For quarter ended APRIL 3, 1999
Commission file number 1-9273
PILGRIM'S PRIDE CORPORATION
(Exact name of registrant as specified in its charter)

## DELAWARE

(State or other jurisdiction of incorporation or organization)

110 SOUTH TEXAS, PITTSBURG, TX
(Address of principal executive offices)

75-1285071
(I.R.S. Employer Identification No.)

75686-0093
(Zip code)
(903) 855-1000
(Telephone number of principal executive offices)

## Not Applicable

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class B Common Stock, $\$ 0.01$ Par Value--- $27,589,250$ shares as of May 12, 1999

No Class A Common Stock was outstanding as of May 12, 1999; Registrant issued $13,794,529$ shares of the Registrant's Class A Common Stock pursuant to a stock dividend on July 30, 1999, for which this amended 10-Q is being filed.

## INDEX

## PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES

PART I. FINANCIAL INFORMATION

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Item 1: Financial Statements (Unaudited):
    Condensed consolidated balance sheets:
        April 3, 1999 and September 26, 1998
    Consolidated statements of income:
            Three months and six months ended April 3, 1999 and March 28,
    Consolidated statements of cash flows:
        Six months ended April 3, 1999 and March 28, 1998
    Notes to condensed consolidated financial statements--April 3, 1999
Item 2: Management's Discussion and Analysis of Financial Condition
        and Results of Operations.
Item 3: Quantitative and Qualitative Disclosures about Market Risk
Item 4: Submission of Matters to a Vote of Security Holders
```

1998

Item 6. Exhibits and Reports on Form 8-K
SIGNATURES


# PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES 

CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)


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# PILGRIM'S PRIDE CORPORATION <br> CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (UNAUDITED) 

SIX MONTHS ENDED<br>APRIL 3, 1999 MARCH 28, 1998<br>(In Thousands)

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL
Profitability in the chicken industry can be materially affected by the commodity prices of feed grains and the commodity prices of chicken and chicken parts, each of which are determined largely by supply and demand. As a result, the chicken industry as a whole has been characterized by cyclical earnings. Cyclical fluctuations in earnings of individual chicken companies can be mitigated somewhat by: (i) business strategy, (ii) product mix, (iii) sales and marketing plans, and (iv) operating efficiencies. In an effort to reduce price volatility and to generate higher, more consistent profit margins, the Company has concentrated on the production and marketing of prepared food products, which generally have higher margins than the Company's other products. Additionally, the production and sale in the U.S. of prepared foods products reduces the impact of feed grain costs on the Company's profitability. As further processing is performed, feed grain costs become a decreasing percentage of a product's total production costs.

As discussed in Note $A$ to the Condensed Consolidated Financial Statements, the Company's accounting cycle resulted in 27 weeks of operations in the first six months of fiscal 1999 compared to 26 weeks in the first six months of 1998 .

The following table presents certain information regarding the Company's U.S and Mexico operations.

Net Sales
Three Months Ended April 3, March 28, 19991998

Net Sales
Six Months Ended April 3, March 28, 19991998 (27 weeks) (26 weeks)
(In Thousands)

S>
Sales to unaffiliated customers:

| United States | $\$ 273,362$ | $\$ 254,342$ | $\$ 540,316$ | $\$ 513,918$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Mexico | 56,531 | 70,104 | 125,666 | 148,415 |  |
| Mating Income: |  |  |  |  |  |
| United States | $\$ 21,741$ | $\$ 3,104$ | $\$$ | 40,482 | $\$, 577$ |
| Mexico | 3,551 | 8,294 | 10,996 | 21,192 |  |

The following table presents certain items as a percentage of net sales for the periods indicated.

|  | Percentage of Net Sales Three Months Ended |  | Percentage of Net Sales Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | April 3, | March 28, | April 3, | March 28, |
|  | 1999 | 1998 | 1999 | 1998 |
| Net Sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of Sales | 86.0\% | 91.7\% | $86.5 \%$ | 91.5\% |
| Gross Profit | $14.0 \%$ | 8. $3 \%$ | $13.5 \%$ | 8.5\% |
| Selling, General and |  |  |  |  |
| Administrative | 6.4\% | 4.8\% | 5.8\% | 4.5\% |
| Operating Income | 7.7\% | 3.5\% | 7.7\% | 4.0\% |
| Interest Expense | 1.2\% | 1.6\% | 1.3\% | 1.5\% |
| Income Before Income Taxes | 6.6\% | 1.9\% | 6.5\% | 2. $5 \%$ |
| Net Income | 4.4\% | $2.1 \%$ | 4.6\% | $2.7 \%$ |

Results of Operations

SECOND QUARTER 1999 COMPARED TO SECOND QUARTER 1998:

