$ |
| :---: | ---: | ---: |
| Trade accounts and other |  |  |
| receivables, less allowance |  | 50,286 |
| for doubtful accounts | 109,675 | 181,237 |
| Inventories | 305,225 | 6,256 |
| Deferred income taxes | 5,091 | 3,131 |
| Prepaid expenses and other |  | 268,970 |
| current assets | 8,886 | 18,576 |
| Total Current Assets | 433,622 |  |
| Assets: |  | 26,137 |
| Pry, Plant and Equipment |  | 565,034 |
| Land | 37,503 | 48,187 |
| Buildings, machinery and equipment | 865,147 | 68,743 |
| Autos and trucks | 52,413 | 708,101 |
| Construction in progress | 74,087 | 290,227 |
| Total Fixed Assets | $1,029,150$ | 417,874 |
| Less accumulated depreciation | 310,206 | $\$ 705,420$ |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities:
Notes payable to banks
Accounts payable
\$ 59,000
\$ --
125,545
105, 078
$\begin{array}{lrr}\text { Accrued expenses } & 77,674 & 34,704\end{array}$
Current maturities of long-term debt 4,947 4,657 Total Current Liabilities 267,166 144,439

Long-Term Debt, less current maturities 460,346 165,037
Deferred Income Taxes
103,599 52,496
Minority Interest in Subsidiary 889889
Stockholders' Equity:
Preferred stock, \$.01 par value, authorized 5,000,000

Shares; none issued
Common stock - Class A, \$.01 par value, authorized 100,000,000 shares; 13,523,429 issued and outstanding at March 31, 2001 and September 30, 2000
Common stock - Class B, \$.01 par value, authorized 60,000,000 shares; 27,589,250 issued and outstanding at March 31, 2001 and September 30,

| Additional paid-in capital | 79,625 | 79,625 |
| :--- | :---: | ---: |
| Retained earnings | 265,790 | 264,088 |
| Less treasury stock | $(1,568)$ | $(1,568)$ |
| Total Stockholders' | Equity | 344,261 |
|  | $\$ 1,176,261$ | $\$ 72,559$ |
|  |  | $\$ 705,420$ |

See notes to condensed consolidated financial statements.

## LGRIM'S PRIDE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (LOSS) (UNAUDITED)

| Three Months Ended | Six Months Ended |  |  |
| :---: | :---: | :---: | :---: |
| March 31, | April 1, | March 31, | April 1, |
| 2001 | 2000 | 2000 | 2001 |
| (in thousands, except share and per share data) |  |  |  |


| Net Sales | \$541, 593 | \$373, 260 | \$927, 625 | \$728, 085 |
| :---: | :---: | :---: | :---: | :---: |
| Costs and Expenses: |  |  |  |  |
| Cost of sales | 512,377 | 339, 231 | 851, 243 | 648,580 |
| Selling, general and administrative | 34,488 | 20,747 | 58,443 | 41, 001 |
|  | 546,865 | 359,978 | 909,686 | 689,581 |
| Operating (loss) income | $(5,272)$ | 13,282 | 17,939 | 38,504 |
| Other Expense(Income): |  |  |  |  |
| Interest expense, net | 7,085 | 4,699 | 11,225 | 8,602 |
| Foreign exchange gain (loss) | 42 | (76) | 163 | (66) |
| Miscellaneous, net | (281) | (519) | (403) | (717) |
|  | 6,846 | 4,104 | 10,985 | 7,819 |
| Income (loss) before income taxes | $(12,118)$ | 9,178 | 6,954 | 30,685 |
| Income tax (benefit)expense | $(2,316)$ | 155 | 4, 019 | 6,804 |
| Net income (loss) | \$ (9,802) | \$ 9,023 | \$ 2,935 | \$ 23,881 |
| Net income (loss) per common share |  |  |  |  |
| Dividends per common share | \$ 0.015 | \$ 0.015 | \$ 0.03 | \$ 0.03 |
| Weighted average shares outstanding | 41,112, 679 | 41, 383, 779 | 41,112,679 | 41, 383,779 |

See notes to condensed consolidated financial statements.

## PILGRIM'S PRIDE CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

March 31, 2001 April 1, 2000 (in thousands)

Cash Flows From Operating Activities:
Net income \$2,935 \$23,881
Adjustments to reconcile net income to cash provided by operating activities:

| Depreciation and amortization | 20,820 | 17,464 |
| :--- | ---: | ---: |
| (Loss) gain on property disposals | $(2)$ | 40 |

(Loss)gain on property disposals (2) 40
Provision for doubtful accounts (329) (1,307)
Deferred income taxes (1,755) (6,020)

Changes in operating assets and liabilities:

| Accounts and other receivables | $(4,034)$ | 27,243 |
| :--- | ---: | ---: |
| Inventories | $(17,777)$ | $(17,796)$ |
| Prepaid expenses | $(3,445)$ | $(877)$ |
| Accounts payable and accrued expenses | $(27,735)$ | 1,042 |
| Other | $(164)$ | $(262)$ |
| $\quad$ Cash (Used In)Provided By |  | 43,408 |

Investing Activities:
Acquisitions of property, plant and equipment $(60,400)$
Business Acquisitions
$(239,539)$
Proceeds from property disposals 856
(364)

Net Cash Used In Investing Activities
$(299,447)$
Other, net

$$
(6,448)
$$

$(39,695)$
Financing Activities:
Borrowing for Acquisition 285,070
Repayments on WLR Foods, Inc. Debt
$(45,531)$
Proceeds from notes payable to banks
136, 000
35, 000
Repayments of notes payable to banks
$\begin{array}{lr}(77,000) & (35,000) \\ 32,430 & 20,047\end{array}$
Proceeds from long-term debt
20, 047
Payments on long-term debt
$(22,107)$
$(27,840)$
Cash dividends paid
$(1,233)$
$(1,242)$
Cash Provided By (Used In) Financing Activities

