#### SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

#### FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): July 26, 2004

#### **PILGRIM'S PRIDE CORPORATION**

(Exact Name of Registrant as Specified in its Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

1-9273

(Commission File Number) 75-1285071

(IRS Employer Identification No.)

110 South Texas Street Pittsburg, Texas (Address of Principal Executive Offices) 75686-0093

(ZIP Code)

Registrant's telephone number, including area code: (903) 855-1000

#### Item 9. Regulation FD Disclosure

Attached hereto as Exhibit 99.1 is an overview of Pilgrim's Pride Corporation to be referenced in the conference call of July 26, 2004.

Exhibit Number Description

99.1 Supplemental Historical Financial Information

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### PILGRIM'S PRIDE CORPORATION

Date: July 26, 2004.

By:

/s/ Richard A. Cogdill

Richard A. Cogdill Executive Vice President, Chief Financial Officer, Secretary and Treasurer

Exhibit	Description
Number	

99.1 Overview of Pilgrim's Pride Corporation to be referenced in the conference call of July 26, 2004.

# **Pilgrim's Pride Corporation**

#### Overview of 3rd Quarter of Fiscal 2004 vs Fiscal 2003

July 26, 2004

### **Forward-Looking Statements**

- Statements contained in this presentation that state the intentions, hopes, beliefs, anticipations, expectations or predictions of the future of Pilgrim's Pride Corporation and its management are forward-looking statements. It is important to note that the actual results could differ materially from those projected in such forward-looking statements. Factors that could cause actual results to differ materially from those projected in such forward-looking statements. Factors that could cause actual results to differ materially from those projected in such forward-looking statements. Factors that could cause actual results to differ materially from those projected in such forward-looking statements include: matters affecting the poultry industry generally, including fluctuations in the commodity prices of feed ingretients, chicken and turkey, disease outbreaks affecting the production performance and/or martetability of the Company's pouliry products; contamination of our product liability, product recalls, property damage and injuries to product liability claims and product recalls; exposure to rists related to product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; management of our cash resources, particularly in light of our substantial leverage; restrictions imposed by and as a result of, our substantial leverage; currency exchange rate tluctuations, trade barriers, exchange controls, expropriation and other rists associated with foreign operations; changes in laws or regulations affecting our operations as well as competitive factors and pricing pressures; inability to effectively integrate ConAgra's chicken business or realize the associated cost savings and operating synergies currently anticipated, inability to recognize the anticipated cost savings and anticipated north with our lurkey division restructuing; and the impact of uncertainties of lingation as well as other risks described under "Risk Factors" in our Annual R
- Caulionary Note: The information included in this presentation should be read in conjunction with our Annual Report on Form 10K for the tiscal year ended September 28, 2003 and subsequent reports tiled with the Securities and Exchange Commission.
- The term "Proforma" as used in this presentation refers to the inclusion of the ConAgra chicken division acquisition on November 23, 2003 as if it had been owned by the Company for the entire periods presented.
- We have included certain information regarding our results of operations and components there of that have been adjusted to exclude the effects of open (i) the restructuring of our turkey operations and other related expenses or (ii) to exclude the effects of the restructuring of our turkey operations and other related expenses and recovers resulting from our vitamin and methionine illigations and 2002 Avian Influenza outbreak. We have included this information as we believe that investors may be interested in our results excluding these items as this is how our management analyze our results from continuing operations.
- We have also included EBITDA in this presentation. EBITDA is presented because we believe that it provides meaningful additional information concerning a company's operating results and its ability to service its long-term debt and to fund its growth, and we believe EBITDA is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of GAAP results, to compare the performance of companies, EBITDA is not a measurement of financial performance under generally accepted accounting principles and should not be considered as an alternative to cash flow from operating activities or as a measure of liquidity or an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with generally accepted accounting principles.

## U.S. Meat Supply Growth - Remains Nominal

	2001	2002	% Change	2003	% Change	2004P	% Change
Beef	26,102	27,090	4%	26,234	(3%)	25,188	(4%)
Pork	19,137	19,664	3%	19,918	1%	20,345	2%
Total Red Meat	45,239	46,754	3%	46,152	(1%)	45,533	(1%)
Chicken	31,266	32,240	3%	32,749	2%	33,943	4%
Turkey	5,513	5,660	3%	5,589	(1%)	5,392	(4%)
Total Poulicy	36,779	37,900	3%	38,338	1%	39,335	3%
Total Red Meat And Poultry	82,018	84,654	3%	84,490	(0%)	84,868	0%
	<u></u>			04,430	(0.4)		
Poultry Meat Exported & % Total	6,103	5,293	14.0%	5,451	14.2%	5,406*	13.7%