NET SALES. Consolidated net sales were $\$ 329.9$ million for the second quarter of fiscal 1999, an increase of $\$ 5.4$ million, or $1.7 \%$ from the second quarter of fiscal 1998. The increase in consolidated net sales resulted from a \$18.4 million increase in U.S. chicken sales to $\$ 236.7$ million offset partially by a $\$ 13.6$ million decrease in Mexico chicken sales to $\$ 56.5 \mathrm{million}$ and a $\$ 0.6$ million decrease of sales of other U.S. products to $\$ 36.7$ million. The increase in U.S. chicken sales was primarily due to a 7.7\% increase in dressed pounds produced and a $0.7 \%$ increase in total revenue per dressed pound. The higher average selling prices resulted primarily from the continuing shift of the Company's sales mix to the higher valued prepared foods products. The decrease in Mexico chicken sales was primarily due to a $16.6 \%$ decrease in revenue per dressed pound and a 3.3\% decrease in dressed pounds sold.

COST OF SALES. Consolidated cost of sales was $\$ 283.6$ million in the second quarter of fiscal 1999, a decrease of $\$ 14.0$ million, or $4.7 \%$ compared to the second quarter of fiscal 1998. The decrease resulted primarily from an $\$ 8.6$ million decrease in the cost of sales in Mexico operations and by a $\$ 5.4$ million decrease in the cost of sales of U.S. operations. The $\$ 8.6$ million cost of sales decrease in Mexico operations was primarily due to a 10.1\% decrease in feed ingredient costs per pound and by a 3.3\% decrease in dressed pounds produced. The cost of sales decrease in U.S. operations of $\$ 5.4$ million was due to a $25.0 \%$ decrease in feed ingredient costs per pound, partially offset by a $7.7 \%$ increase in dressed pounds produced.

GROSS PROFIT. Gross profit was $\$ 46.3$ million for the second quarter of fiscal 1999, an increase of $\$ 19.4$ million, or $72.2 \%$ over the same period last year. Gross profit as a percentage of sales increased to $14.0 \%$ in the second quarter of fiscal 1999 from 8.3\% in the second quarter of fiscal 1998. The increased gross profit resulted primarily from lower feed ingredient costs per pound and higher production volumes and selling prices in the U.S.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Consolidated selling, general and administrative expenses were $\$ 21.0$ million in the second quarter of fiscal 1999 and $\$ 15.5$ million in the second quarter of fiscal 1998. Consolidated selling, general and administrative expenses as a percentage of sales increased in the second quarter of fiscal 1999 to $6.4 \%$ compared to $4.8 \%$ in the second quarter of fiscal 1998 due to increased retirement and variable compensation costs which are dependent upon U.S. profits, and higher administrative expense.

Operating Income. Consolidated operating income was $\$ 25.3$ million for the second quarter of fiscal 1999, an increase of $\$ 13.9$ million, or $121.9 \%$ when compared to the second quarter of fiscal 1998, resulting primarily from lower feed ingredient costs per pound and higher production volumes and selling prices in the U.S.

INTEREST EXPENSE. Consolidated net interest expense decreased to $\$ 4.1$ million, or $19.7 \%$ in the second quarter of fiscal 1999 , when compared to $\$ 5.1$ million
for the second quarter of fiscal 1998, due to lower average outstanding debt levels.

INCOME TAX EXPENSE. Consolidated income tax expense in the second quarter of fiscal 1999 increased to $\$ 7.0$ million compared to a benefit of $\$ .5$ million in the second quarter of fiscal 1998. This increase resulted from higher U.S. earnings in the second quarter of fiscal 1999 than in the second quarter of fiscal 1998.

SIX MONTHS ENDED APRIL 3, 1999 COMPARED TO
SIX MONTHS ENDED MARCH 28, 1998:

The Company's accounting cycle resulted in 27 weeks of operations in the first six months of fiscal 1999 compared to 26 weeks in the first six months of fiscal 1998.

NET SALES. Consolidated net sales were $\$ 666.0$ million for the first six months of fiscal 1999, an increase of $\$ 3.6$ million, or $.6 \%$ from the first six months of fiscal 1998. The increase in consolidated net sales resulted from a $\$ 22.6$ million increase in U.S. chicken sales to $\$ 459.5$ million and $a \quad \$ 3.8$ million increase of sales of other U.S. products to $\$ 80.8$ million, offset partially by a $\$ 22.7$ million decrease in Mexico chicken sales to $\$ 125.7$ million. The increase in U.S. chicken sales was primarily due to a $7.2 \%$ increase in dressed pounds produced partially offset by a 1.9\% decrease in total revenue per dressed pound. The decrease in Mexico chicken sales was primarily due to an $18.3 \%$ decrease in revenue per dressed pound partially offset by a $3.7 \%$ increase in dressed pounds sold.

COST OF SALES. Consolidated cost of sales was $\$ 575.8$ million in the first six months of fiscal 1999, a decrease of $\$ 30.3$ million, or $5.0 \%$ compared to the first six months of fiscal 1998. The decrease resulted primarily from a \$17.7 million decrease in cost of sales of U.S. operations and a $\$ 12.6$ million decrease in the cost of sales in Mexico operations. The cost of sales decrease in U.S. operations of $\$ 17.7$ million was due to a $27.8 \%$ decrease in feed ingredient costs per pound, partially offset by a $7.2 \%$ increase in dressed pounds produced. The $\$ 12.6$ million cost of sales decrease in Mexico operations was primarily due to a $16.0 \%$ decrease in feed ingredient costs per pound, offset partially by a $3.7 \%$ increase in dressed pounds produced.