307, 629
$(9,035)$
Effect of exchange rate changes on
cash and cash equivalents
(11)

90
Decrease in cash and cash equivalents
$(5,232)$
Cash and cash equivalents at beginning of
period
Cash and cash equivalents at end of period

- 28,060

15,703
Supplemental disclosure information:
Cash paid during the period for:
Interest (net of amount capitalized) \$8,590
\$7,947
Income taxes \$3,970
\$12, 737
See notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## NOTE A-BASIS OF PRESENTATION AND ACQUISITION

The accompanying unaudited condensed consolidated financial statements of Pilgrim's Pride Corporation ("Pilgrim's" or "the Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-x. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The Consolidated Balance Sheet as of September 30, 2000 has been derived from the audited financial statements as of that date. Operating results for the period ended March 31, 2001 are not necessarily indicative of the results that may be expected for the year ending September 29, 2001. For further information, refer to the consolidated financial statements and footnotes thereto included in Pilgrim's annual report on Form 10-K for the year ended September 30, 2000.

The consolidated financial statements include the accounts of Pilgrim's and its wholly and majority owned subsidiaries. Significant intercompany accounts and transactions have been eliminated.

The assets and liabilities of the foreign subsidiaries are translated at end-of-period exchange rates, except for any non-monetary assets, which are translated at equivalent dollar costs at dates of acquisition using historical rates. Operations of foreign subsidiaries are translated at average exchange rates in effect during the period.

On January 27, 2001, the Company completed the acquisition of all of the outstanding shares of WLR Foods, Inc. ("WLR") common stock for $\$ 14.25$ per share or approximately $\$ 239.5$ million and refinanced approximately $\$ 45.5$ million of WLR debt.

The purchase price and refinancing were provided by borrowings on the Company's existing secured term borrowing facility and revolving credit facility (See Note D ). WLR operations have been included since the acquisition on January 27, 2001. The acquisition is being accounted for under the purchase method of accounting and the purchase price has been allocated primarily to fixed assets, summarized as follows:

| Current assets, less current liabilities | $\$ 77,549$ |
| :--- | ---: | ---: |
| Fixed assets | 261,676 |
| Deferred taxes established | $(54,024)$ |
| Long-term debt | $(45,662)$ |
| Total Purchase Price | $\$ 239,539$ |

The purchase price allocation is preliminary, but in the opinion of management represents the estimated fair value of assets acquired and liabilities assumed.

The following table represents pro forma financial information as if the acquisition of WLR had occurred as of the first of each period presented. Certain reclassifications have been made to the WLR historical financial statements to conform to the presentation used by Pilgrim's Pride Corporation.

| Three Months Ended | Six Months Ended |  |
| :---: | :---: | :---: |
| March 31, | April 1, | March 31, April 1, |
| 2001 | 2000 | 2001 |
|  | (in thousands) |  |


| 28,968 |  | 30,083 |
| :--- | :--- | :--- |
| 21,468 |  | 23,300 |
| $(2,133)$ | $\$$ | 10,083 |

Net Income(Loss)
$\$(13,678) \$(1,194) \$ \quad(2,133) \quad \$ \quad 10,083$
Net Income(Loss)Per
Common Share

- Basic and Diluted (\$ 0.33 ) (\$ 0.03) (\$ 0.05) \$ 0.25


## NOTE B-ACCOUNTS RECEIVABLE

On June 26, 1998 the Company entered into an asset sale agreement (the "Agreement") to sell up to $\$ 60$ million of accounts receivable. In connection with the Agreement, the Company sells, on a revolving basis, certain of its trade receivables (the "Pooled Receivables") to a special purpose corporation wholly owned by the Company, which in turn sells a percentage ownership interest to third parties. At March 31, 2001, and September 30, 2000, an interest in these Pooled Receivables of \$38.0 million and $\$ 35.4$ million, respectively, had been sold to third parties and is reflected as a reduction to accounts receivable. These transactions have been recorded as sales in accordance with FASB STATEMENT NO. 125, ACCOUNTING FOR TRANSFERS AND SERVICING OF FINANCIAL ASSETS AND EXTINGUISHMENTS OF LIABILITIES ("SFAS 125"). The gross proceeds resulting from the sale are included in cash flows from operating activities in the Consolidated Statements of Cash Flows. Losses on these sales were immaterial.

Effective April 1, 2001, the Company adopted FINANCIAL ACCOUNTING STANDARDS BOARD STATEMENT NO. 140, ACCOUNTING FOR TRANSFERS AND SERVICING OF FINANCIAL ASSETS AND EXTINGUISHMENTS OF LIABILITIES (SFAS NO. 140), the statement is effective for transfers occurring after March 31, 2001. Under the transition provisions of SFAS 140, assets transferred on or before March 31, 2001, and transfers of assets after that date required by commitments made before that date, shall continue to be accounted for under SFAS 125. Beyond these transition provisions, the Company believes that continued sales of the pooled receivables to third parties under the facility will not be affected by the adoption of SFAS 140 and such sales will be reflected in the Company's financial statements consistently with the presentation under its predecessor SFAS 125.

NOTE C-INVENTORIES

Inventories consist of the following:
March 31, 2001 September 30, 2000
(in thousands)
Chicken:
Live chicken and hens
Feed, eggs and other
Finished chicken products

| $\$ 100,107$ | $\$ 72,438$ |
| ---: | ---: |
| 65,598 | 54,627 |
| 69,185 | 54,172 |
| $\$ 234,890$ | $\$ 181,237$ |

Turkey:

| Live turkey and hens | $\$ 30,331$ | $\$$ |
| :--- | ---: | :--- |
| Feed, eggs and other | 11,093 | - |
| Finish turkey products | 28,911 | - |
|  | $\$ 70,335$ | $\$$ |
| Total Inventories | $\$ 305,225$ | $\$ 181,237$ |

NOTE D-LONG TERM DEBT
On November 16, 2000 the Company entered into amended and restated revolving credit facilities and secured term borrowing facilities, increasing the total amount available to $\$ 120.0$ million and $\$ 400.0$ million, from \$70.0 million and $\$ 200.0$ million, respectively. The credit facilities provide for interest at rates ranging from LIBOR plus five-eighths percent to LIBOR plus two and three-quarters percent, depending upon the Company's total debt to capitalization ratio. Interest rates on debt outstanding under these facilities at March 31, 2001 ranged from LIBOR plus fiveeighths percent to LIBOR plus two and one-quarter percent. These facilities are secured by inventory and fixed assets or are unsecured.