\*Chicken \$4,965 + Turkey \$441 = \$5,406

Source: Sparks report dated July 12, 2004

3

## **U.S. Per Capita Consumption**

	2001	2002	% Change	2003	% Change	2004P	% Change
Beef	66.2	67.6	2.1%	64.9	(4.0%)	66.3	2.2%
Pork	50.2	51.5	2.6%	51.8	<u>.6%</u>	51.8	<u>0%</u>
Total Red Meat	116.4	119.1	2.3%	116.7	(2.0%)	118.1	1.2%
Chicken	75.5	81.9	8.5%	82.9	1.2%	86.8	4.7%
Turkey	17.5	17.7	<u>1.1%</u>	17.4	(1.7%)	17.0	<u>(2.3%)</u>
Total Poulity	93.0	99.6	7.1%	100.3	0.7%	103.8	3.5%
Total Red Meat And Poultry		218.7	4.4%	217.0	<u>(.8%)</u>	221.9	2.3%
Poultry Percent Exported	18.0%	15.1%	(13.55%)	15.2%	2.35%	14.63%	(0.6%)

Source: National Chicken Council

## **Top US Chicken Export Markets**

	1999	1	200	0	200	n	204	12	20	03	200	4P
	bs.	% /ibs.	bs.	%/bs.	bs.	%/bs.	bs.	% /lbs.	lbs.	%/lbs.	bs.	%/lbs.
Russia <sup>(1)</sup>	709	15.36%	1,262	24.73%	2,304	41.03%	1,521	31.33%	1,458	29.35%	1,301	26.20%
Hong Kong <sup>(2)</sup>	940	20.36%	918	17.99%	750	13.36%	607	12.51%	308	6.20%	275	5.54%
Mexico <sup>(2)</sup>	299	6.48%	351	6.88%	381	6.79%	325	6.70%	363	7.31%	422	8.50%
China <sup>(2)</sup>	126	2.73%	135	2.65%	108	1.92%	157	3.23%	287	5.78%	299	6.02%
Korea <sup>(7)</sup>	99	2.14%	162	3175	226	4.02%	249	5.13%	158	3.18%	151	3.04%
Other	2,443	52.92%	2,275	44.58%	1,846	32.88%	1,995	41.10%	2,394	48.19%	2,517	50.69%
Total	4,616		5,103		5,615		4,854		4,968		4,965	
% of U.S Produ	uction:	15.52%		16.73%		17.96%		15.06%		15.17%		14.63%
% Inc.(Dec.) - E	xports	5.03%		10.55%		10.03%		-13.55%		2.35%		-0.06%
% inc.(Dec.) - C	)omestic:	7.06%		1.06%		1.02%		6.76%		1.44%		4.31%
(1) Bans in U.S. ge (2) Nalionuide ban			, TX, MD a	PA								
(3) On July 8, Mexi			in TX with 1	e exceptio	of 11 com	ies -	ي ا	y 12, 2004;	Source US	DA & Sparts	Projection	s 5

# U.S. Industry Outlook

- Pricing environment during (vs. prior year periods): 1st 9-mo, FY04 3rd Qtr FY04  $\Box$  Dark meat  $\rightarrow$  +66.57% to \$0.317/lb. +58.73% to \$0.339/lb. +61.78% to \$1.12/lb. U Wings → +74.08% to \$1.06/lb. □ Breast Meat → +34.53% to \$1.92/lb. +48.40% to \$2.38/lb.
- Export market recovering from A.I. interruptions
- Grain environment After moving higher early in year, has now come back significantly
- Favorable competitive meat environment

## Chicken Sales – 3rd Quarter

() in millions)

		Actual		F	Proforma	
	FY20	04 FY2003	3 %Change	FY2004	FY2003	%Change
Prepared Foods:						
Foodservice	\$ 461	.6 \$ 175.5	163.0%	\$ 461.6	\$ 334.6	38.0%
Retai	48	.6 43.3	12.2%	48.6	59.0	-17.6%
Total Prepared Foods	510	2 218.8	133.2%	510.2	393.6	29.6%
Fresh Chicken						
Foodservice	366	.1 124.3	194.5%	366.1	299.7	22.2%
Retai	181	2 63.9	183.6%	181.2	148.1	22.3%
Total Fresh Chicken	547	.3 188.2	190.8%	547.3	447.8	22.2%
Export and Other						
Prepared Foods	8	.3 7.8	6.4%	8.3	10.6	-21.7%
Chicken-Other	55	.3 21.0	163.3%	55.3	46.1	20.0%
Total Export and Other	63	.6 28.8	120.8%	63.6	56.7	12.2%
Total U.S. Chicken	1,121	.1 435.8	157.3%	1,121.1	898.1	24.8%
Total Mexico Chicken	90	.7 88.6	2.4%	90.7	88.6	2.4%
Total Chicken Sales	\$ 1,211	.8 \$524.4	131.1%	\$1,211.8	\$986.7	22.8%

