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SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

## FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 OR 15 (d) OF
the securities exchange Act of 1934
For quarter ended July 1, 1995
Commission file number $1-9273$

PILGRIM'S PRIDE CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
75-1285071
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

110 South Texas, Pittsburg, TX 75686-0093
(Address of principal executive offices) (Zip code)
(903) 855-1000
(Telephone number of principle executive offices)

Not Applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes $X \quad$ No
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Common Stock \$.01 Par Value--- 27,589,250
shares as of August 15, 1995
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Item 1: Financial Statements (Unaudited):
July 1, 1995
(Unaudited) October 1, 1994

## ASSETS

Current Assets:
Cash and cash equivalents \$9,313,000 \$11,244,000

Trade accounts and other
receivables, net 50,357,000 53,264,000

Inventories
104
100, 749, 000
7,590,000 6,459,000
1,109,000 1,280,000
1,198,000 1,249,000
Prepaid expenses $\quad 1,109,000$
174, 245, 000
Other Assets 20,905,000 20,891,000

Property, Plant and
Equipment
408, 074, 000
379,752,000
Less accumulated depreciation
and amortization
155, 031,000 136,205,000
253, 043,000 243,547,000
$\$ 447,933,000 \$ 438,683,000$
LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities:

| Notes payable - banks | $\$--$ | $\$--$ |
| :--- | ---: | ---: |
| Accounts payable | $50,403,000$ | $38,675,000$ |
| Accrued expenses | $32,278,000$ | $31,353,000$ |

Accrued expenses
long-term debt 3,224,000 4,493,000
Total Current
Liabilities
85,905,000 74,521,000
Long-Term Debt, less current
maturities
155, 930, 000
Minority Interest in Subsidiary 837,000
Deferred Income Taxes 54,412,000
152, 631, 000
49, 835, 000
Stockholders' Equity:
Common stock; \$.01 par value 276,000
276,000
Additional paid-in capital 79,763,000
79, 763, 000
81, 657, 000
Total Stockholders'
Equity
70, 810, 000
150, 849, 000
161, 696, 000
$\$ 447,933,000 \$ 438,683,000$
See notes to condensed consolidated financial statements.

PILGRIM'S PRIDE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)


Other expense
(income):
Interest expense, net $4,359,000 \quad 4,893,000 \quad 12,714,000 \quad 14,810,000$
Foreign exchange (gain) loss
Miscellaneous,
$(177,000)$
342,000
5,438, 000
(351, 000)
(761,000)
(227,000)
128,000
$(374,000)$
Total
other expense, net $\quad 3,421,000 \quad 5,008,000 \quad 18,280,000 \quad 14,085,000$

Income (loss)
before income
taxes
Income tax
expense Net Income (Loss)

| $8,422,000$ | $10,087,000$ | $(2,357,000)$ | $30,026,000$ |
| ---: | ---: | :---: | ---: |
| $2,279,000$ | $2,891,000$ | $7,248,000$ | $6,489,000$ |
| $\$ 6,143,000$ | $\$ 7,196,000$ | $\$(9,605,000)$ | $\$ 23,537,000$ |


| Net income <br> (loss) per <br> share <br> Dividends <br> per common <br> share | $\$ .22$ | $\$ .26$ | $\$(.35)$ | $\$ .85$ |
| :--- | :---: | :---: | :---: | :---: |
| Weighted average <br> shares <br> outstanding | $\$ .015$ | $\$ .015$ | $\$ .045$ | $\$ .045$ |

See notes to condensed consolidated financial statements.