Annual maturities of long-term debt for the five years subsequent to

September 30, 2000 adjusted for the additional borrowings to complete the acquisition of WLR, are: 2001-\$4.9 million; 2002 -\$5.0 million; 2003 $\$ 98.6$ million; 2004 - $\$ 20.0$ million; and 2005 - $\$ 19.3$ million.

At March 31, 2001, $\$ 20.6$ million was available under the revolving credit facilities and $\$ 95.0$ million was available under the term borrowing facilities.

NOTE E-RELATED PARTY TRANSACTIONS

|  | Three Months <br> March 31, <br> 2001 | Ended <br> April 1, <br> 2000 <br> (in thousands) | Six Months Ended <br> March 31, | April 1, |
| :---: | :---: | :---: | :---: | :---: |
| 2000 |  |  |  |  |

On December 29, 2000 the Company entered into an agreement to lease a commercial egg property and assume all of the ongoing costs of the operation from the Company's major stockholder. The Company had previously purchased the eggs produced from this operation pursuant to a contract grower arrangement. The lease term runs for ten years with a yearly lease payment of $\$ 750,000$. The Company has an option to extend the lease for an additional five years, with an option at the end of the lease to purchase the property at fair market value as determined by an independent appraisal.

## NOTE F-CONTINGENCIES

In January of 1998, seventeen current and/or former employees of the Company filed the case of "Octavius Anderson, et al. v. Pilgrim's Pride Corporation" in the United States District Court for the Eastern District of Texas, Lufkin Division claiming the Company violated requirements of the Fair Labor Standards Act. The suit alleged the Company failed to pay employees for all hours worked. The suit generally alleged that (i) employees should be paid for time spent to put on, take off, and clean certain personal gear at the beginning and end of their shifts and breaks and (ii) the use of a master time card or production "line" time fails to pay employees for all time actually worked. Plaintiffs sought to recover unpaid wages plus liquidated damages and legal fees. Approximately 1,700 consents to join as plaintiffs were filed with the court by current and/or former employees. During the week of March 5, 2001, the case was tried in the Federal Court of the Eastern District of Texas, Lufkin, Texas. The Company prevailed at the trial with a judgment issued by the judge, which found no evidence presented to support the plaintiffs allegations. The plaintiffs have filed an appeal in the Fifth Circuit Court of Appeals to reverse the judge's decision. Neither the likelihood of an unfavorable outcome nor the amount of ultimate liability, if any, with respect to this case can be determined at this time. The Company does not expect this matter, individually or collectively, to have a material impact on its financial position, results of operations or liquidity. Substantially similar suits have been filed against four other integrated chicken companies, including WLR Foods, Inc, one of which resulted in a federal judge dismissing most of the plaintiff's claims in that action with facts similar to the Company's case.

On February 9, 2000, the U.S. Department of Labor ("DOL") began a nationwide audit of wage and hour practices in the chicken industry. The DOL has audited 51 chicken plants, three of which are owned by the Company. The DOL audit examined pay practices relating to both processing plant and catching crew employees and includes practices which are the subject of Anderson v. Pilgrim's Pride discussed above. The Company met with the DOL in a closing conference in March of 2001 and is currently considering the recommendations presented by the DOL, the majority of which are procedural. The Company does not expect this matter, individually or collectively, to have a material impact on its financial position, results of operations or liquidity.
note G-business segment
business segments as (i) a producer of chicken and other products and (ii) a producer of turkey products.

The Company's chicken and other products segment includes sales of chicken and sales of other products it produces and purchases for resale in the United States and Mexico. The chicken and other products segment conducts separate operations in the United States and Mexico and is reported as two separate geographical areas. The Company's turkey segment includes sales of turkey products produced in its turkey operation recently acquired from WLR, whose operations are exclusively in the United States.

Inter-area sales and inter-segment sales, which are not material, are accounted for at prices comparable to normal trade customer sales. Identifiable assets by segment and geographic area are those assets which are used in the Company's operations in each segment or area, corporate assets are included with chicken and other products.

The following table presents certain information regarding the Company's segments:
Three Months Ended Six Months Ended

| March 31, | April 1, | March 31, | April 1, |
| :---: | :---: | :---: | :---: |
| 2001 | 2000 | 2001 | 2000 |
|  | (in thousands) |  |  |

Net Sales to Customers:
Chicken and Other Products:

| United States | $\$$ | 394,322 | $\$$ |
| :---: | ---: | ---: | ---: |
| 296,530 |  |  |  |
| Mexico | 75,844 |  | 76,730 |
| Sub-total |  | 470,166 |  |
| Turkey |  | 71,427 |  |
| $\quad$ Total | $\$$ | 541,593 | $\$$ |


| $\$$ | 701,874 |
| ---: | ---: |
| 154,324 |  |
| 856,198 |  |
|  | 71,427 |
| $\$ \quad 927,625$ |  |

\$ 580, 909 147,176
728, 085
$\$ 728,085$
Operating Income(Loss):
Chicken and Other Products:

| United States | $\$$ | $(257)$ | $\$$ | 3,503 | $\$$ | 20,374 | $\$ 4,609$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Mexico |  | $(5,202)$ | 9,779 |  | $(2,622)$ | 13,895 |  |
| $\quad$ Sub-total |  | $(5,459)$ | 13,282 |  | 17,752 | 38,504 |  |
| Turkey |  | 187 | - |  | 187 |  |  |
| $\quad$ Total | $\$$ | $(5,272) \$$ | 13,282 | $\$$ | 17,939 | $\$$ | 38,504 |