7

# Chicken Sales – 3rd Quarter YTD

(\$ in millions)		Actual		F	roforma	
	FY2004	FY2003	%Change	FY2004	FY2003	%Change
Prepared Foods:	A 404 7	▲ E20.2	400.40	A 345 C	¢4.000.0	24.000
Foodservice	\$ 1,184.7	\$ 530.3	123.4%	\$ 1,315.6	\$1,002.6	31.2%
Retai	157.2	120.0	31.0%	170.0	173.6	
Total Prepared Foods	1,342.0	650.3	106.4%	1,485.6	1,176.2	26.3%
Fresh Chicken						
Foodservice	941.8	333.3	182.6%	1,079.8	813.5	32.7%
Retai	472.0	189.0	149.7%	524.2	437.6	19.8%
Total Fresh Chicken	1,413.8	522.3	170.7%	1,604.0	1,251.1	28.2%
Export and Other						
Prepared Foods	26.2	19.5	34.4%	27.8	25.1	10.8%
Chicken-Other	151.3	56.3	168.7%	180.3	131.6	37.0%
Total Export and Other	177.5	75.8	134.2%	208.1	156.7	32.8%
Total U.S. Chicken	2,933.3	1, <b>248</b> .5	135.0%	3,297.7	2,584.0	27.6%
Total Mexico Chicken	268.6	266.9	0.6%	268.6	266.9	0.6%
<b>Total Chicken Sales</b>	\$ 3,201.9	\$1,515.4	111.3%	\$ 3,566.3	\$2,850.9	25.1%



(\$ in millions)		Brd Quart	er	3rd	Quarter Y	TD
	FY2004	FY2003	%Change	FY2004	FY2003	%Change
Prepared Foods:						
Foodservice	\$ 18.9	\$ 18.7	1.1%	\$ 62.3	\$ 67.0	-7.0%
Retail	11.5	8.4	36.9%	27.4	19.9	37.7%
Total Prepared Foods	30.4	27.1	12.2%	89.7	86.9	3.2%
Fresh Turkey						
Foodservice	9.3	12.1	-23.1%	27.7	38.2	-27.5%
Retail	24.2	30.0	-19.3%	88.6	94.9	-6.6%
Total Fresh Turkey	33.5	42.1	-20.4%	116.3	133.1	-12.6%
Export and Other						
Prepared Foods	0.5	0.3	75.0%	1.6	1.5	6.7%
Turkey-Other	1.9	28	-32.1%	6.2	7.6	-18.4%
Total Export and Other	24	3.1	-22.6%	7.7	9.1	-15.4%
Total Turkey Sales	\$66.3	\$ 723	-8.3%	\$213.7	\$229.1	-6.7%

9

# Earnings per Share

h.

	E	<u>Y2004</u>	FY2003	<u>%Change</u>
<u>Actuals</u>				
3rd Quarter	\$	0.15	\$ 0.42	-64%
3rd Quarter Year to Date	\$	0.86	\$ 0.75	15%
Proforma				
3rd Quarter	\$	0.15	\$ 0.08	88%
3rd Quarter Year to Date	\$	1.00	\$ (0.02)	NM

#### Earnings per Share - Adjusted

Excluding the effects of turkey restructuring and other related charges (see slides 17 & 18)

	F	Y2004	FY2003	%Change
Adjusted Actuals				
3rd Quarter	\$	0.75	\$ 0.42	79%
3rd Quarter Year to Date	\$	1.51	\$ 0.75	101%
Adjusted Proforma (*)				
3rd Quarter	\$	0.80	\$ 0.08	900%
3rd Quarter Year to Date	\$	1.65	\$ (0.02)	NM

(\*) Reflects the Turkey Restructuring and Other Related Charges of \$0.60 and \$0.65 for the 3rd Quarter and 3rd Quarter Year to Date, respectively, as shown on slides 17 & 18.