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PILGRIM'S PRIDE CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
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Nine Months Ended
July 1, 1995 July 2, 1994
$\$(9,605,000) \$ 23,537,000$
Net income (loss)
Adjustments to reconcile net income to cash provided by operating activities: Depreciation and amortization

| $19,160,000$ | $18,888,000$ |
| ---: | ---: |
| -- | $1,823,000$ |
| $3,446,000$ | $3,867,000$ |
|  |  |
| $3,435,000$ | $1,913,000$ |
| $(2,711,000)$ | $(10,922,000)$ |
| 222,000 | $(1,000)$ |
| $12,025,000$ | $3,290,000$ |
| $(191,000)$ | 92,000 |
| 11,000 | $(100,000)$ |
| $25,792,000$ | $42,387,000$ |

Investing Activities:
Acquisitions of property and equipment
Business acquisitions
Proceeds from property disposals
Net change in other assets Net Cash Used In Investing Activities

$$
\begin{array}{rr}
(25,011,000) & (20,988,000) \\
(918,000) & -- \\
304,000 & 1,242,000 \\
(481,000) & 74,000 \\
& \\
(26,106,000) & (19,672,000)
\end{array}
$$

## Financing Activities:

Proceeds from notes payable to banks -- 7,000,000
Re-payments of notes payable to
Increase (decrease) in
cash and cash equivalents
Cash and cash equivalents at
beginning of year
Cash and cash equivalents
at end of period
Supplemental disclosure information:
Cash paid during the period for
Interest (net of amount
capitalized) \$9,755,000 \$15,060,000
Income Taxes

$$
15,030,000
$$

$$
(19,000,000)
$$

$$
(15,216,000) \quad(5,274,000)
$$

$$
\begin{aligned}
(1,242,000) & (1,655,000)
\end{aligned}
$$

$$
(1,428,000) \quad(18,898,000)
$$

$$
(189,000) \quad(71,000)
$$

$$
(1,931,000) \quad 3,746,000
$$

$$
11,244,000
$$

$$
4,526,000
$$

$$
\$ 9,313,000 \quad \$ 8,272,000
$$

| $\$ 9,755,000$ | $\$ 15,060,000$ |
| ---: | ---: |
| $\$ 3,683,000$ | $\$ 2,740,000$ |

See notes to condensed consolidated financial statements.
NOTES TO CONDENSED CONSOLIDATED
(Unaudited) (Unaudited)

## NOTE A--BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the period ended July 1, 1995 are not necessarily indicative of the results that may be expected for the year ended September 30, 1995. For further information, refer to the consolidated financial statements and footnotes thereto included in Pilgrim's Pride Corporation's annual report on Form 10-K for the year ended October 1, 1994.

The consolidated financial statements include the accounts of Pilgrim's Pride Corporation and its wholly and majority owned subsidiaries. Significant intercompany accounts and transactions have been eliminated. Certain prior year amounts have been reclassified to conform to current year presentation.

## NOTE B--NET INCOME PER COMMON SHARE

Earnings per share for the periods ended July 1, 1995 and July 2, 1994 are based on the weighted average shares outstanding for the periods.

NOTE C--INVENTORIES
Inventories consist of the following:

| July 1,1995 | Oct 1, 1994 |
| ---: | ---: |
| $\$ 47,510,000$ | $\$ 47,743,000$ |
| $29,660,000$ | $30,477,000$ |
| $27,248,000$ | $22,529,000$ |
| $\$ 104,418,000$ | $\$ 100,749,000$ |

NOTE D--IMPACT OF MEXICAN PESO DEVALUATION
Included in results of operations for the three and nine months ended July 1, 1995 are foreign exchange gains of $\$ 177,000$ and losses of $\$ 5.4$ million, respectively, resulting from the devaluation of the Mexican peso against the U.S. dollar. Also, as of the end of this period, the carrying value of inventories were adjusted to end-of-period exchange rates as was necessary to record inventories at the lower of cost or market. These adjustments are presented in the July 1, 1995 Condensed Consolidated Balance Sheet and Consolidated Statement of Cash Flows as components of the specific line items affected with the exception that the exchange rate effect on cash and cash equivalents has been separately stated in the Consolidated Statement of Cash Flows. See Management's Discussion and Analysis of Financial Condition and Results of Operations - Impact of Mexican Peso Devaluation.