Depreciation and Amortization: Chicken and Other Products:

|  | $\$$ | 8,797 | $\$$ | 5,956 | $\$$ | 14,685 | $\$$ |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| United States |  | 1,792 |  | 2,921 |  | 4,571 | 5,759 |
| Mexico |  | 10,589 |  | 8,877 |  | 19,256 | 17,464 |
| Sub-total |  | 1,564 |  | - |  | 1,564 | - |
| Turkey | $\$$ | 12,153 | $\$$ | 8,877 | $\$$ | 20,820 | $\$$ |
| $\quad$ Total |  | 17,464 |  |  |  |  |  |

## Total Assets:

 Chicken and Other Products:United States

Mexico

| $\$$ | 778,177 | $\$$ | 481,466 |
| ---: | ---: | ---: | ---: |
| 211,443 |  | 183,692 |  |
| 989,620 |  | 665,158 |  |
| 186,641 |  | - |  |
| $\$ 1,176,261$ | $\$$ | 665,158 |  |


| $\$$ | 778,197 | $\$$ | 481,466 |
| ---: | ---: | ---: | ---: |
| 211,443 |  | 183,692 |  |
| 989,620 |  | 665,158 |  |
| 186,641 |  | - |  |
| $\$ 1,176,261$ | $\$$ | 665,158 |  |

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL
Profitability in the poultry (inclusive of chicken and turkey) industry can be materially affected by the commodity prices of poultry, poultry parts and feed ingredients. Those commodity prices are determined largely by supply and demand. As a result, the poultry industry as a whole has been characterized by cyclical earnings. These cyclical fluctuations in earnings of individual poultry companies can be mitigated somewhat by:

- Business strategy;
- Product mix;
- Sales and marketing plans; and
- Operating efficiencies.

In an effort to reduce price volatility and to generate higher, more consistent profit margins, we have concentrated on the production and marketing of prepared food products. Prepared food products generally have higher profit margins than our other products. Also, the production and sale in the U.S. of prepared food products reduces the impact of the costs of feed ingredients on our profitability. Feed ingredient purchases are the single largest component of our cost of goods sold, representing approximately $26.6 \%$ of our cost of goods sold in fiscal 2000. The production of feed ingredients is positively or negatively affected primarily by weather patterns throughout the world, the global level of supply inventories and the agricultural policies of the United States and foreign governments. As further processing is performed, feed ingredient costs become a decreasing percentage of a product's total production costs, thereby reducing their impact on our profitability.

In general, the Company's chicken and other sales are relatively stable throughout the year. However, demand for turkey products is typically strongest in September through December. Management responds to this seasonality by attempting to manage operating volumes and inventory levels, and the associated working capital requirements, to meet expected demand. As a consequence, the Company's short-term borrowings typically peak in the second quarter of each fiscal year, reflecting the buildup of turkey product inventories.

The following table presents certain information regarding the Company's segments:
Three Months Ended Six Months Ended

| March 31, | April 1, | March 31, | April 1, |
| :---: | :---: | :---: | :---: |
| 2001 | 2000 | 2000 |  |
|  | (in thousands) |  |  |

Net Sales to Customers:
Chicken and Other Products:

| United States | $\$ 394,322$ | $\$$ | 296,530 |
| :--- | ---: | ---: | ---: |
| Mexico | 75,844 |  | 76,730 |
| $\quad$ Sub-total |  | 470,166 |  |
| Turkey | 71,427 |  |  |
| $\quad$ Total | $\$$ | 541,593 | $\$$ |
|  |  | 373,260 |  |


| $\$$ | 701,874 | $\$ 580,909$ |
| ---: | ---: | ---: |
| 154,324 | 147,176 |  |
|  | 856,198 | 728,085 |
|  | 71,427 |  |
| $\$$ | 927,625 | $\$ 728,085$ |

Operating Income(Loss):
Chicken and Other Products:

| United States | $\$$ | $(257)$ | $\$$ | 3,503 | $\$$ | 20,374 | $\$$ |
| :--- | ---: | :---: | ---: | ---: | ---: | ---: | ---: |
| 24,609 |  |  |  |  |  |  |  |
| Mexico |  | $(5,202)$ | 9,779 |  | $(2,622)$ | 13,895 |  |
| $\quad$ Sub-total |  | $(5,459)$ | 13,282 |  | 17,752 | 38,504 |  |
| Turkey |  | 187 | - |  | 187 | - |  |
| $\quad$ Total | $\$$ | $(5,272) \$$ | 13,282 | $\$$ | 17,939 | $\$$ | 38,504 |

Depreciation and Amortization:
Chicken and Other Products:
United States \$ 8,797 \$ 5,956 \$ 14,685 \$ 11,705

| Mexico | 1,792 | 2,921 | 4,571 | 5,759 |
| :--- | :--- | :--- | :--- | :--- |

[^0]8, 877
19,256
1,564 1,564

17,464

The following table presents certain items as a percentage of net sales for the periods indicated.

|  | Three Mon March 31, 2001 | Percentage hs Ended April 1, 2000 | Net Sale <br> Six Mon <br> March 31 $2001$ | $\begin{gathered} \text { s Ended } \\ \text { April 1, } \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 100.0 \% | 100.0 \% | 100.0 \% | 100.0 \% |
| Costs and Expenses: |  |  |  |  |
| Cost of sales | 94.6 | 90.9 | 91.8 | 89.1 |
| Gross profit | 5.4 | 9.1 | 8.2 | 10.9 |
| Selling, general and administrative | 6.4 | 5.6 | 6.3 | 5.6 |
| Operating (Loss) Income | (1.0) | 3.6 | 1.9 | 5.3 |
| Interest Expense | 1.3 | 1.3 | 1.2 | 1.2 |
| Income (loss) before |  |  |  |  |
| Income Taxes | (2.2) | 2.5 | 0.7 | 4.2 |
| Net Income (loss) | (1.8) | 2.4 | 0.3 | 3.3 |

## RESULTS OF OPERATIONS

On January 27, 2001, the Company completed the acquisition of WLR Foods, Inc. ("WLR"), a vertically integrated producer of chicken and turkey products located in the Eastern United States. Accordingly, nine weeks of operations of the former WLR are included in the Company's results for the second quarter of fiscal 2001 and the first six months of fiscal 2001.