11

## Non-Recurring & Other Items Affecting Fiscal 2003-2004

(\$ in Millions)

Three Months Ended July 3, 2004	Non-F	tecuring	<b>M</b> iscella	neous Net	Effect	on income	Елре	eses	0.000.000.000	<b>Net income</b> lefore Taxes
<b>Recall Effects</b>	5	878	\$	7	5	7	\$	(8.5)	\$	(8.5)
Turkey Restructuring		( <del></del> ))		-		-		(52.2)		(52.2)
Other Charges - Turkey	100	823		<u>1</u>		¥.,.		(11.7)		(11.7)
Total	้ร	121	\$	23	5	8	\$	(72.4)	5	(72.4)
EPS Effect, net			00		80		\$	(0.67)	\$	(0.67)
Three Months Ended				0	13	0			Effecto	n Net Income
2010 100 200020 10000	Hce-R	tecuring	<b>M</b> iscella	neous Net	Effect	on income	Елре	8365	2012/01/02/02	<b>Net income</b> Seibre Taxes
Three Months Ended	Hon-R S	tecturing 0.1	<b>Miscela</b> S	neous Net	Effect:	on Income 0.1	Expe S	-	2012/01/02/02	
Three Months Ended June 28, 2003		222.22		neous Net - 0.4			13.52	-	(Loss) E	ietore Taxes
Three Months Ended June 28, 2003 Avian Influenza		0.1		-		0.1	13.52	-	(Loss) E	ietore Taxes 0.1
Three Months Ended June 28, 2003 Avian Influenza Vilanin		0.1		- 0.4		0.1 0.4	13.52	<b>115.0)</b>	(Loss) E	ielbre Taxes 0.1 0.4
Three Months Ended June 28, 2003 Avian Influenza Vilanin M chicoine		0.1		- 0.4		0.1 0.4 17.2	13.52	100	(Loss) E \$	ietore Taxes 0.1 0.4 17.2

#### Non-Recurring & Other Items Affecting Fiscal 2003-2004

(\$ in Millions)

N ine Manths Ended July 3, 2004	No <b>e F</b>	<b>Lecuning</b>	Miscella	ancous Net	Effecto	on income	Ехра	-	1011111111111111	<b>n Net In come</b> Before Taxes
<b>Recall Effects (estimate)</b>	5	17	\$	87.8	\$	5	\$	(20.0)	\$	(20.0)
<b>Vitamin</b>		0.10		0.9		1.0		<u> 1</u>		1.0
Tarkey Restructuring								(52.2)		(52.2)
Other Charges - Turkey			3		8	0		(11.7)		(11.7)
Total	\$	0.10	\$	0.9	\$	1.0	\$	(83.9)	\$	(82.9)
	5.7		<i>3</i>	0.01		0.01		(0.83)		(0.82)
EPS Effect, net		0.00			9			(0.00)		
EPS Effect, net Nine Months Ended June 28, 2003	No <b>e</b> -F	tecuning	Miscele	ancous Het	Effecto	on income	Ехре			n Net Income Before Taxes
Nine Months Ended	Non F		<b>Miscelle</b> S		E filect o		Expe S			n Het Income
N ine Manths Ended June 28, 2003	100	<b>tecurring</b>	10280	nacous Het	0 <u></u>	on income	7807	-	(Loss) I	n Net Income Belore Taxes
N ine Months Ended June 28, 2003 Avian In Denza	100	<b>Lecuning</b> 16.1	10280	ancous Het -	0 <u></u>	on Income 16.1	7807	-	(Loss) I	a Net Income Sefore Taxes 8.8
Nine Months Ended June 28, 2003 Avian In Incenza Vilamin	5	<b>Lecuning</b> 16.1 1.6	10280	ancous Net - 22.8	0 <u></u>	o <b>n Incom</b> e 16.1 24.4	7807	-	(Loss) I	n Het Income Beliore Taxes 8.8 24.4
H ine Months Ended June 28, 2003 Avian In Incaza Vilamin Methionine	5	<b>Lecuning</b> 16.1 1.6	10280	ancous Net - 22.8	0 <u></u>	on Income 16.1 24.4 30.8	7807	(7.3)	(Loss) I	n Het Income Before Taxes 8.8 24.4 30.8

# Sales by Segment – 3rd Quarter

(\$ in millions)

		Actuals		Proforma			
	FY2004	FY2003	%Change		FY2003	%Change	
Total U.S. Chicken	\$ 1,121.1	\$435.8	157.3%	\$	898.1	24.8%	
Total Mexico Chicken	90.7	88.6	2.4%	2	88.6	2.4%	
Total Chicken Sales	\$ 1,211.8	\$524.4	131.1%	\$	986.7	22.8%	
Total Turkey Sales	66.3	72.3	-8.3%		72.3	-8.3%	
Sale of Other Products	169.9	55.1	208.3%	×	192.2	-11.6%	
Total Net Sales	\$ 1,448.0	\$651.8	122.2%	\$	1,251.2	15.7%	