## NOTE E--SUBSEQUENT EVENT

On July 5, 1995 the Company completed the acquisition of substantially all of the assets of Union de Queretaro, et al, a group of five chicken companies located near Queretaro, Mexico for approximately $\$ 32$ million. The transaction was financed using existing long-term credit facilities.

Item 2: Management's Discussion and Analysis of Financial
Condition and Results of Operations

The following table presents certain items as a percentage of net sales for the periods indicated.

$$
\begin{array}{cc}
\text { Percentage of Net Sales } & \text { Percentage of Net Sales } \\
\text { Three Months Ended } & \text { Nine Months Ended } \\
\text { July 1, } 1995 \text { July 2, } 1994 \text { July 1, } 1995 \text { July 2, } 1994
\end{array}
$$

| Net sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| :---: | :---: | :---: | :---: | :---: |
| Costs and expenses: |  |  |  |  |
| Cost of sales | 89.7\% | 88.0\% | 92.3\% | 87.9\% |
| Gross profit | 10.3\% | 12.0\% | 7.7\% | 12.1\% |
| Selling, general and administrative | 5.2\% | 5.7\% | 5.4\% | 5.6\% |
| Operating Income | 5.1\% | 6.3\% | 2.4\% | 6.5\% |
| Interest expense | 1.9\% | 2.1\% | 1.9\% | 2.2\% |
| Income (loss) before income taxes | 3.7\% | 4.2\% | (.4)\% | 4.4\% |
| Net Income (loss) | 2.7\% | 3.0\% | (1.4)\% | 3.4\% |

Third Quarter 1995, Compared to Third Quarter 1994

Consolidated net sales were $\$ 230.3$ million for the third quarter of fiscal 1995, a decrease of $\$ 8.0$ million, or $3.4 \%$, over the third quarter of fiscal 1994. The decrease in consolidated net sales resulted from a $\$ 13.4$ million decrease in Mexican chicken sales to $\$ 34.4$ million offset partially by a $\$ 4.6$ million increase in domestic chicken sales to $\$ 171.4$ million and a $\$ .8$ million increase in sales of other domestic products to $\$ 24.4$ million. The decrease in Mexican chicken sales was primarily due to a $28.1 \%$ decrease in total revenue per dressed pound produced caused primarily by the devaluation of the Mexican peso offset by a .7\% increase in dressed pounds produced. The increase in domestic chicken sales was primarily due to a $7.8 \%$ increase in dressed pounds produced offset by a $4.7 \%$ decrease in total revenue per dressed pound.

Consolidated cost of sales was $\$ 206.5$ million in the third quarter of fiscal 1995, a decrease of $\$ 3.2$ million, or $1.5 \%$ over the third quarter of fiscal 1994. The decrease primarily resulted from an $\$ 11.8$ million decrease in the cost of sales in Mexican operations offset by an $\$ 8.6$ million increase in cost of sales of domestic operations.

The $\$ 11.8$ million cost of sales decrease in Mexican operations was primarily due to decreased cost of sales per dressed pound primarily resulting from the Mexican peso devaluation offset by increased dressed pounds produced. See Impact of Mexican Peso Devaluation discussed below.

The cost of sales increase in domestic operations of $\$ 8.6$ million was due primarily to a $7.8 \%$ increase in dressed pounds produced and increased production of higher margin products in prepared foods which have higher costs of sales associated with them offset partially by a 8.6\% decrease in feed ingredient cost.

Gross profit as a percentage of sales decreased to $10.3 \%$ in the third quarter of fiscal 1995 from $12.0 \%$ in the third quarter of fiscal 1994. The decreased gross profit of the Company's domestic operations was primarily the result of a $4.7 \%$ decrease in total revenue per dressed pound and increased costs of sales discussed above. The decrease in gross profit for Mexican operations was primarily a result of decreased total revenues per dressed pound offset partially by a decrease in average costs of sales per dressed pound. See Impact of Mexican Peso Devaluation discussed below.