## FISCAL SECOND QUARTER 2001 COMPARED TO FISCAL SECOND QUARTER 2000

CONSOLIDATED NET SALES. Consolidated net sales were $\$ 541.6$ million for the second quarter of fiscal 2001, an increase of $\$ 168.3$ million, or $45.1 \%$, from the second quarter of fiscal 2000. The increase in consolidated net sales resulted from a $\$ 94.1$ million increase in U.S. chicken sales to $\$ 347.8$ million, a $\$ 71.4$ million increase in turkey sales and a $\$ 3.7$ million increase in sales of other U.S. products to $\$ 46.6$ million, partially offset by a $\$ 0.9$ million decrease in Mexico chicken sales to $\$ 75.8$ million. The increase in U.S. chicken sales was primarily due to a $31.1 \%$ increase in dressed pounds produced, all of which was due to the acquisition of WLR, and to a $4.5 \%$ increase in total revenue per dressed pound produced. The increase in turkey sales was due to the addition of this product line from the acquisition of WLR. The $\$ 3.7$ million increase in sales of other U.S. products was due primarily to the acquisition of WLR. The $\$ 0.9$ million decrease in Mexico chicken sales was primarily due to a $19.5 \%$ decrease in revenue per dressed pound resulting from an oversupply of chicken in Mexico, partially offset by a $22.8 \%$ increase in dressed pounds produced.

COST OF SALES. Consolidated cost of sales was $\$ 512.4$ million in the second quarter of fiscal 2001, an increase of $\$ 173.1$ million, or $51.0 \%$, compared to the second quarter of fiscal 2000. The increase resulted primarily from a $\$ 159.0$ million increase in the cost of sales of U.S. operations and from a $\$ 14.1$ million increase in the cost of sales in Mexico operations.

The cost of sales increase in our U.S. operations of $\$ 159.0$ million was due primarily to the acquisition of WLR, $\$ 64.6$ million of which related to the turkey operations, and increased production of higher cost prepared food products, higher energy costs and higher feed ingredient costs.

The $\$ 14.1$ million cost of sales increase in our Mexico operations was primarily due to a $22.8 \%$ increase in dressed pounds produced offset partially by a $0.2 \%$ decrease in average costs of sales per dressed pound produced.

GROSS PROFIT. Gross profit was $\$ 29.2$ million for the second quarter of fiscal 2001, a decrease of $\$ 4.8$ million, or $14.1 \%$, over the same period last year. Gross profit as a percentage of sales decreased to $5.4 \%$ in the second quarter of fiscal 2001 from $9.1 \%$ in the second quarter of fiscal 2000 due to lower net sales in Mexico and lower margins in our U.S. operations as discussed above.

Beginning in the fourth quarter of fiscal 1999, commodity chicken margins in the U.S. have been under pressure due, in part, to increased levels of chicken production in the U.S. To the extent that these trends continue, future operations could be negatively affected to the extent not offset by other factors such as those discussed under "-General" above.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Consolidated selling, general and administrative expenses were $\$ 34.5$ million in the second quarter of fiscal 2001 and $\$ 20.7$ million in the second quarter of fiscal 2000. The $\$ 13.7$ million, or $66.2 \%$, increase was due primarily to the acquisition of WLR and certain integration costs related thereto. Consolidated selling, general and administrative expenses as a percentage of sales increased in the second quarter of fiscal 2001 to $6.4 \%$, compared to $5.6 \%$ in the second quarter of fiscal 2000.

OPERATING INCOME (LOSS). Consolidated operating loss was $\$ 5.3$ million for the second quarter of fiscal 2001, a decrease of $\$ 18.6$ million when compared to the second quarter of fiscal 2000, resulting primarily from lower net margins in Mexico and lower margins in our U.S. operations as discussed above.

INTEREST EXPENSE. Consolidated net interest expense increased $50.8 \%$ to $\$ 7.1$ million in the second quarter of fiscal 2001, compared to $\$ 4.7$ million in the second quarter of fiscal 2000, due to higher outstanding balances resulting from the acquisition of WLR offset partially by lower interest rates experienced in the second quarter of fiscal 2001.

INCOME TAX BENEFIT. Consolidated income tax benefit in the second quarter of fiscal 2001 was $\$ 2.3$ million compared to an expense of $\$ 0.2$ million in the second quarter of fiscal 2000. This benefit resulted from a pre-tax loss in the U.S. Operations in the second quarter of fiscal 2001.

FIRST SIX MONTHS OF FISCAL 2001 COMPARED TO FIRST SIX MONTHS OF FISCAL 2000
CONSOLIDATED NET SALES. Consolidated net sales were $\$ 927.6$ million for the first six months of fiscal 2001, an increase of $\$ 199.5$ million, or 27.4\%, from the first six months of fiscal 2000. The increase in consolidated net sales resulted from a $\$ 109.7$ million increase in U.S. chicken sales to $\$ 613.6$ million, a $\$ 71.4$ million increase in turkey sales, and an $\$ 11.3$ million increase in sales of other U.S. products to $\$ 88.3$ million and a $\$ 7.1$ million increase in Mexico chicken sales to $\$ 154.3$ million. The increase in U.S. chicken sales was primarily due to an $18.7 \%$ increase in dressed pounds produced, which resulted primarily from the acquisition of WLR, and to a $2.6 \%$ increase in total revenue per dressed pound produced. The increase in turkey sales was due to the acquisition of WLR. The \$11.3 million increase in sales of other U.S. products to $\$ 88.3$ million was primarily due to the acquisition of WLR and higher prices in the Company's commercial egg and poultry byproducts operations. The $\$ 7.1$ million increase in Mexico chicken sales was primarily due to a $16.3 \%$ increase in dressed pounds produced offset partially by a $9.9 \%$ decrease in average revenue per dressed pound produced.

