## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): February 13, 2019

## PILGRIM'S PRIDE CORPORATION

(Exact Name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation)

## 1770 Promontory Circle Greeley, CO

(Address of principal executive offices)

1-9273
(Commission File Number)

75-1285071
(IRS Employer Identification No.)

Registrant's telephone number, including area code: (970) 506-8000

## Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions: o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

## Item 7.01. Regulation FD Disclosure

Attached hereto as Exhibit 99.1 is an overview of Pilgrim's Pride Corporation to be referenced during the Company's earnings conference call of February 14, 2019.
The information furnished in Item 7.01 and in Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any of Pilgrim's Pride Corporation's filings under the Securities Act of 1933, as amended, or the Exchange Act.

## Item 9.01 Financial Statements and Exhibits.

Exhibit 99.1 Supplemental Historical Financial Information

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PILGRIM'S PRIDE CORPORATION

Date: February 13, 2019 /s/ Fabio Sandri

Fabio Sandri
Chief Financial Officer


## Cautionary Notes and Forward-Looking Statements

- Statements contained in this presentation that share our intentions, beliefs, expectations or predictions for the future, denoted by the words "anticipate," "believe," "estimate," "should," "expect," "project," "plan," "imply," "intend," "foresee" and similar expressions, are forward-looking statements that reflect our current views about future events and are subject to risks, uncertainties and assumptions. Such risks, uncertainties and assumptions include the following matters affecting the chicken industry generally, including fluctuations in the commodity prices of feed ingredients and chicken; actions and decisions of our creditors; our ability to obtain and maintain commercially reasonable terms with vendors and service providers; our ability to maintain contracts that are critical to our operations; our ability to retain management and other key individuals; certain of our reorganization and exit or disposal activities, including selling assets, idling facilities, reducing production and reducing workforce, resulted in reduced capacities and sales volumes and may have a disproportionate impact on our income relative to the cost savings; risk that the amounts of cash from operations together with amounts available under our exit credit facility will not be sufficient to fund our operations; management of our cash resources, particularly in light of our substantial leverage; restrictions imposed by, and as a result of, our substantial leverage; additional outbreaks of avian influenza or other diseases, either in our own flocks or elsewhere, affecting our ability to conduct our operations and/or demand for our poultry products; contamination of our products, which has previously and can in the future lead to product liability claims and product recalls; exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; changes in laws or regulations affecting our operations or the application thereof; new immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause our costs of business to increase, cause us to change the way in which we do business or otherwise disrupt our operations; competitive factors and pricing pressures or the loss of one or more of our largest customers; currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations; disruptions in international markets and distribution channels; and the impact of uncertainties of litigation as well as other risks described herein and under "Risk Factors" in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC").
- Actual results could differ materially from those projected in these forward-looking statements as a result of these factors, among others, many of which are beyond our control. In making these statements, we are not undertaking, and specifically decline to undertake, any obligation to address or update each or any factor in future filings or communications regarding our business or results, and we are not undertaking to address how any of these factors may have caused changes to information contained in previous filings or communications. Although we have attempted to list comprehensively these important cautionary risk factors, we must caution investors and others that other factors may in the future prove to be important and affecting our business or results of operations.
- This presentation may include information that may be considered non-GAAP financial information as contemplated by SEC Regulation G, Rule 100, including EBITDA, Adjusted EBITDA, LTM EBITDA, Net Debt, Free Cash Flow, Adjusted EBITDA Margin and others. Accordingly, we have provided tables in the accompanying appendix and in our previous filings with the SEC that reconcile these measures to their corresponding GAAP-based measures and explain why these measures are useful to investors, which can be obtained from the Consolidated Statements of Income provided with our previous filings with the SEC. Our method of computation may or may not be comparable to other similarly titled measures used in filings with the SEC by other companies. See the consolidated statements of income and consolidated statements of cash flows included in our financial statements.

Intended Pullet Placements


- Trailing 8-Month placements average ~1\% above year prior to accommodate oncoming plants.


## Breeders Declining as Egg Production Marginally Improved



- Hatching layers are moving down towards 2017 levels as productivity has improved but still below prior breed; a larger layer flock is still required to support new industry capacity next year. Egg production slightly better than 2017 but below 5 -yr avg.