Consolidated selling, general and administrative expenses were $\$ 12.0$ million for the third quarter of fiscal 1995, a decrease of $\$ 1.6$ million or $11.8 \%$, when compared to the third quarter of fiscal 1994; these decreases were due primarily to lower selling, general and administrative expenses in the Company's Mexican operations caused primarily by the effects of the Mexico peso devaluation.

Consolidated operating income was $\$ 11.8$ million for the third quarter of fiscal 1995, a decrease of $\$ 3.3$ million, when compared to the third quarter of 1994. The decrease was due primarily to lower margins in operations as previously discussed.

Consolidated net interest expense was $\$ 4.4$ million in the third quarter of fiscal 1995, a decrease of $\$ .5$ million, or $10.9 \%$ when compared to the third quarter of fiscal 1994. This decrease was due primarily to lower outstanding debt.

Consolidated income tax as a percentage of income remained relatively constant in the third quarter of fiscal 1995 at $27.1 \%$ when compared to $28.7 \%$ in the same quarter of fiscal 1994.

Nine Months Ended July 1, 1995, Compared to
Nine Months Ended July 2, 1994
Consolidated net sales were $\$ 674.1$ million for the first nine months of fiscal 1995, a decrease of $\$ 9.2$ million, or $1.3 \%$, over the first nine months of fiscal 1994. The decrease in consolidated net sales resulted from a $\$ 32.5$ million decrease in Mexican chicken sales to $\$ 109.0$ million and a $\$ 2.6$ million decrease in sales of other domestic products to $\$ 73.6$ million offset substantially by a $\$ 25.9$ million increase in domestic chicken sales to $\$ 491.5$ million. The decrease in Mexican chicken sales was primarily due to a $29.7 \%$ decrease in total revenue per dressed pound produced caused primarily by the devaluation of the Mexican peso offset by an $9.6 \%$ increase in dressed pounds produced. The increase in domestic chicken sales was primarily due to a $5.9 \%$ increase in dressed pounds produced offset slightly by a . $3 \%$ decrease in total revenue per dressed pound.

Consolidated cost of sales was $\$ 622.0$ million in the first nine months of fiscal 1995, an increase of $\$ 21.4$ million, or $3.6 \%$ over the first nine months of fiscal 1994. The increase primarily resulted from a $\$ 22.2$ million increase in cost of sales of domestic operations offset slightly by a $\$ .8$ million decrease in the cost of sales in Mexican operations.

The cost of sales increase in domestic operations of $\$ 22.2$ million was due primarily to a $5.9 \%$ increase in dressed pounds produced and increased production of higher margin products in prepared foods which have higher costs of sales associated with them offset partially by a 10.4\% decrease in feed ingredient cost.

The $\$ .8$ million cost of sales decrease in Mexican operations was primarily due to a $9.4 \%$ decrease in average cost of sales per dressed pound resulting from the devaluation of the Mexican peso offset by a 9.6\% increase in dressed pounds produced and the lower of cost or market adjustments discussed in Note D. See Impact of Peso Devaluation discussed below.

Gross profit as a percentage of sales decreased to $7.7 \%$ in the first nine months of fiscal 1995 from $12.1 \%$ in the first nine months of fiscal 1994. The decreased gross profit resulted primarily from the Company's Mexican operations and was primarily the result of a $29.7 \%$ decrease in total revenue per dressed pound offset in part by the Mexican operation's costs of sales decreasing $9.41 \%$ as discussed above and by an increased gross profit from the Company's domestic operations. Accordingly, the effects of the Mexican peso devaluation has had a greater effect on selling prices than on cost of sales, due primarily to the dollar based characteristics of grain prices, which is a major component of cost of goods. The increase in gross profit for domestic chicken operations was a result of increased volumes and decreased average costs of sales per dressed pound offset partially by a slight decrease in total revenues per dressed pound.