# Sales by Segment – 3rd Quarter YTD

(S in millions)		Actual			Proforma	
	FY2004	FY2003	%Change	FY2004	FY2003	%Change
Total U.S. Chicken	\$2,933.3	\$1,248.4	135.0%	\$3,297.8	\$2,584.0	27.6%
Total Mexico Chicken	268.6	266.9	0.6%	268.6	266.9	0.6%
Total Chicken Sales	\$3,201.9	\$1,515.3	111.3%	\$3,566.4	\$2,850.9	25.1%
Total Turkey Sales	213.7	229.1	-6.7%	213.7	229.1	-6.7%
Sale of Other Products	461.7	165.5	179.0%	558.0	570.7	22%
Total Net Sales	\$3,877.3	\$1,909.9	103.0%	\$4,338.1	\$3,650.7	18.8%

15

# **Summary Operating Results - Actual**

(\$ In Millions)		Three Mor	ths E	inded	Nine Months Ended						
•	30	2 FY03	3QF	Y04	3	Q FY03	3QF	Y04			
Sales:											
Chicken and Other Products:											
United States	5	485.7	\$	1,284.7	\$	1,399.5	5	3,3772			
Mexico	2012.0	93.9	CHERK	97.0	20	281.3	2256.52	286.4			
Sub Total	\$	579.6	\$	1,381.7	\$	1,680.8	\$	3,663.6			
Tukey	2	72.3		66.3	-	229.1		213.7			
Total	\$	651.9	\$	1,448.0	5	1,909.9	\$	3,877.3			
Growth				122.12%				103.01%			
Operating Income:											
Chicken and Other Products:											
United States	5	26.7	\$	109.9	\$	32.4	5	231.7			
Mexico	2012.0	8.8	GR2-K	(1.7)	20	18.9	2256.52	(4.1)			
Sub Total	5	35.5	\$	108.2	\$	51.3	5	227.6			
Turkey		(19.7)	100.4	(71.1)	-	(49.4)	3572.0	(98.2)			
Sub Total	\$	15.8	\$	37.1	5	1.9	\$	129.4			
Non-recurring recoveries		10.3	1008053	-	20	36.0		0.1			
GAAP Operating Income		26.1		37.1		37.9		129.5			
Operating Margin		4.01%		2.56%		1.98%	80	3.34%			
Turkey Restructuring & Other Related Charges		0.00409-0040		63.9	322	1120110010-000	51A	63.9			
Adjusted Operating Income	5	26.1	5	101_0	5	37.9	5	193 <i>A</i>			
Operating Margin before Non-recurring recoveries,	8.040 14										
Turkey Restructuring & Other Related Charges		4.01%		6.98%		1.98%		4.99% 10			

#### Effects of turkey restructuring and other expenses on the quarter ended July 3, 2004

			Turke	y Restruct	Charges						
	As	Reported	Sp	ediic	Int	Operations		Total	As Adjusted		
Net Sales	\$	1,447,995	\$	2	\$		\$	2	\$	1,447,995	
Costs and Expenses											
Cost of sales		1,288,467		-		11,783		11,783		1,268,764	
Non-recurring recoveries		-		-		-		· · · ·			
Selling, general and administrative		78,289				-				78,269	
Restructuring charges		52,282		52,282		-	Ş.	52,282		54 (#	
	\$	1,410,878	5	<b>52,28</b> 2	\$	11,703	\$	63,985	5	1,345,973	
Operating income	\$	37,117	\$	52,282	\$	11,783	\$	63,985	\$	101,022	
Other Expense (Income):											
interest expense, net	5	14,698	5	2	\$	12	5		5	14,690	
Fareign exchange (gain) loss		65				-		<del></del>		65	
Miscellaneous, net		285				-	ŝi.	8	-	285	
	\$	15,040	\$	-	\$	-	\$	-	\$	15,040	
Income before income taxes		22,877		52,282		11,703		63,985		25,582	
income tax expense		12,263		19,837		4,467		24,284		36,547	
Net income	\$	9,814	\$	32,365	\$	7,256	\$	39,621	\$	48,435	
Net income per common share											
- basic and diluted		\$9.15		\$8.49		\$8.11		\$8.68		\$4.75	
Weighted average shares outstanding	100	66,555,733		6,595,733		66,555,733	- 1	<b>16,955,733</b>	90 62	66,555,733	