## Q4 Hatchery Utilization Moderating to Historical Level



Chicken Egg Sets
by Week - USDA


Chicken Hatchability
by Week - USDA


## Chicken Broiler Placed by Week- USDA



## Bigger Bird Categories Continuing to Gain Share, Small Birds to Remain Stable



## Cold Storage Inventories Higher Due to "Other" <br> but Leg Quarters Moved Lower



| Frozen Chicken Inventory (O00 LBS) |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Part | Nov-17 | Oct-18 | Nov-18 | YOY Change | MOM Change |  |
| Broilers | 16,350 | 17,072 | 17,738 | $\Delta$ | $8.5 \% \Delta$ | $3.9 \%$ |
| Hens | 4,562 | 4,551 | 4,094 | $\nabla$ | $-10.3 \% \nabla$ | $-10.0 \%$ |
| Breast Meat | 184,012 | 184,128 | 186,648 | $\Delta$ | $1.4 \% \Delta$ | $1.4 \%$ |
| Drumsticks | 24,930 | 38,655 | 40,581 | $\Delta$ | $62.8 \% \Delta$ | $5.0 \%$ |
| LQ | 113,777 | 90,703 | 70,076 | $\nabla$ | $-38.4 \% \nabla$ | $-22.7 \%$ |
| Legs | 18,843 | 16,699 | 16,989 | $\nabla$ | $-9.8 \% \Delta$ | $1.7 \%$ |
| Thighs | 9,046 | 11,592 | 13,540 | $\Delta$ | $49.7 \% \Delta$ | $16.8 \%$ |
| Thigh Meat | 23,241 | 22,727 | 26,425 | $\Delta$ | $13.7 \% \Delta$ | $16.3 \%$ |
| Wings | 76,187 | 97,320 | 99,642 | $\Delta$ | $30.8 \% \Delta$ | $2.4 \%$ |
| Paws and Feet | 26,569 | 27,422 | 26,648 | $\Delta$ | $0.3 \% \nabla$ | $-2.8 \%$ |
| Other | 399,085 | 429,751 | 432,812 | $\Delta$ | $8.5 \% \Delta$ | $0.7 \%$ |
| Total Chicken | 896,602 | 940,620 | 935,193 | $\Delta$ | $\mathbf{4 . 3 \%} \nabla$ | $\mathbf{- 0 . 6 \%}$ |

" "Other" category accounts for large share of $\mathrm{Y} / \mathrm{Y}$ increase.

- LQ inventories declined to below historical levels.
- Breast meat inventories increased modestly.
" Wings inventory higher vs seasonality but supportive of the build-up for "wing season".


## Average Cutout Reached Decade-Low Last Year But 2019 Started Off In-line with Seasonality

## Cutout Value

110.00
100.00

50.00


## After a Weak 2018, Wings, Boneless Breast and Tenders Recovering in Q1 while Leg Quarters Stable

USDA Boneless/Skinless Breast NE


USDA Leg Quarters NE

5 Year Range $2017=2018 \longrightarrow 2019$-----. 5 Year Average

USDA Tenders NE


USDA Whole Wings NE


# 2018 Small Bird Prices Tracked Close to 2017, Off to a Good Start This Year 

## EMI WOG 2.5-4.0 LBS



70

60


## Corn Stocks to Decrease from Record Levels



- 2017 and 2018 stocks expected to decline, plenty of supply remains available.
- Stocks/use projected to tighten in 2018.


## Global Soybean Inventories Projected to Grow



- Stocks are projected to set new record in '18, at 106.7 MMT.
- Limited US \& China trade continues to impact soybeans, contributing to a large US soybean supply.

| Main Indicators (\$M)** | FY-18 | FY-17 |
| :--- | :---: | :---: |
| Net Revenue | $10,937.8$ | $10,767.9$ |
| Gross Profit | 843.5 | $1,471.6$ |
| SG\&A | 347.8 | 399.3 |
| Operating Income | 495.7 | $1,072.3$ |
| Net Interest | 149.0 | 99.5 |
| Net Income | 247.9 | 694.6 |
| Earnings Per Share <br> (EPS) | 1.00 | 2.79 |
| Adjusted EBITDA* | 798.2 | $1,388.0$ |
| Adjusted EBITDA <br> Margin* | $7.3 \%$ | $12.9 \%$ |
| * This is a non-GAAP measurement considered by management to be <br> useful in understanding our results. Please see the appendix and most <br> recent SEC financial flings for definition of this measurement and <br> reconciliation to GAAP. <br> ** Consolidated results include full-quarters of Moy Park, in accordance <br> to U.S. GAAP. |  |  |