COST OF SALES. Consolidated cost of sales was $\$ 851.2$ million in the first six months of fiscal 2001, an increase of $\$ 202.7$ million, or $31.3 \%$, compared to the first six months of fiscal 2000. The increase resulted primarily from a $\$ 180.0$ million increase in the cost of sales of U.S. operations and by a $\$ 22.7$ million increase in the cost of sales in Mexico operations.

The cost of sales increase in our U.S. operations of $\$ 180.0$ million was due primarily to the acquisition of WLR, $\$ 64.6$ million of which related to the turkey operations, increased production of higher cost prepared food products, higher energy costs and higher feed ingredient costs.

The $\$ 22.7$ million cost of sales increase in our Mexico operations was primarily due to a $16.3 \%$ increase in dressed pounds produced and by a $1.6 \%$ increase in average costs of sales per dressed pound produced.

GROSS PROFIT. Gross profit was $\$ 76.4$ million for the first six months of fiscal 2001, a decrease of $\$ 3.1$ million, or $3.9 \%$, over the same period last year. Gross profit as a percentage of sales decreased to $8.2 \%$ in the first six months of fiscal 2001 from $10.9 \%$ in the first six months of fiscal 2000 due to lower net sales in Mexico and lower margins in our U.S. operations as discussed above.

Beginning in the fourth quarter of fiscal 1999, commodity chicken margins in the U.S. have been under pressure due, in part, to increased levels of chicken production. To the extent that these trends continue, subsequent period's operations could be negatively affected to the extent not offset by other factors such as those discussed under "-General" above.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Consolidated selling, general and administrative expenses were $\$ 58.4$ million in the first six months of fiscal 2001 and $\$ 41.0$ million in the first six months of fiscal 2000. The $\$ 17.4$ million increase was due primarily to the acquisition of WLR and certain integration costs related thereto. Consolidated selling, general and administrative expenses as a percentage of sales increased in the first six months of fiscal 2001 to $6.3 \%$, compared to $5.6 \%$ in the first six months of fiscal 2000.

OPERATING INCOME. Consolidated operating income was $\$ 17.9$ million for the first six months of fiscal 2001, a decrease of $\$ 20.6$ million when compared to the first six months of fiscal 2000, resulting primarily from lower net margins in Mexico and lower margins in our U.S. operations.

INTEREST EXPENSE. Consolidated net interest expense increased $30.5 \%$ to $\$ 11.2$ million in the first six months of fiscal 2001, when compared to $\$ 8.6$ million for the first six months of fiscal 2000, due to higher outstanding balances incurred for the acquisition of WLR, offset partially by lower interest rates experienced in the first six months of fiscal 2001.

INCOME TAX EXPENSE. Consolidated income tax expense in the first six months of fiscal 2001 decreased to $\$ 4.0$ million compared to an expense of $\$ 6.8$ million in the first six months of fiscal 2000. This decrease resulted from lower U.S. pre-tax earnings in the first six months of fiscal 2001 than in the first six months of fiscal 2000.

## LIQUIDITY AND CAPITAL RESOURCES

On November 16, 2000 the Company entered into amended and restated revolving credit facilities and secured term borrowing facilities, increasing the total amount available to $\$ 120.0$ million and $\$ 400.0$ million, from $\$ 70.0$ million and $\$ 200.0$ million, respectively. The credit facilities provide for interest at rates ranging from LIBOR plus five-eighths percent to LIBOR plus two and three-quarters percent, depending upon the Company's total debt to capitalization ratio. Interest rates on debt outstanding under these facilities at March 31, 2001 ranged from LIBOR plus fiveeighths percent, to LIBOR plus two and one-quarter percent. These facilities are secured by inventory and fixed assets or are unsecured.

These increases were made to provide the funding necessary to consummate the WLR acquisition discussed in "Note A to the Consolidated Financial Statements".

At March 31, 2001, \$20.6 million was available under the revolving credit facilities and $\$ 95.0$ million was available under the term borrowing facilities.

On June 26, 1998 the Company entered into an asset sale agreement (the "Agreement") to sell up to $\$ 60$ million of accounts receivable. In connection with the Agreement, the Company sells, on a revolving basis, certain of its trade receivables (the "Pooled Receivables") to a special purpose corporation wholly owned by the Company, which in turn sells a percentage ownership interest to third parties. At March 31, 2001, and September 30, 2000, an interest in these Pooled Receivables of \$38.0 million and $\$ 35.4$ million, respectively, had been sold to third parties and is reflected as a reduction to accounts receivable. These transactions have been recorded as sales in accordance with FASB STATEMENT NO. 125, ACCOUNTING FOR TRANSFERS AND SERVICING OF FINANCIAL ASSETS AND EXTINGUISHMENTS OF LIABILITIES ("SFAS 125"). The gross proceeds resulting from the sale are included in cash flows from operating activities in the Consolidated Statements of Cash Flows. Losses on these sales were immaterial.

At March 31, 2001, the Company's working capital and current ratio were $\$ 166.5$ million and 1.62 to 1 , respectively, compared to $\$ 124.5$ million and 1.86 to 1, respectively, at September 30, 2000.

Trade accounts and other receivables were $\$ 109.7$ million at March 31, 2001, compared to $\$ 50.3$ million at September 30, 2000. The $\$ 59.4$ million increase between March 31, 2001 and September 30, 2000 was due primarily to the acquisition of WLR's trade receivables and other accounts partially offset by the sale of receivables under the asset sale agreement discussed above.