Consolidated selling, general and administrative expenses were $\$ 36.2$ million for the first nine months of fiscal 1995, a decrease of $\$ 2.4$ million or $6.1 \%$, when compared to the first nine months of fiscal 1994; these decreases were primarily due to lower selling, general and administrative expenses in the Company's Mexican operations caused by the effects of the Mexico peso devaluation, lower accrued retirement and bonuses costs due to lower operating profits offset by increased
selling, general and administrative costs in the Company's domestic operations.

Consolidated operating income was $\$ 15.9$ million for the first nine months of fiscal 1995 a decrease of $\$ 28.2$ million, when compared to first nine months of 1994. The decrease was due primarily to lower margins in Mexican operations which resulted primarily from the effects of the Mexican peso devaluation as previously discussed.

Consolidated net interest expense was $\$ 12.7$ million in the first nine months of fiscal 1995 a decrease of $\$ 2.1$ million, or $14.2 \%$ when compared to the first nine months of fiscal 1994. This decrease was due primarily to lower outstanding debt.

Consolidated income tax expense increased to $\$ 7.2$ million in the first nine months of fiscal 1995 compared to a $\$ 6.5$ million in the first nine months of fiscal 1994. This increase occurring when the Company experienced a loss before income taxes is due primarily to the effects resulting from having positive taxable income in the United States offset by losses in Mexico which result in no tax benefit under current Mexican tax laws.

## Liquidity and Capital Resources

Liquidity in the first nine months ended July 1, 1995 remained strong despite operating losses in Mexico resulting primarily from the Mexican peso devaluation. The impact of the Mexican peso devaluation and its resulting financial statement effects did, however, cause erosion in most financial ratios. The Company's working capital at July 1, 1995 decreased to $\$ 88.1$ million from $\$ 99.7$ million at October 1, 1994. The current ratio at July 1, 1995 decreased to 2.03 to 1 from 2.34 to 1 at October 1, 1994 and the Company's stockholder's equity decreased to $\$ 150.8$ million at July 1, 1995 from $\$ 161.7$ million at October 1, 1994. The Company's ratio of total debt to capitalization increased to $51.3 \%$ at July 1, 1995 from 49.3\% at October 1, 1994.

The Company maintains a $\$ 75$ million revolving credit facility with available unused lines of credit of $\$ 54.5$ million at August 15, 1995. The Company completed a new $\$ 30$ million term revolving financing facility maturing in 2003, with $\$ 14.7$ million drawn upon at July 1, 1995. At July 1, 1995, the Company held commitments for an additional $\$ 15$ million in long-term revolver financing, maturing in 2000. These financing facilities were used to fund the July 5, 1995 acquisition of Union de Queretaro, et al, a group of five chicken companies located near Queretaro, Mexico area for $\$ 32$ million.

Trade accounts and notes receivable were $\$ 50.4$ million at July 1, 1995, a $\$ 2.9$ million decrease from October 1, 1994. This $5.5 \%$ decrease was due primarily to the effects of the Mexican peso devaluation and faster domestic collections experienced in the first nine months of fiscal 1995 when compared to the year ended October 1, 1994. Allowances for doubtful accounts, which primarily relate to receivables in Mexico, as a percentage of trade accounts and notes receivables were $7.0 \%$ at July 1, 1995 compared to $10.0 \%$ at October 1, 1994. This decrease is due primarily to the effects of the devaluation of the Mexican peso. Had the devaluation of the peso not occurred, allowances for doubtful accounts would have remained relatively unchanged.

Inventories were $\$ 104.4$ million at July 1, 1995 , a $\$ 3.7$ million increase from October 1, 1994. This $3.7 \%$ increase was primarily due to higher domestic inventories resulting from increased production offset by lower Mexican inventories caused by the Mexican peso devaluation.