- U.S.: challenging Commodity markets and stable smaller birds, MX: strong 1H and a recovery in Q4 after a weak Q3, UK/Europe: continuing to improve despite feed input increase
- Reduction in SG\&A due to realized synergies despite more brand investments in US and MX.
- Lower EBITDA due to weak U.S. commodity but portfolio and geographical diversification minimized impact.

| In \$M | U.S. | EU | MX |
| :--- | :---: | :---: | :---: |
| Net Revenue | $7,425.7$ | $2,148.7$ | $1,363.5$ |
| Adjusted Operating <br> Income* | 308.7 | 91.8 | 119.6 |
| Adjusted Operating <br> Income Margin* | $4.2 \%$ | $4.3 \%$ | $8.8 \%$ |

## Fourth Quarter 2018 Financial Review

| Main Indicators (\$M)** | Q4-18 | Q4-17 |
| :--- | :---: | :---: |
| Net Revenue | $2,656.8$ | $2,742.4$ |
| Gross Profit | 111.8 | 261.8 |
| SG\&A | 88.2 | 106.8 |
| Operating Income | 23.6 | 155.0 |
| Net Interest | 33.8 | 36.7 |
| Net Income | $(7.3)$ | 134.3 |
| Earnings Per Share <br> (EPS) | $\mathbf{1 0 . 0 3 )}$ | 0.54 |
| Adjusted EBITDA* | 111.0 | 241.0 |
| Adjusted EBITDA <br> Margin* | $4.2 \%$ | $8.8 \%$ |
| * This is a non-GAAP measurement considered by management to be <br> useful in understanding our results. Please see the appendix and most <br> recent SEC financial filings for definition of this measurement and <br> reconciliation to GAAP. <br> ** Consolidated results include full-quarter of Moy Park, in accordance to <br> U.S. GAAP. |  |  |

- U.S.: weak due to commodity and weather disruptions but PF improving, MX: better supply/demand balance, UK/Europe: improving operations with feed cost increase compensated by improvements.
- SG\&A lower due to realized synergies despite more brand investments in U.S. and $M X$.
- Adjusted Q4-18 EBITDA, excluding commodity and weather, shows benefits of portfolio and geographical diversification.

| In \$M | U.S. | EU | MX |
| :--- | :---: | :---: | :---: |
| Net Revenue | $1,821.0$ | 514.5 | 321.3 |
| Adjusted Operating <br> Income* | 5.2 | 19.8 | 17.1 |
| Adjusted Operating <br> Income Margin* | $0.3 \%$ | $3.8 \%$ | $5.3 \%$ |

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## Capex (US\$M)



- Strong Free Cash Flow generation has enabled us to direct more capital spending towards identified projects with rapid payback and structural projects.
- New strategic projects will support key customers growth and de-emphasize our exposure to commodity markets by yielding a more differentiated portfolio.

| Investor Relations: | Dunham Winoto <br> Director, Investor Relations |
| :--- | :--- |
| E-mail: | IRPPC@pilgrims.com |
| Address: | 1770 Promontory Circle <br> Greeley, CO 80634 USA |
| Website: | $\underline{\text { www.pilgrims.com }}$ |

## APPENDIX

## Appendix: EBITDA Reconciliation

"EBITDA" is defined as the sum of net income (loss) plus interest, taxes, depreciation and amortization. "Adjusted EBITDA" is calculated by adding to EBITDA certain items of expense and deducting from EBITDA certain items of income that we believe are not indicative of our ongoing operating performance consisting of: (i) income (loss) attributable to non-controlling interests, (ii) restructuring charges, (iii) reorganization items, (iv) losses on early extinguishment of debt and (v) foreign currency transaction losses (gains). EBITDA is presented because it is used by management and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with accounting principles generally accepted in the US ("GAAP"), to compare the performance of companies. We believe investors would be interested in our Adjusted EBITDA because this is how our management analyzes EBITDA. The Company also believes that Adjusted EBITDA, in combination with the Company's financial results calculated in accordance with GAAP, provides investors with additional perspective regarding the impact of certain significant items on EBITDA and facilitates a more direct comparison of its performance with its competitors. EBITDA and Adjusted EBITDA are not measurements of financial performance under GAAP. They should not be considered as an alternative to cash flow from operating activities or as a measure of liquidity or an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with GAAP. PILGRIM'SPRIDE CORPORATION

Reconciliation of Adjusted EBITDA


## Appendix: Reconciliation of LTM EBITDA

The summary unaudited consolidated income statement data for the twelve months ended December 30, 2018 (the LTM Period) have been calculated by summing each of the unaudited thirteen week periods within the audited fifty-two week period ended December 30, 2018.