GROSS PROFIT. Gross profit was $\$ 90.2$ million for the first six months of fiscal 1999, an increase of $\$ 33.9$ million, or $60.3 \%$ over the same period last year. Gross profit as a percentage of sales increased to $13.5 \%$ in the first six months of fiscal 1999 from 8.5\% in the first six months of fiscal 1998. The increased gross profit resulted primarily from lower feed ingredient costs per pound and higher production volumes and selling prices in the U.S.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Consolidated selling, general and administrative expenses were $\$ 38.7$ million in the first six months of fiscal 1999 and $\$ 29.5$ million in the first six months of fiscal 1998. Consolidated selling, general and administrative expenses as a percentage of sales increased in the first six months of fiscal 1999 to 5.8\% compared to 4.5\% in the first six months of fiscal 1998 due to increased retirement and variable compensation costs which are dependent upon U.S. profits, and higher administrative expenses in the U.S.

Operating Income. Consolidated operating income was $\$ 51.5$ million for the first six months of fiscal 1999, an increase of $\$ 24.7$ million, or $92.3 \%$ when compared to the first six months of fiscal 1998, resulting primarily from lower feed ingredient costs per pound and higher production volumes and selling prices in the U.S.

INTEREST EXPENSE. Consolidated net interest expense decreased to $\$ 8.8$ million, or $12.9 \%$ in the first six months of fiscal 1999, when compared to $\$ 10.1$ million for the first six months of fiscal 1998, due to lower average outstanding debt levels.

INCOME TAX EXPENSE. Consolidated income tax expense in the first six months of fiscal 1999 increased to $\$ 12.6$ million compared to a benefit of $\$ 1.4$ million in the first six months of fiscal 1998. This increase resulted from higher U.S. earnings in the first six months of fiscal 1999 than in the first six months of fiscal 1998.

## LIQUIDITY AND CAPITAL RESOURCES

At April 3, 1999, the Company's working capital increased to $\$ 150.7$ million and its current ratio increased to 2.36 to 1 compared with working capital of $\$ 147.0$ million and a current ratio of 2.32 to 1 at September $26,1998$.

Trade accounts and other receivables were $\$ 68.8$ million at April 3, 1999, a $\$ 13.0$ million decrease from September 26, 1998. The 15.9\% decrease was primarily due to sales of accounts receivable to an unrelated financial
institution partially offset by increased Mexico VAT receivables and an increase in sales of prepared foods products, which normally have longer credit terms than fresh chicken sales.

Inventories were $\$ 172.3$ million at April 3, 1999 , compared to $\$ 141.7$ million at September 26, 1998. The $\$ 30.6$ million, or $21.6 \%$ increase was due primarily to increases in prepared foods inventories due to seasonal variations. Accounts payable were $\$ 66.6$ million at April 3, 1999, a $\$ 3.5$ million decrease from September 26, 1998. The 5.0\% decrease was due to normal seasonal variations in account's payables.

Capital expenditures for the first six months of fiscal 1999 were $\$ 38.8$ million and were primarily incurred to acquire and expand certain facilities, improve efficiencies, reduce costs and for the routine replacement of equipment. The Company anticipates that it will spend approximately $\$ 95.0$ million for capital expenditures in fiscal year 1999 and expects to finance such expenditures with available operating cash flows and long-term financing.

At April 3, 1999, the Company's stockholders' equity increased to $\$ 260.5$ million from $\$ 230.9$ million at September 26, 1998. Total debt to capitalization decreased to 44.0\% at April 3, 1999 compared to 47.1\% at September 26, 1998.

The Company currently has $\$ 70$ million in revolving credit facilities and $\$ 30$ million in secured-term borrowing facilities. The credit facilities provide for interest at rates ranging from LIBOR plus one and three-eighths percent to LIBOR plus one and three-quarters percent and are secured by inventory and fixed assets, or are unsecured. As of May 12, 1999, $\$ 63.3$ million was available under the revolving credit facilities and $\$ 28.1$ million was available under the term borrowing facilities. At the end of the quarter, the Company borrowed $\$ 15$ million on a pre-existing secured-term borrowing facility, the proceeds of which were used primarily to acquire additional production facilities during the quarter.