#### In thousands except per share information

#### Effects of turkey restructuring and other expenses on the nine months ended July 3, 2004

			Turkey	Turkey Restructuring and Other Related Charges									
	As	Reported	0.545.5	ecilic	2111110	perations		Total	As	Adjusted			
Net Sales	5	3,877,269	5	12	5	32	5	5 <u>7</u>	5	3,877,269			
Costs and Expenses:													
Cost of sales		3,505,547		877		11,703		11,703		3,493,844			
Non-recurring recoveries		(76)		1.7		355		-27		(76)			
Selling, general and administrative		190,160				27				190,160			
Restructuring charges	-	52,202		52,202	į	<del></del>		52,202	() <b></b>				
	5	3,747,833	5	52,202	5	11,703	5	63,905	5	3,683,928			
Operating income	5	129,436	5	52,202	5	11,703	5	63,905	5	193,341			
Other Expense (Income):													
Interest expense, net	5	40,658	5	12	5	732	5	122	5	40,658			
Foreign exchange (gain) loss		328		877		1970		5		326			
Miscellaneous, net	3 <u>0</u>	1,222		35	8			-	s	1,222			
	5	42,208	5	85	5	85 <del>75</del>	\$		5	42,208			
Income before income taxes		87,228		52,202		11,703		63,905		151,133			
Income tax expense		34,178		19,837	ŝ	4,447		24,284		58,462			
Net income	5	53,050	5	32,365	5	7,255	5	39,621	5	92,671			
Net income per common share													
-basic and diluted	12.	\$0.86		\$0.53	8	\$0.12		\$0.65		\$1.51			
Weighted average shares outstanding	-	61,376,254		61,376,254	8	61,376,254		61,376,254	3	61,376,254			
										16			

In thousands except per share information

17

## **Summary Operating Results - Proforma**

(\$ in millions)		Three Mon	ā s	Ended		Nine Monihs Ended						
	3	Q FY03	30	FY04	3	Q FY03	3Q	FY04				
Sales				20	302							
Chicken and Other Products:												
United States	\$	1,085.0	\$	1,284.7	5	3,140.4	\$	3,837.9				
M exico	6365	93.9		97.0	5200-85 A3 100-95	281.3	43.4. 	286.4				
Seb Total	\$	1,178.9	\$	1,381.7	5	3,421.7	\$	4,124.3				
Turkey		72.3		66.3	19	229.1		213.7				
Total	\$	1,251.2	\$	1,448.0	\$	3,650.8	\$	4,338.0				
Growth				15.73%				18.82%				
Operating in: one (Loss): Chicken and Other Products:												
United States	\$	19.5	\$	109.9	5	7.2	\$	255.3				
M exico		8.8		(1.7)		18.9		(4.1)				
Seb Total	\$	28.3	\$	108.2	\$	26.1	\$	251.2				
Tutey	- 4900-00 0	(19.7)	1000400	(71.1)	6 <del></del>	(49.4)	6	(98.2)				
Sub Total	\$	8.6	\$	37.1	\$	(23.3)	\$	153.0				
Non-recurring recoveries	28	10.3	- 265	3 <del>.4</del> 3. 32		36.0	2080	0.1				
GAAP Operating Income	\$	18.9	\$	37.1	\$	12.7	\$	153.1				
Operating Margin		1.51%		2.56%		0.35%		3.53%				
Taskey Restructuring & Other Related Charges				63.9				63.9				
Adjusted Operating Income	\$	18.9	5	101.8	\$	12.7	\$	217.0				
Operating Margin before Non-recurring recoveries	<u>,</u>											
Turkey Restructuring & Other Related Charges	2	1.51%		6.98%		0.35%		5.00%				

19

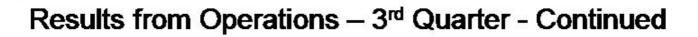
20

# Results from Operations – 3<sup>rd</sup> Quarter

(\$ in millions,	except per s	here figures)
------------------	--------------	---------------

			1	Actual		oma		
	Ē	Y2004	F	<u>Y2003</u>	%Change	Ð	/2003	%Change
Net Sales	\$1	448.0	\$	651.9	122.1%	\$1	,251.2	15.7%
Net Income	\$	9.8	\$	17.4	-43.7%	ŝ	5.6	75.0%
EBITDA	\$	64.3	\$	53.1	21.1%	\$	62.9	2.2%
EPS	\$	0.15	\$	0.42	-64.3%	\$	0.08	87.5%
EBITDA Reconciliation								
Net Income	\$	9.8	\$	17.4		5	5.6	
Add:								
Income Tax Expense (benefit)		12.3		7.7			3.4	
Interest expense, net		14.7		9.4			18.3	
Depreciation and amortization		27.9		18.9			35.9	
Minus:								
Amortization of capitalized financing costs		0.4		0.3			0.3	
EBITDA - as reported	\$	64.3	\$	53.1	21.09%	\$	62.9	2.23%
EBITDA Margin - as reported	- 4	44%	Ę	R 15%		5	.03%	