PILGRIM'SPRIDE CORPORATION
Reconciliation of LTM Adjusted EBITDA

| (Unaudited) | Thirteen Weeks |  | Thirteen Weeks Ended |  | $\begin{gathered} \text { Thirteen Weeks } \\ \text { Ended } \\ \hline \end{gathered}$ |  | Thirteen Weeks Ended |  | LTM Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { April 1, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { July 1, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 30, } \\ 2018 \\ \hline \end{gathered}$ |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |
| Net income | \$ | 119,224 | \$ | 106,344 | \$ | 29,463 | \$ | $(8,227)$ | \$ | 246,804 |
| Add: |  |  |  |  |  |  |  |  |  |  |
| Interest expense, net |  | 48,710 |  | 35,433 |  | 31,093 |  | 33,765 |  | 149,001 |
| Income tax expense (benefit) |  | 36,997 |  | 38,522 |  | 30,848 |  | $(20,944)$ |  | 85,423 |
| Depreciation and amortization |  | 69,201 |  | 70,278 |  | 71,971 |  | 68,207 |  | 279,657 |
| Minus: |  |  |  |  |  |  |  |  |  |  |
| Amortization of capitalized financing costs |  | 940 |  | 2,453 |  | 944 |  | 1,232 |  | 5,569 |
| EBITDA |  | 273,192 |  | 248,124 |  | 162,431 |  | 71,569 |  | 755,316 |
| Add: |  |  |  |  |  |  |  |  |  |  |
| Foreign currency transaction losses (gains) |  | $(1,721)$ |  | 5,630 |  | $(6,711)$ |  | 19,962 |  | 17,160 |
| Acquisition charges |  | 179 |  | 125 |  | 16 |  | - |  | 320 |
| Restructuring charges |  | 789 |  | 1,135 |  | 257 |  | 2,584 |  | 4,765 |
| Other non-recurring losses and expenses |  | - |  | 3,298 |  | 164 |  | 16,023 |  | 19,485 |
| Minus: |  |  |  |  |  |  |  |  |  |  |
| Net income (loss) attributable to noncontrolling interest |  | (194) |  | (197) |  | 153 |  | (903) |  | $(1,141)$ |
| Adjusted EBITDA | \$ | 272,633 | \$ | 258,509 | \$ | 156,004 | \$ | 111,041 | \$ | 798,187 |

## Appendix: EBITDA Margin Reconciliation

EBITDA margins have been calculated by taking the relevant unaudited EBITDA figures, then dividing by Net Revenue for the applicable period. PILGRIM'SPRIDE CORPORATION
Reconciliation of EBITDA Margin


## Appendix: Adjusted Operating Income Reconciliation

A reconciliation of GAAP operating income to adjusted operating income is as follows:


## Appendix: Reconciliation of Adjusted Net Income

A reconciliation of net income (loss) attributable to Pilgrim's Pride Corporation per common diluted share to adjusted net income (loss) attributable to Pilgrim's Pride Corporation per common diluted share is as follows:

PILGRIM'SPRIDE CORPORATION
Reconciliation of Adjusted Net Income (Unaudited)

|  | Thirteen WeeksEnded |  | Fourteen Weeks Ended |  | Fifty-Two Weeks Ended |  | Fifty-ThreeWeeksEnded |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 30, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2017 \\ \hline \end{gathered}$ |  |
|  | (In thousands, except per share data) |  |  |  |  |  |  |  |
| Net income (loss) atributableto Pilgrim's Pride Corporation | \$ | $(7,324)$ | \$ | 134,337 | s | 247,945 | \$ | 694,579 |
| Adjustments, net of tax: |  |  |  |  |  |  |  |  |
| Loss on early extinguishment of debt |  | - |  | - |  | 12,449 |  | 113 |
| Acquisition and restructuring charges |  | 1,919 |  | - |  | 3,778 |  | 14,282 |
| Other non-recurring losses and expenses |  | 11,903 |  | - |  | 14,475 |  | - |
| Foreign currency transaction losses (gains) |  | 14,829 |  | (107) |  | 12,748 |  | $(1,802)$ |
|  | \$ | 21,327 | \$ | 134,230 | S | 291,395 | S | 707,172 |
| U.S. Tax Cuts \& Jobs Act transition tax |  | - |  | - |  | 26,400 |  | - |
| Adjusted net income (loss) | \$ | 21,327 | \$ | 134,230 | s | 317,795 | s | 707,172 |
| Weighted average diluted shrees of common stock outstanding |  | 249,366 |  | 248,994 |  | 249,149 |  | 248,971 |
| Adjusted net income (loss) per common diluted share | \$ | 0.09 | \$ | 0.54 | S | 1.28 | s | 2.84 |