Accounts payable and accrued expenses were $\$ 203.2$ million at March 31, 2001, compared to $\$ 139.8$ million at September 30, 2000, an increase of $\$ 63.4$ million, or $45.4 \%$, which was primarily due to the acquisition of WLR.

Inventories were $\$ 305.2$ million at March 31, 2001, compared to $\$ 181.2$ million at September 30, 2000. The $\$ 124.0$ million, or $68.4 \%$, increase in
inventories between March 31, 2001 and September 30, 2000 was primarily due to the acquisition of WLR.

Capital expenditures of $\$ 60.4$ million and $\$ 35.4$ million for the six month periods ended March 31, 2001 and April 1, 2000, respectively, were primarily incurred to expand certain facilities, improve efficiencies, reduce costs and routine equipment replacement. The Company has budgeted approximately $\$ 100.0$ million for capital expenditures in each of its next three fiscal years, primarily to increase capacity through either building or acquiring new facilities, to improve efficiencies and for the routine replacement of equipment. However, actual levels of capital expenditures in any fiscal year may be greater or lesser than those budgeted. The Company expects to finance such expenditures with available operating cash flows and long-term financing.

Cash flows (used in) provided by operating activities were (\$31.5) million and $\$ 43.4$ million for the six-month periods ended March 31, 2001 and April 1, 2000, respectively. The decrease in cash flows provided by operating activities for the six months ended March 31, 2001, when compared to the six months ended April 1, 2000, was due primarily to the variations in accounts receivable upon initial use of the asset sale program last year discussed above, lower net income than the prior year and decreases in accounts payable.

Cash flows provided by (used in) financing activities were $\$ 307.6$ million and (\$9.0) million for the six-month periods ended March 31, 2001 and April 1, 2000, respectively. The cash used in financing activities primarily reflects the net proceeds and payments from notes payable and long-term financing and debt retirement. The substantial increase was primarily due to funds provided and used for the WLR acquisition.

## IMPACT OF INFLATION

Due to moderate inflation in the U.S. and the Company's rapid inventory turnover rate, the results of operations have not been significantly affected by inflation during the past three-year period.

## FORWARD LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by (or on behalf of) the Company. Except for historical information contained herein, Management's Discussion and Analysis of Results of Operations and Financial Condition and other discussions elsewhere in this Form 10-Q contain forward-looking statements that are dependent upon a number of risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. These risks and uncertainties include changes in commodity prices of feed ingredients and poultry, the Company's indebtedness, risks associated with the Company's foreign operations, including currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and changes in laws and practices, the impact of current and future laws and regulations, risks associated with the Company's integration of WLR into the Company, the impact of uncertainties of litigation as well as other risks described in the Company's Securities and Exchange Commission ("SEC") filings. The Company does not intend to provide updated information about the matters referred to in these forward looking statements, other than in the context of Management's Discussion and Analysis of Results of Operations and Financial Condition contained herein and other disclosures in the Company's SEC filings.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The risk inherent in the Company's market risk sensitive instruments and positions is the potential loss arising from adverse changes in the price of feed ingredients and interest rates as discussed below and as adjusted for the acquisition of WLR. The sensitivity analyses presented do not consider the effects that such adverse changes may have on overall economic activity, nor do they consider additional actions management may take to mitigate its exposure to such changes. Actual results may differ.

FEED INGREDIENTS. The Company is a purchaser of certain commodities, primarily corn and soybean meal. As a result, the company's earnings are affected by changes in the price and availability of such feed ingredients. The Company from time to time will lock-in future feed ingredient prices using various hedging techniques, including forward purchases agreements with suppliers and futures contracts. The Company does not use such financial instruments for trading purposes and is not a party to any leveraged derivatives. Market risk is estimated as a hypothetical 10\% increase in the weighted-average cost of the Company's primary feed ingredients as of September 30, 2000. Based on projected 2001 feed consumption, such an increase would result in an increase to cost of sales
of approximately $\$ 47.5$ million in 2001. As of March 31, 2001, the Company had hedged none of its 2001 feed requirements.

INTEREST RATES. The Company's earnings are also affected by changes in interest rates due to the impact those changes have on its variable-rate debt instruments. The acquisition of WLR substantially increased the Company's outstanding balances of variable rate debt. The Company, after adjusting for the additional borrowing to complete the acquisition of WLR, has variable-rate debt instruments representing approximately $65.6 \%$ of its long-term debt at March 31, 2001. If interest rates average 25 basis points more in 2001 than they did during 2000, the Company's interest expense would be increased by $\$ 794,000$. These amounts are determined by considering the impact of the hypothetical interest rates on the Company's variable-rate long-term debt at March 31, 2001.

## ITEM 1. LEGAL PROCEEDINGS

In January of 1998, seventeen current and/or former employees of the Company filed the case of "Octavius Anderson, et al. v. Pilgrim's Pride Corporation" in the United States District Court for the Eastern District of Texas, Lufkin Division claiming the Company violated requirements of the Fair Labor Standards Act. The suit alleged the Company failed to pay employees for all hours worked. The suit generally alleged that (i) employees should be paid for time spent to put on, take off, and clean certain personal gear at the beginning and end of their shifts and breaks and (ii) the use of a master time card or production "line" time fails to pay employees for all time actually worked. Plaintiffs sought to recover unpaid wages plus liquidated damages and legal fees. Approximately 1,700 consents to join as plaintiffs were filed with the court by current and/or former employees. During the week of March 5, 2001, the case was tried in the Federal Court of the Eastern District of Texas, Lufkin, Texas. The Company prevailed at the trial with a judgment issued by the judge, which found no evidence presented to support the plaintiffs' allegations. The plaintiffs have filed an appeal in the Fifth Circuit Court of Appeals to reverse the judge's decision. Neither the likelihood of an unfavorable outcome nor the amount of ultimate liability, if any, with respect to this case can be determined at this time. The Company does not expect this matter, individually or collectively, to have a material impact on its financial position, operations or liquidity. Substantially similar suits have been filed against four other integrated chicken companies, including WLR Foods, Inc, one of which resulted in a federal judge dismissing most of the plaintiffs' claims in that action with facts similar to the Company's case.