2 2 3



(\$ in millions, except per share figures)

			1	Actual		Proforma					
	F	Y2004	F	/2003	%Change	F	Y2003	%Change			
EBITDA Reconciliation	3 					25					
Net Income	\$	9.8	\$	17.4		\$	5.6				
Add:											
Income Tax Expense (benefit)		12.3		7.7			3.4				
Interest expense, net		14.7		9.4			18.3				
Depreciation and amortization		27.9		18.9			35.9				
Minus:											
Amortization of capitalized financing costs		0.4		0.3		85	0.3	12			
EBITDA - as reported	\$	64.3	\$	53.1	21.09%	\$	62.9	2.23%			
<b>EBITDA Margin - as reported</b>	4	.44%	8	. 15%			5.03%				
Non-recurring Recoveries				-10.3			-10.3				
Turkey Restructuring & Other Related Charge (*)		44.4				0		10			
EBITDA - Adjusted	\$	108.7	\$	42.8	153.97%	\$	52.6	106.65%			
EBITDA Margin - Adjusted		7.51%		6.57%			4.20%				

(\*) Relieds the Asset Impairment portion of the Turkey Restructuring charges.

Results from Operations – 3rd Quarter YTD

(\$ inmilians, except per share ligures)	20.0		1	Actual		Proforma							
		FY2004		FY2003	<u>%Change</u>		FY2004		FY2003	<u>%Change</u>			
Net Sales	\$	3,877.3	1	61,909.9	103%	\$4	4,338.7	\$3	3,650.7	19%			
Net Income	5	53.1	\$	31.0	71%	\$	66.3	\$	(1.3)	-5200%			
EBITDA	\$	213.4	\$	128.3	66%	\$	247.7	\$	152.3	63%			
EPS	\$	0.86	\$	0.75	15%	\$	1.00	\$	(0.02)	-5100%			
EBITDA Reconciliation													
N et income Adt	\$	53.1	\$	31.0		\$	66.3	\$	(1.3)				
Income Tax Expense (benefil)		34.1		15.3			42.4		(0.8)				
<b>Interest expense</b> , net		40.7		28.8			45.0		53.5				
Depreciation and amortization		86.9		54.3			95.4		102.0				
Mines:													
Amortization of capitalized financing costs		1.4		1.1		2	1.4		1.1				
EBITDA - as reported	\$	213.4	\$	128.3	66.33%	\$	247.7	\$	152.3	-13.85%			
<b>EBITDA Margin - as reported</b>		5.50%		6.72%			5.71%	1	4.17%				

## Results from Operations – 3rd Quarter YTD -Continued

(\$ inmitions, except per share figures)			32 32	Actual		Proforma							
		EY2004		EY2003	%Change		FY2004		EY2003	<b>%Change</b>			
EBITDA Reconciliation													
Net Income	\$	53.1	\$	31.0		5	66.3	5	(1.3)				
Add:													
<b>lacome Tax Expense (beae fil)</b>		34.1		15.3			42.4		(0.8)				
<b>Interest expense, net</b>		40.7		28.8			45.0		53.5				
Depreciation and amortization		86.9		54.3			95.4		102.0				
Minus:													
Amonization of capitalized financing costs	5.3	1.4		1.1		22	1.4		1.1				
EBITDA - as reported	\$	213.4	\$	128.3	66.33%	\$	247.7	\$	152.3	-13.85%			
EBITDA Margin - as reported		5.50%		6.72%			5.71%		4.17%				
Non-recurring Recoveries				-10.3					-10.3				
Turkey Restructuring & Other Related Charges (*)	99 	44.4				0	44.4	<u></u>					
EBITDA - Adjusted	\$	257.8	\$	118.0	118.47%	\$	292.1	\$	142.0	105.70%			
EBITDA Margin - Adjusted		6.65%		6.18%			6.73%		3.89%				

(\*) Releas he Asset Inpairment partion of the Turkey Restructuring charges.