## Appendix: Adjusted EPS Bridge

A reconciliation of GAAP to non-GAAP financial measures. Net income (loss) per share is calculated by dividing the net income (loss) attributable to Pilgrim's Pride Corporation stockholders by the weighted average number of diluted shares.


## Appendix: Segment and Geographic Data

|  | PILGRIM'SPRIDE CORPORATION mentary Soletad Segnent and Geographic Data (Unausiter) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Thirtan Warks } \\ \text { Ended } \end{gathered}$ |  | $\begin{aligned} & \text { Fourteon Weeks } \\ & \text { Ended } \end{aligned}$ |  | $\begin{gathered} \text { Fifty-Two Woeks } \\ \text { Ended } \end{gathered}$ |  | $\begin{aligned} & \text { Fify-Throw Waks } \\ & \text { Ended } \end{aligned}$ |  |
|  | Doember 30, 2018 |  | Deserter 31,2017 |  | Dexamber 30,2018 |  | Dammber 31,2017 |  |
|  | (In thousends) |  |  |  |  |  |  |  |
| Sources of net sales by country of origin: |  |  |  |  |  |  |  |  |
| U.S. | \$ | 1,820,952 | \$ | 1,886,133 | \$ | 7,425,661 | \$ | 7,443,222 |
| Europe |  | 514,541 |  | 522,465 |  | 2,148,666 |  | 1,996,319 |
| Mexico |  | 321,296 |  | 333,754 |  | 1,363,457 |  | 1,328,322 |
| Total net sales | S | 2,656,789 | \$ | 2,742,352 | \$ | 10,937,784 | \$ | 10,767,863 |
|  |  |  |  |  |  |  |  |  |
| Sources of cost of sales by country of arigin: |  |  |  |  |  |  |  |  |
| U.S. | \$ | 1,772,730 | \$ | 1,691,586 | \$ | 6,909,779 | \$ | 6,348,411 |
| Europe |  | 476,844 |  | 472,016 |  | 1,977,838 |  | 1,808,139 |
| Mexico |  | 295,465 |  | 316,972 |  | 1,206,823 |  | 1,139,794 |
| Elimination |  | (98) |  | (26) |  | (132) |  | (95) |
| Total cost of sales | s | 2,544,941 | \$ | 2,480,548 | s | 10,094,308 | s | 9,296,249 |
|  |  |  |  |  |  |  |  |  |
| Sources of gross profit by country of origin: |  |  |  |  |  |  |  |  |
| U.S. | \$ | 48,222 | \$ | 194,549 | \$ | 515,882 | \$ | 1,094,811 |
| Europe |  | 37,697 |  | 50,446 |  | 170,828 |  | 188,180 |
| Mexico |  | 25,831 |  | 16,783 |  | 156,634 |  | 188,528 |
| Elimination |  | 98 |  | 26 |  | 132 |  | 95 |
| Total gross profit | s | 111,848 | \$ | 261,804 | \$ | 843,476 | \$ | 1,471,614 |
| Sources of cperating income by country of origin: |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| U.S. | \$ | $(9,579)$ | \$ | 122,370 | \$ | 291,381 | \$ | 841,491 |
| Europe |  | 15,979 |  | 25,231 |  | 84,524 |  | 77,105 |
| Mexico |  | 17,137 |  | 7,390 |  | 119,649 |  | 153,631 |
| Elimination |  | 98 |  | 26 |  | 132 |  | 95 |
| Total coerating income | s | 23,635 | \$ | 155,017 | \$ | 495,686 | \$ | 1,072,322 |


[^0]:    pilgrims