On February 9, 2000, the U.S. Department of Labor ("DOL") began a nationwide audit of wage and hour practices in the chicken industry. The DOL has audited 51 chicken plants, three of which are owned by the Company. The DOL audit examined pay practices relating to both processing plant and catching crew employees and includes practices which are the subject of Anderson v. Pilgrim's Pride discussed above. The Company met with the DOL in a closing conference in March of 2001 and is currently considering the recommendations presented by the DOL, the majority of which are procedural. The Company does not expect this matter, individually or collectively, to have a material impact on its financial position, operations or liquidity.

The Company is subject to various other legal proceedings and claims, which arise in the ordinary course of its business. In the opinion of management, the amount of ultimate liability with respect to these actions will not materially affect the financial position, results of operations or cash flows of the Company.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Pilgrim's Pride Corporation held its Annual Meeting of Shareholders on January 31, 2001. The meeting was held to elect the Board of Directors for the ensuing year; to appoint Ernst \& Young LLP as the Company's independent auditors for the fiscal year ending September 29, 2001; and to transact such other business as may be properly brought before the meeting. There were 12,505,402 Class A shares and 24,695,890 Class B shares represented with one vote per share for Class A shares (or $12,505,402$ votes in the aggregate) and twenty votes per share for Class B shares, (493,917, 800 votes in the aggregate). With regard to the election of Directors for the ensuing year, the following votes were cast:

| NOMINEE | FOR | WITHHELD |
| :--- | ---: | ---: |
| Lonnie "Bo" Pilgrim |  |  |
| Class A | $12,240,089$ | 265,313 |
| Class B | $466,930,100$ | $26,987,700$ |
| Clifford E. Butler |  |  |
| Class A | $12,440,046$ | 65,356 |
| Class B | $489,657,860$ | $4,259,940$ |
| David Van Hoose | $12,446,259$ | 59,143 |

Class B

| $489,667,960$ | $4,249,840$ |
| ---: | ---: |
| $12,446,259$ | 59,143 |
| $489,667,960$ | $4,249,840$ |
|  |  |
| $12,241,812$ | 263,590 |
| $466,927,120$ | $26,990,680$ |
| $12,444,984$ | 60,418 |
| $490,214,940$ | $3,702,860$ |
|  |  |
| $12,445,259$ | 60,143 |
| $490,227,960$ | $3,689,840$ |
|  |  |
| $12,445,109$ | 60,293 |
| $490,219,960$ | $3,697,840$ |
| $12,438,546$ | 66,856 |
| $489,595,720$ | $4,322,080$ |
| $12,444,659$ | 60,743 |
| $490,209,960$ | $3,707,840$ |

Richard A. Cogdill
Class A
Class B
489, 667, 960
,249,840
nnie Ken Pilgrim
Class A 12,241,812
Class B
466, 927, 120
6,990, 680
Charles L. Black
Class A
Class B
490,214,940
3,702,860
Class B
Key Coker
Class A
Class B
Vance C. Miller, Sr.
Class A
Class B
490, 219, 960
3,697, 840
James G. Vetter, Jr.
Class A
Class B
Donald L. Wass, Ph.D.
Class A
Class B
490, 209,960
3,707,840

All Directors were elected by the above results.
With regard to ratifying the appointment of Ernst \& Young LLP as the Company's independent auditors for fiscal 2001, the following votes were cast:

|  | For | Against | Abstained |
| ---: | ---: | ---: | ---: |
| Class A | $12,496,269$ | 7,164 | 1,969 |
| Class B | $493,652,180$ | 153,900 | 111,720 |

Ernst \& Young LLP was appointed as independent auditors for fiscal 2001 by the above results.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

## EXHIBIT NUMBER

12. Ratio of earnings to Fixed Charges for the six months ended March 31, 2001 and April 1, 2000.*

* Filed herewith

FORM 8-K FILINGS

The Company filed a Form 8-K on February 8, 2001, relating to the acquisition by a wholly-owned subsidiary of Pilgrim's Pride Corporation of WLR

The Company filed a Form $8-K / A$ on April 12, 2001, as an amendment to the Form 8-K filed on February 8, 2001, relating to the acquisition by a wholly-owned subsidiary of Pilgrim's Pride Corporation of WLR

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PILGRIM'S PRIDE CORPORATION
/s/ Richard A. Cogdill

Date May 15, 2001
Richard A. Cogdill
Executive Vice President and
Chief Financial Officer and Secretary and Treasurer in his respective capacity as such

PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES
March 31, 2001

EXHIBIT 12
PILGRIM'S PRIDE CORPORATION
COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES

|  | $\begin{aligned} & \text { SIX M } \\ & \text { MARCH } 31, \\ & 2001 \end{aligned}$ | $\begin{aligned} & \text { ENDED } \\ & \text { APRIL 1, } \\ & 2000 \end{aligned}$ |
| :---: | :---: | :---: |
| EARNINGS: |  |  |
| Income before income taxes and extraordinary charge | \$ 6,954 | \$ 30,685 |
| Add: Total fixed charges (see below) | 19,596 | 12,343 |
| Less: Interest Capitalized | 3,546 | 1,729 |
| Total Earnings | \$ 23, 004 | \$ 41, 299 |
| FIXED CHARGES: |  |  |
| Interest (1) | \$15, 173 | \$ 8, 603 |
| Portion of rental expense representative of the interest factor <br> 4,423 <br> 3,740 |  |  |
| Total fixed charges | \$ 19,596 | \$12,343 |
| Ratio of earnings to fixed charges | 1.17 | 3.35 |

(1) Interest includes amortization of capitalized financing fees.


[^0]:    10,589