# Long Term Debt

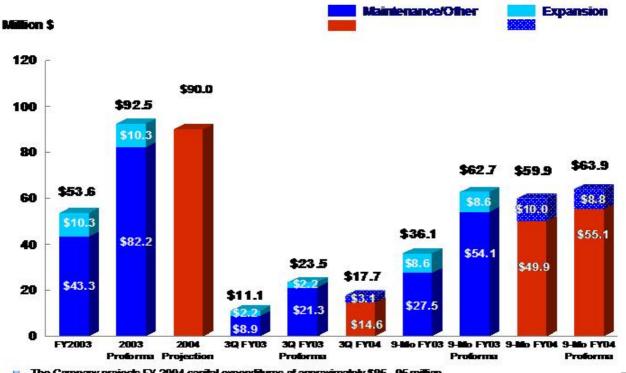
(5 in floorcands)		July 3	3, 2004			<u>31</u>	September	27, 2003	
	Final Maturity	Outstanding	Available		Rac My Tabla	Rial Meturity	Outstanding	Available	Facility Total
Senior unsecured notes, interest at 9 5/8%	2011	\$ 303,127	5	\$	309,127	2011	\$ 303,500		\$ 308,500
Senior unsecured notes, interest at 9 %%	2013	100,000	=		100.000	2205-100		-	
Note payable to an insurance company at	2012	56,567	i <u>2</u> 3			2012	58,512	25,000	
8.687					55,557				33,512
Notes payable to an insurance company					1.1.4.1. <b>4</b> .000.000				
al LIBOR plus 2.2075%	2013	77,329			77.325	_			
Notes payable to an insurance company					1000				
al LIBOR plus 2.2075%	2013	19,000	100		15.000	_	17 10 10	17	3 <u>-11</u> -3
Reading territoredit facility		0.520053846			Str. Barrie				
al LIBOR plus 1.50%, payable monthly	2011	25,000	417,060	i i	407.050				
Reaching territoredil facility - 10 year tranche		2	1000000000000	S	10003 12				
al LIBOR plus 1.75%, payable monthly	37 <u>9-3</u>	Ame	nded and E	<b>4</b> -11	led i	2009	39,188	245,812	785,000
Reaching territoredil facility - 7 year tranche		inte	2011 feelily	e dan			3.91	18	
at LIBOR plus 1.50%, pevelole monthly	10000	87.775				2006	15.813	99,187	115.000
Industrial revenue bond al variable rate	2012	9,500	2 <u>12</u> 2		1.500	_			_
Industrial revenue bond at variable rate	2019	4,700	1 <u>-</u>		4,700	_			-
Other notes payable	VAR	1,249			4.265	VMR	1,832	_	1.632
			\$ 417 08	5	1,018,532			\$ 369,999	\$ 788,644
Less current maturities		8,175		_			2,630		
Talel Long-lerm debi		\$ 591,297					\$ 415,985		

### **Other Credit Facilities**

(S in Boursetts)			ۇنىل	3,2	8004		()	3 <u>0</u>		Septemb	er 2	7,2003		
	Final Maturity	0	dedanding		Available		Facility Total	Final Maturity	C	ukkending	-	waila ble		Fecility Totel
Domestic Reaching Credit Facility at LIBOR plus 1.25%, payable monthly Mexico Revolving Credit Facility	2009 2004		5	- 1 D	i 101,540 30,000	433.81	150,000 30,000	2005 2004	5	- 50	5	82,938 30,000	0.072	100,000 30,000
Total Renching Credit Facilities		5	5 <del>7</del> 3	5	131,540	5	180,000		5	Ē.	\$	112,938	\$	130,000
Total Debt		5	599,477	5	548,800	\$	1,148,072		5	418,845	\$	482,935	5	918,844
Receivables Purchase Agreement	2008	3	125,000	5	(	5	125,000	2008	5	58,500	\$	68,500	5	125,000
Total Debt and Receivable Punchase Faci	<b>d</b> is	5	724,477	5	548,800	5	1,273,072		5	477,145	5	549,635	5	1,043,844

25





The Company projects FY 2004 capital expenditures of approximately \$85 - 95 million.

## **Summary Credit Ratios & Other Information**

	FYE 2003	<u>3Q 2003</u>	<u>3Q 2004</u>	<u>9-Mo FY03</u>	9-Mo FY04
<b>EBITDA / Interest Expense</b>	4.58x	5.65x	4.24x	5.03x	5.20x
Adj. EBITDA / Interest Exp. (*)	- 1	-	7.39x		6.34x
Total Debt / EBITDA	2.41x	-		3.33x <sup>(1)</sup>	<b>1.29x</b> <sup>(2)</sup>
Total Debt / Total Capital	48.4%	-		53.3%	41.4%
Net Worth (millions)	\$446.7	-	-	\$422.2	\$849.9
<b>Book Value/Common Share</b>	\$10.87		-	\$10.27	\$12.75

<sup>(1)</sup> Based on Actual LTM @ 6/28/03 EBITDA

<sup>(7)</sup> Based on Proforma LTNI @ 7/3/04 EBITDA <sup>(7)</sup> Adj. to include \$44.4 million related to the Asset Impairment portion of the Turkey Restructuring charges. 27