On June 26, 1998 the Company entered into an asset sale agreement (the "Agreement") to sell up to $\$ 60$ million of accounts receivable. In connection with the Agreement, the Company sells, on a revolving basis, certain of its trade receivables (the "Pooled Receivables") to a special purpose corporation, which in turn sells a percentage ownership interest to third parties. These transactions have been recorded as sales in accordance with FASB Statement No. 125, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. At April 3, 1999, an interest in these Pooled Receivables of approximately $\$ 22$ million had been sold to third parties and is reflected as a reduction to accounts receivable. The gross proceeds resulting from the sale are included in cash flows from operating activities in the Consolidated Statements of Cash Flows. Losses on these sales were immaterial.

IMPACT OF YEAR 2000

The Year 2000 Issue is the result of computer programs being written using two digits rather than four to define the applicable year. Any of the Company's computer programs that have date-sensitive software may recognize a date using "00" as the year 1900 rather than the Year 2000 . This could result in a system failure or miscalculations causing disruptions of operations, including among other things, a temporary inability to process transactions, send invoices, or engage in similar normal business activities.

The Company began assessment of its future business system requirements in 1996. As part of the Company's review, it determined that it would be required to modify or replace portions of its software and hardware so that its computer systems will function properly with respect to dates in the Year 2000 and thereafter.

To date, the Company has tested the identified systems and updated those systems in the U.S., including the software and hardware components deemed necessary to insure the uninterrupted fulfillment of the Company's core business processes as they relate to the timely, accurate, and quality production and delivery of our products to our customers, the processing of accounting information, and the associated processing and reporting of information as required by our business partners, banks, and government agencies. The Company is in the process of updating its systems in Mexico and anticipates completing the remaining portion of its Year 2000 project by October, 1999. The Company presently believes that with these modifications and replacements, the Year 2000 Issue will not pose significant operational problems for its computer systems.

The Company has reviewed Year 2000 disclosures of the packaged software applications it uses to insure Year 2000 readiness. The suppliers of these software products have provided some approach for the Company to insure compliance of core software, either through program options, upgrades or new products. Most of these solutions are already in place. Those remaining will
be implemented by the end of the third quarter 1999.
The Company regularly upgrades and replaces hardware platforms such as database and application servers as well as its telephone systems. Currently all of the company's servers are Year 2000 ready and 100 percent of our core personal computers are Year 2000 compliant. There are 18 core telephone switching systems, all of which are Year 2000 ready.

The embedded technology in the production environment, such as programmable logic controllers, computer-controlled valves and other equipment, has been inventoried. Equipment with Year 2000 data function requirements will be ready by the end of the third quarter 1999.

Systems assessments and minor system modifications were completed using existing internal resources and, as a result, incremental costs were minimal. System replacements, consisting primarily of capital projects, were initiated for other business purposes while at the same time achieving Year 2000 compliance. System replacement projects were completed primarily using external resources. The total cost of the Year 2000 project is not expected to have a material effect on the Company's results of operations.

Additionally, the Company has initiated communications with all of its significant suppliers and large customers to determine the extent to which the Company's interface systems are vulnerable to those third parties' failure to remediate their own Year 2000 Issues. To date the significant suppliers, such as fuel, electrical, water, rail, grain and container, have responded favorably. We anticipate completion of vendor and customer assessments by the end of the third quarter 1999. However, there can be no assurance that the systems of other parties upon which the Company relies will be converted on a timely basis. The Company's business, financial condition, or results of operations could be materially adversely impacted by the failure of its systems and applications or those operated by others to properly operate or manage dates beyond 1999.

We have instituted a two-fold approach to Contingency Planning; technical and business continuity. The technical contingency planning took place in conjunction with the implementation of the Company's new information systems in the U.S., and will continue through the third quarter of 1999 picking up the non-core hardware and support technology in both the U.S. and Mexico. Business contingency planning is currently underway and we anticipate this phase to be materially complete in the third quarter of 1999.