Accounts payable were $\$ 50.4$ million at July 1, 1995, a $\$ 11.7$ million increase from October 1, 1994, primarily due to increases resulting from normal increased operations and construction projects to expand operations. Accrued expenses were $\$ 32.3$ million at July 1, 1995, a $3.0 \%$ increase from October 1, 1994, due primarily to normal increased operations.

Capital expenditures and business acquisitions for the first nine months of fiscal 1995 were $\$ 25.0$ million and $\$ .9$ million, respectively and were primarily incurred to improve efficiencies, reduce costs and for the routine replacement of equipment. The Company anticipates that it will spend approximately $\$ 35$ million for capital expenditures and approximately $\$ 30$ million for business acquisition capital expenditures in fiscal year 1995 and expects to finance such expenditures with available operating cash flow, leases and long-term financing.

In December 1994, the Mexican government abandoned its policy of defending the peso against the U.S. dollar and allowed it to float freely on the currency markets. These events resulted in the Mexican peso exchange rate declining from 3.39 to 1 U.S. dollar at October 1, 1994 to a high of 6.8 at April 1, 1995. In late January 1995, the President of the United States finalized a $\$ 53$ billion international credit arrangement for Mexico and on March 9, 1995 the Mexican government announced their country's economic stabilization plan establishing strong actions to combat inflation and strengthen the Mexican peso. The combined result of these events appears to have had a stabilizing effect on the Mexican peso currency exchange rate. On August 11, 1995 the Mexican peso closed at 6.14 to 1 U.S. dollar and it has averaged 6.12 to 1 U.S. dollar since the end of the Company's second fiscal quarter. No assurance can be given as to the future valuation of the Mexican peso and its resulting impact on the Company's operations. Further movement in the Mexican peso could affect future earnings positively or negatively.

As discussed in Note A -- Basis of Presentation, adjustments resulting from changes in currency exchange rates on net current assets are reflected in the statements of operations. Classification of the effects in the statement of operations is dependent upon the nature of the underlying asset and, in general, exchange rate effects on net monetary assets are reflected as "Other expenses (income) - Foreign exchange (gain) loss." During the three and nine-months ended July 1, 1995, the peso's movement resulted in foreign exchange gains of $\$ 177,000$ and losses of $\$ 5.4$ million, respectively, on net monetary assets. The carrying value of inventories were also adjusted to end-ofperiod currency exchange rates which was necessary to record inventories at amounts consistent with the Company's valuation method which is the lower of cost or market. Since the end of the second fiscal quarter the Company also experienced a decline in average peso selling prices due to a softening of demand for its products in Mexico. The Company attributes the decrease in demand for its products to be due to the recessionary impacts on the Mexican economy resulting from the peso devaluation. As a result of the decline in average selling prices experienced since December 31, 1994, coupled with pre-devaluation valued inventories being sold in Mexico and end of period inventories being recorded at the end of the period currency exchange rate, the Company experienced significant operating losses in its Mexican operations in second quarter 1995. By third quarter, average peso selling prices had rebounded and most pre-devaluation valued inventories had been sold, however, no assurances can be given that current selling prices will hold or continue to improve.

Other
In March 1995, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of." SFAS No. 121 establishes accounting standards for the impairment of long-lived assets to be held and used and for long-lived assets to be disposed of. SFAS No. 121 is scheduled to become mandatory for the Company's 1997 fiscal year. The Company has not determined the effect of adopting SFAS No. 121. There will be no cash flow impact from this accounting change.

PART II
Other Information
Item 6. Exhibits and Reports on Form 8-K
The Company did not file any reports on Form 8-K during the nine months ended July 1, 1995.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## PILGRIM'S PRIDE CORPORATION

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9-MOS
    SEP-30-1995
        JUL-01-1995
            8272
                50357
                0
                104418
        173985
                408074
            1 5 5 0 3 1
            447933
    85905
                                    155930
                                    276
        0
                    0
                    1 5 0 5 7 3
4 4 7 9 3 3
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