The Company believes that its initiatives and its existing business recovery plans are adequate to reasonably address likely Year 2000 issues; if unforeseen circumstances arise, the Company will attempt to develop contingency plans for these situations.

## IMPACT OF INFLATION

Due to moderate inflation in the U.S. and the Company's rapid inventory turnover rate, the results of operations have not been significantly affected by inflation during the past three-year period.

## FORWARD LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by or on behalf of the Company. Except for historical information contained herein, Management's Discussion and Analysis of Results of Operations and Financial Condition or other discussions elsewhere in this Form $10 Q$ contains forward-looking statements that are dependent upon a number of risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statement. These risks and uncertainties include changes in commodity prices of feed grain and chicken, the Company's substantial indebtedness, risks associated with the Company's foreign operations, including currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and changes in laws and practices, the impact of current and future laws and regulations, impact of year 2000, and the other risks described in the Company's SEC filings. The Company does not intend to provide updated information about the matters referred to in these forward looking statements, other than in the context of Management's Discussion and Analysis of Results of Operations and Financial Condition contained herein and other disclosures in the Company's SEC filings.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

IMPACT OF MEXICO PESO EXCHANGE RATE
The Company's earnings are affected by foreign exchange rate fluctuations related to the Mexico peso net monetary position of its Mexico subsidiaries. The company primarily manages this exposure by attempting to minimize its Mexico peso net monetary position, but has also from time to time considered executing hedges to help minimize this exposure. However, such instruments have historically not been economically feasible. The Company is also exposed to the effect of potential exchange rate fluctuations to the extent that amounts are repatriated from Mexico to the United States. However, the Company currently anticipates that the cash flows of its Mexico subsidiaries will continue to be reinvested in its Mexico operations. In addition, the Mexico peso exchange rate can directly and indirectly impact the Company's results of operations and financial position in several manners, including potential economic recession in Mexico resulting from a devalued peso. The impact on the Company's financial position and results of operations of a hypothetical change in the exchange rate between the U.S. dollar and the Mexico peso cannot be reasonably estimated. Foreign currency exchange gains and losses, representing the change in the U.S. dollar value of the net monetary assets of the Company's Mexico subsidiaries, were a gain of $\$ .3$ million in the first six months of fiscal 1999 and a loss of $\$ 1.1$ million in the first six months of fiscal 1998. On May 11, 1999, the Mexico peso closed at 9.28 to 1 U.S. dollar, strengthening from 10.24 at September 26, 1998. No assurance can be given as to the future valuation of the Mexico peso and how further movements in the peso could affect future earnings of the Company.

ITEM 4: SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
The Company held its Annual Meeting of Shareholders on February 3, 1999. The meeting was held to consider the election of ten Directors for the ensuing year and the appointment of Ernst \& Young LLP as the Company's independent auditors for the fiscal year ending October 2, 1999. The number of shares represented and able to vote at the meeting were $25,114,898$.

| NOMINEE | FOR | WITHHELD | AGAINST |
| :--- | :--- | :--- | :--- |
| Lonnie "Bo" Pilgrim | $25,002,679$ |  |  |
| Clifford E. Butler | $25,002,989$ | 112,220 | - |
| David Van Hoose | $25,002,993$ | 111,909 | - |
| Richard A. Cogdill | $25,001,804$ | 111,905 | - |
| Lonnie Ken Pilgrim | $25,002,412$ | 112,484 | - |
| Charles A. Black | $25,030,393$ | 84,505 | - |
| Robert E. Hilgenfeld | $25,002,142$ | 112,756 | - |
| Vance C. Miller | $25,030,393$ | 84,505 | - |
| James G. Vetter | $24,665,593$ | 84,505 | - |
| Donald L. Wass | $25,030,393$ |  | - |

Ernst \& Young LLP was appointed as the Company's independent auditors with 25,109,716 cast for, 2,969 votes cast against and 2,213 votes withheld.

PART II
OTHER INFORMATION
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

EXHIBITS

The Company did not file any reports on Form 8-K during the three months ended April 3, 1999.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
/s/ Richard A. Cogdill
Richard A. Cogdill
Executive Vice President and
Chief Financial Officer and
Secretary and Treasurer
in his respective capacity as such


[^0]:    See Notes to condensed consolidated financial statements.

